New Agency Proposal for San Mateo County

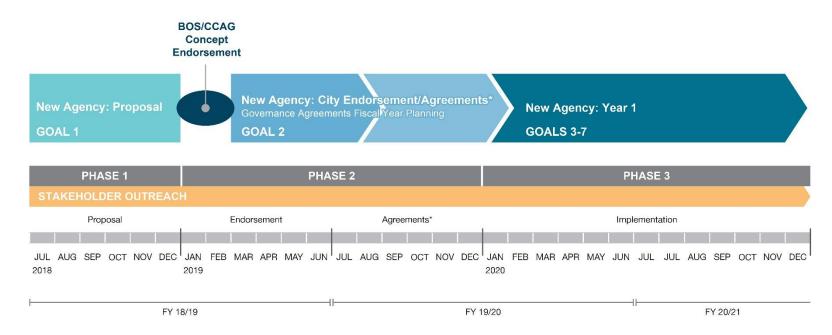# C/CAG Water Committee Meeting
October 19, 2018

New Agency Proposal Roadmap

	JUL	AUG	SEP	OCT	NOV	DEC
Stakeholder Outreach/ Engagement	*Info Gathering Phase* — Outreach Plan	Stakeholder Informational Meetings	Remaining Stakeholders Informational Meetings	*Review Phase* — Schedule Stakeholder Review Meetings City Mgrs Meeting	Stakeholder Review Meetings	*Roadshow Phase →* Stakeholder Review Meetings
SAT	SAT Meeting 1 Breakout Session	SAT Meeting 2 Alignment/ Convergence Mission, Goals, Vision Governance Concepts	SAT Meeting 3 How to Create Agency Governance Options Criteria	SAT Meeting 4 and 5 Draft Strategic Proposal Governance Structure Recommendation Budget and Financing	SAT Meeting 6 Review Final Agency Proposal	SAT Meeting 7 Final Documents Roadshow Communications Plan
C/CAG	Water Committee	Water Committee	Water Committee	Water Committee	Water Committee	Water Committee
Work Deliverables – Outreach – Draft Agency Proposal – Final Agency Proposal	Flyer/Script Targets for Stakeholder Meetings Scheduling Meetings	Draft Proposal Governance Options Discussion	Draft Proposal Governance Options Criteria	Draft Agency Proposal Governance Options Matrix/ Recommendation Functions Matrix	Synthesize Feedback Final Agency Proposal	Roadshow Communications Plan

Updated Proposal Framework

- Incorporated comments received by the SAT
- Updated Process Diagram
- Added Appendices, Provided Full Package

BOS/CCAG Concept Endorsement

New Agency: Proposal
GOAL 1

New Agency: City Endorsement/Agreements*
Governance Agreements Fiscal Year Planning
GOAL 2

New Agency: Year 1
GOALS 3-7

| PHASE 1 | PHASE 2 | PHASE 3 |

STAKEHOLDER OUTREACH

Proposal | Endorsement | Agreements* | Implementation

JUL AUG SEP OCT NOV DEC | JAN FEB MAR APR MAY JUN | JUL AUG SEP OCT NOV DEC | JAN FEB MAR APR MAY JUN | JUL JUL AUG SEP OCT NOV DEC
2018 | 2019 | | 2020 |

FY 18/19 | FY 19/20 | FY 20/21

* Estimated Phase 2 Duration. May require longer timeframe to negotiate agreements. Legislation may require substantially longer (1-4 year) timeframe.

Appendix Draft Graphics

- **Functions Matrix:** Includes scale of Primary, Secondary, and Supporting roles for each function/responsibility

- **Collaboration/Benefits:** Functional Relationship graphic shows Agency relationships and New Agency ***collaboration*** and ***benefit*** opportunity

Flood and Shoreline Protection Agency | Functions Matrix

Category	Function / Responsibility as it Relates to Flooding, Sea Level Rise, Erosion, and Regional Stormwater	County Public Works	County Flood Control	C/CAG	Cities	OOS	FSPA
Advocacy & Outreach	Collaboration with Regional, State and Federal Agencies	○	○	○	○	○	●
	Advocacy, Public Outreach/Cross-Jurisdictional Collaboration (Non-Project Specific), Project-Specific Outreach	◐	◐	○	◐	○	●
	Multi-Jurisdictional Habitat Restoration	◐	○	○	◐	○	●
Planning, Design, Permitting, Construction, & Technical Assistance	Project Planning & Design/Capital Improvements Program Development for Multi-Jurisdictional Projects	○	○	○	○	○	●
	Coastal Erosion (Sediment Management)	◐	○	○	○	○	●
	Multi-Jurisdictional Project Construction	○	○	○	●	○	●
	Regional Planning	◐	○	○	○	○	●
	Develop Multi-Jurisdictional Adaptation Case Studies	○	○	○	○	○	●
	Technical Analysis/Feasibility Studies	◐	◐	○	○	○	●
	New Multi-jurisdictional Project Design and Permitting	○	○	○	○	○	●
	Recreation (as it relates to FSPA projects)	○	○	○	◐	◐	●
	National Flood Insurance Program (Flood Insurance Study) Community Rating System Technical Support	◐	○	○	●	○	◐
	Flood Mapping/GIS Data	●	○	○	●	●	○
Cross-Jurisdictional Coordination	Support General Plan/Policy Development	●	○	○	●	○	◐
	Improve Flow to Bay	○	○	●	○	○	○
	Municipal Regional Permit	○	○	●	○	○	○
	Flood infrastructure Projects Database	○	○	○	○	○	●
	Green Infrastructure	●	●	○	●	●	○
Funding	Regional Stormwater Projects	◐	●	○	●	○	●
	Local Stormwater Projects (catch basins, collection system, etc.)	●	●	◐	●	○	○
	Regional Stormwater Infrastructure Operations and Maintenance	○	◐	○	●	○	●
	Revenue Generator	○	○	○	○	○	●
	New Flood Infrastructure Design & Operation and Maintenance	○	○	○	●	○	●
	FSPA Operations Funding	○	○	○	○	○	●
	Planning, Design, and Construction Grant Applications (Regional/Project Specific)	○	○	○	◐	◐	●

● Primary ◐ Secondary ○ Support

Collaboration Opportunities

- Public Outreach
- Multi-Jurisdictional Projects
- Regional Planning
- Feasibility Studies
- General Plan Policy Development
- Funding Applications

Benefits

- Advocacy and Outreach
- Planning, Design, Permitting, Construction, and Technical Assistance
- Cross-Jurisdictional Coordination
- Funding

C/CAG 20 Cities County

COLLABORATION & BENEFITS

Flood Agencies

FEMA
USACE
SAFR Bay
SMC Flood Control

Restoration Agencies

San Mateo RCD
SF Bay Restoration Authority
State Coastal Conservancy
South Bay Salt Ponds

Flood and Shoreline Protection Agency (FSPA)

Infrastructure Agencies

Caltrans
CalTrain
SFO
MTC
SamTrans
BART
Wastewater Agencies
Ports/Harbor District

Regulatory Agencies

USACE
USFWS
NOAA
CDFW
RWQCB
BCDC
Coastal Commission

County Departments

Public Works
Office of Sustainability
Planning Department
Flood Control

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Governance Criteria Matrix: Version 2.0

- Adjusted Criteria:
  - Anticipated Timeframe, Removed Land Use Authority
- Added Existing Agency Modification
  - SMC Flood Control District
  - C/CAG JPA Modification
  - San Mateo County Public Works
  - San Mateo County Office of Sustainability
- Added additional funding mechanisms
  - GHAD, Community Facilities District, Enhanced Infrastructure Financing District
- Draft Criteria Matrix Review

Governance TM Analysis

- **Baseline:** Existing San Mateo County Flood Resilience Program. Sunsets June 2019.

- **Governance Options**
  - **Option 1:** Department in San Mateo County
  - **Option 2:** Modify Existing C/CAG JPA
  - **Option 3:** Creation of New JPA
  - **Option 4:** Modify Existing Special District: SMC Flood
  - **Option 5:** Create New Special District

Governance TM Analysis

- **Option 1:** Department in San Mateo County (PW, OOS)
  - Easily implemented; BOS Governance, General Fund
- **Option 2:** Modify Existing C/CAG JPA
  - Existing JPA and Governance Structure. JPA revision to address powers and funding.
- **Option 3:** Creation of New JPA
  - Harder to start from scratch, but more flex in development
- **Option 4:** Modify Existing Special District: SMC Flood
  - Existing Structure, Technical Capability, Funding. Would need to address governance.
- **Option 5:** Creation of New Special District
  - Harder to start from scratch, carry legislation, LAFCo

- All of these could implement one or combination of Financing Options

Debrief on City Information Gathering Meeting

- August 30th: 10 attendees from the following cities:

Atherton	**Redwood City**
Menlo Park	**San Carlos**

- September 10th: 17 attendees from the following cities:

Brisbane	**Portola Valley**
Colma	**San Bruno**
Daly City	**South San Francisco**
Hillsborough	**Woodside**

- September 18th: 27 attendees from the following cities:

Belmont	**Pacifica**
Burlingame	**Millbrae**
Foster City	**San Mateo**
Half Moon Bay	

- See handout for City's responses to questions

C/CAG
City/County Association of Governments
of San Mateo County

COUNTY OF SAN MATEO
FOUNDED 1856

Supposal: Background and Discussion

- Bottoms up Approach: Existing and future Building Block Projects
- Funding:
  - Acknowledges County funding expires June 30, 2019
  - Addresses beneficiary pays
  - Anticipate 50% funding from County first 3 years
  - Limits size of agency core services with subscription costs to moderate City's investment
- Decision Making
  - Uses MOUs for Building Block Projects as decision making vehicle
  - Transfers governance from Board of Supervisors to local agencies/retains control with MOUs at local level
- Ease of Establishment
  - Leverages existing agency to initiate quickly
  - Expands flexibility of services and participation

Navigable Slough
Feasibility Study
Project Partners:

Belmont Creek
Flood Management Plan
Project Partners:

Bayfront Canal & Atherton Channel
Flood Management and Habitat Restoration
Project Partners:

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