



City/County Association of Governments of San Mateo County

ANNUAL REPORT

FY19-20





"MESSAGE FROM THE CHAIR"

Marie Chuang



On behalf of the Board of Directors, I am pleased to present this 26th Annual Report for the City/County Association of Governments of San Mateo County (C/CAG). The 21 member agencies, including each of the 20 cities and San Mateo County, are very fortunate to have this unique forum that allows us to collaborate on approaches to resolve critical local, countywide, and regional issues that impact the quality of life of residents, employees and visitors of our beautiful county.

This Annual Report provides a glimpse into the wide array of projects, programs and planning efforts in which C/CAG has been involved during the past year - from new highway, roadway, bicycle and pedestrian improvements to funding for paratransit, commuter shuttles, green infrastructure and energy conservation projects, among many more.

This has been a year of big changes and adjustments. Mid-year we bid a fond farewell to two long-serving Program Managers and, in turn, soon welcomed new staff members who have seamlessly taken up the task of continuing the important work we do. However, clearly the biggest challenge we are faced with right now is the COVID-19 crisis that has upended so many aspects of our lives. It has been invaluable during this time to have already in place the solid collaborative forum of C/CAG as we all work to adjust our collective efforts in response to this unprecedented situation.

Thank you to all the Board members and C/CAG staff for their dedication and service this past year; I am very pleased to be part of this multi-jurisdictional organization focused on continued improvements to our larger community.

Davina Hurt - Vice Chair

Sandy Wong - Executive Director

Warm Regards,

A handwritten signature in blue ink that reads "Marie Chuang".

Marie Chuang, Chair

The City/County Association of Governments of San Mateo County (C/CAG), is an independent public agency governed by a 21-member board of directors consisting of one county supervisor and one city council member from each of the twenty cities and towns within the County. Initially formed to address common issues among members, to adopt and implement state mandated countywide plans and programs including congestion management, integrated solid waste management, airport land use and hazardous waste management, over time it has evolved to address a number of additional issues that affect the quality of life of the community, including multi-modal transportation, air quality, climate change, stormwater runoff, and transportation/land use linkage. C/CAG provides a unique forum for the cities and the County to collaborate on common issues and develop cost- effective solutions.

C/CAG is the designated Congestion Management Agency (CMA) in San Mateo County, with commensurate responsibility for administration of certain State and Federal transportation funds to cities, the County and other agencies. As the CMA, C/CAG is also responsible for the development and implementation of the county-wide Congestion Management Program (CMP), a comprehensive program designed to reduce auto-related

congestion through capital improvements, travel demand management, and coordinated land use planning among all local jurisdictions. Due to the evolved approach to reduce congestion in the Bay Area, the nine Bay Area Congestion Management Agencies agreed to change their identity to Bay Area County Transportation Agencies (CTA) in 2018. Since then, CMA and CTA are synonymous.

In addition, as noted, C/CAG undertakes additional activities, implements a number of additional programs, and provides staff support for a variety of committees related to these efforts, as shown below:

"ABOUT C/CAG"

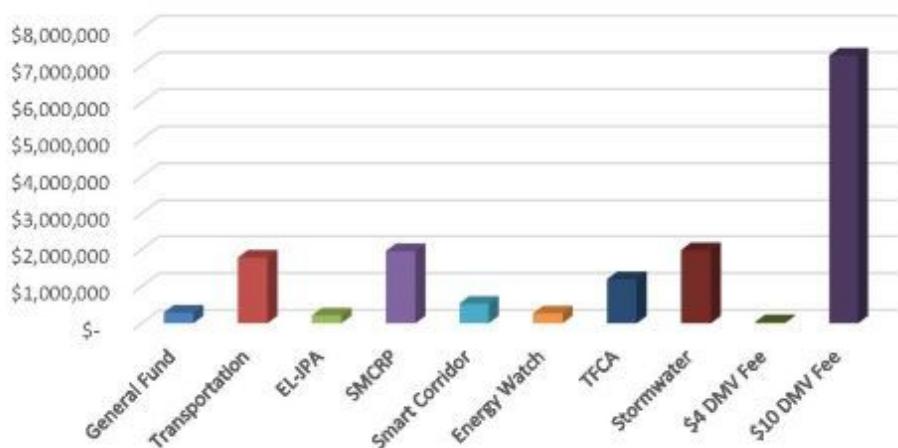
Functions/Countywide Plans

- Countywide Transportation Plan
- Countywide Bicycle Pedestrian Plan
- Congestion Management Program
- Comprehensive Airport Land Use Compatibility Plans
- San Mateo County Congestion Relief Plan (SMCRP)
- Collaboration between stormwater pollution management, flood control and sea Level rise efforts
- Countywide Integrated Waste Management Plan Five-Year Review (CIWMP)
- Transportation Fund for Clean Air (TFCA) Program
- Countywide Water Pollution Prevention Program
- San Mateo County Energy Watch
- State Legislative Advocacy

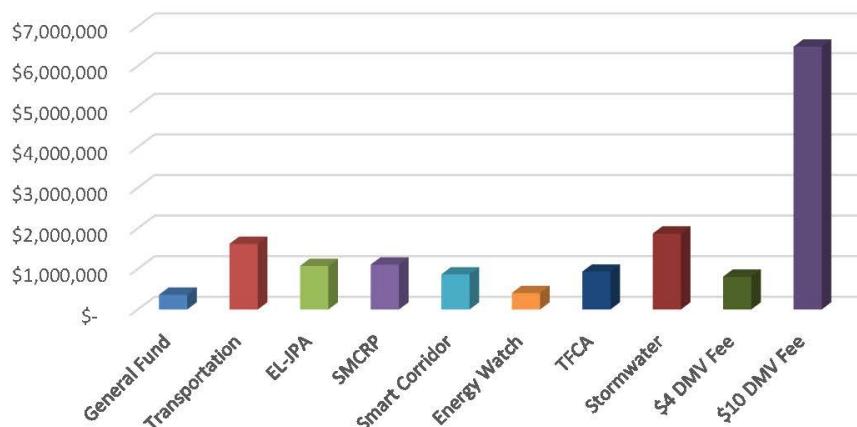
Committees

- Administrator's Advisory Committee
- Airport Land Use Committee (ALUC)
- Bicycle & Pedestrian Advisory Committee (BPAC)
- Congestion Management & Environmental Quality Committee (CMEQ)
- Congestion Management Program Technical Advisory Committee (CMP TAC)
- Finance Committee
- Legislative Committee
- Ramp Metering Technical Working Group
- Resource Management & Climate Protection Committee (RMCP)
- Stormwater Committee

Revenues FY 2019-20



Expenditures FY 2019-20



10/23/20

C/CAG PROJECTED STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE
FY 2019-20

	Administrative Program (General Fund)	Transportation Programs	EL-JPA	SMCRP Program	Smart Corridor	LGP Energy Watch	TFCA	NPDES	DMV Fee (\$4) Program	Measure M (DMV Fee \$10)	Total
BEGINNING BALANCE	678,883	2,542,511	0	5,834,210	368,619	276,456	715,788	753,905	2,098,303	11,660,218	24,928,893
PROJECTED REVENUES											
Interest Earnings	18,022	47,569	15,677	109,712	1,451	3,112	15,996	13,194	34,348	225,481	484,562
Member Contribution	275,651	410,452	0	1,850,000	0	0	0	139,129	0	0	2,675,232
Cost Reimbursements	0	10,000	202,107	0	0	0	0	0	0	0	212,107
MTC/ Federal Funding Grants	0	1,221,186	0	0	0	0	0	0	0	288,535	1,509,721
DMV Fee	0	0	0	0	0	268,416	0	418,416	0	0	686,832
NPDES Fee	0	0	0	0	0	0	1,179,703	0	831	6,765,659	7,946,192
TA Cost Share	0	50,000	0	0	0	0	0	1,415,749	0	0	1,415,749
Miscellaneous/ SFIA	0	0	0	0	0	0	0	0	0	0	50,000
Street Repair Funding	0	0	0	0	0	0	0	0	0	0	0
PPM-STIP	0	43,161	0	0	531,021	0	0	0	0	0	574,182
Assessment	0	0	0	0	0	0	0	0	0	0	0
TLSP	0	0	0	0	0	0	0	0	0	0	0
Total Revenues	293,673	1,782,368	217,784	1,959,712	532,472	271,528	1,195,699	1,986,488	35,179	7,279,675	15,554,577
TOTAL SOURCES OF FUNDS	972,556	4,324,879	217,784	7,793,922	901,091	547,984	1,911,487	2,740,393	2,133,482	18,939,893	40,483,470
PROJECTED EXPENDITURES											
Administration Services	86,146	149,394	54,203	57,614	47,426	17,087	6,876	19,842	0	49,833	488,421
Professional Services	159,320	1,125,657	147,904	12,630	0	185,895	33,634	438,095	0	80,000	2,183,135
Consulting Services	42,260	339,788	0	298,914	815,961	187,500	116,825	1,357,729	246,834	1,361,102	4,766,913
Supplies	4,000	0	0	0	0	0	0	0	0	0	4,000
Prof. Dues & Memberships	0	0	0	4,000	0	0	0	46,089	0	0	50,089
Conferences & Meetings	5,230	3,538	0	0	0	16,355	0	5,500	0	60	30,682
Printing/ Postage	3,729	0	0	0	0	0	0	0	0	0	3,729
Publications	0	0	0	0	0	0	0	0	0	0	0
Distributions	0	0	0	732,443	0	0	774,896	2,500	561,802	5,003,657	7,075,298
OPEB Trust	42,802	0	0	0	0	0	0	0	0	0	42,802
Miscellaneous	500	0	0	0	0	0	0	1,000	0	0	1,500
Bank Fee	1,965	0	0	0	0	0	0	0	0	0	1,965
Audit Services	18,000	0	0	0	0	0	0	0	0	2,500	20,500
Loan to SMCEL JPA	0	0	872,456	0	0	0	0	0	0	0	872,456
Total Expenditures	363,952	1,618,377	1,074,563	1,105,601	863,387	406,836	932,231	1,870,755	808,636	6,497,152	15,541,489
TRANSFERS											
Transfers In	0	0	1,100,000	0	500,000	150,000	0	40,000	0	0	1,790,000
Transfers Out	0	0	0	1,750,000	0	0	0	0	0	40,000	1,790,000
Administrative Allocation	(217,470)	127,396	0	7,018	0	20,281	4,048	45,755	0	12,972	0
Total Transfers	(217,470)	127,396	(1,100,000)	1,757,018	(500,000)	(129,719)	4,048	5,755	0	52,972	0
NET CHANGE	147,191	36,595	243,222	(902,907)	169,085	(5,589)	259,420	109,978	(773,457)	729,551	13,088
TRANSFER TO RESERVES	3,346	400,000	0	180,000	0	0	0	0	0	220,000	803,346
TOTAL USE OF FUNDS	149,828	2,145,773	(25,438)	3,042,619	363,387	277,117	936,279	1,876,510	808,636	6,770,124	16,344,836
ENDING FUND BALANCE	822,728	2,179,106	243,222	4,751,303	537,704	270,867	975,208	863,883	1,324,846	12,169,769	24,138,635
RESERVE FUND											
Beginning Reserve Balance	40,000	400,000	0	120,000	0	0	0	120,000	0	120,000	800,000
Reserve Transfers In	0	400,000	0	180,000	0	0	0	0	0	220,000	800,000
Reserve Transfers Out	0	0	0	0	0	0	0	0	0	0	0
Ending Reserve Balance	40,000	800,000	0	300,000	0	0	0	120,000	0	340,000	1,600,000

Note: 1- Beginning/ Ending Reserve Fund Balance is not included in Beginning/ Ending Fund Balance
 2- See individual fund summaries and fiscal year comments for details on Miscellaneous expenses.
 3- SMCRP - San Mateo Congestion Relief Program; TFCA - Transportation Fund For Clean Air; NPDES - National Pollutant Discharge Elimination System; Abatement.
 AVA - Abandoned Vehicle Abatement; DMV - Department of Motor Vehicles.



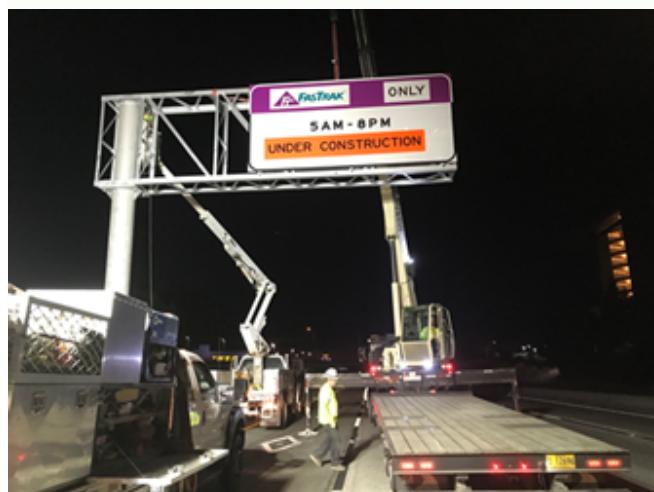
Leverage:
 Including C/CAG controlled funds: \$33,507,978 / \$2,675,232 = 12.53 to 1
 Excluding C/CAG controlled funds: \$15,554,578 / \$2,675,232 = 5.81 to 1

Countywide Transportation Projects

US 101 Express Lane: C/CAG is a Co-Sponsor of the San Mateo County Express Lanes Project. C/CAG provided \$33.5 million in STIP funds and staff support to implement the express lane project delivery. Construction of the express lanes between the San Mateo/Santa Clara County Line and Whipple Avenue (Redwood City) is substantially complete, while construction from Whipple Ave to SFO is well underway. In addition, C/CAG partnered with multiple agencies for the Project Initiation Document and Environmental Phases of the express lanes expansion north from SFO to San Francisco County border.

Support to the SMCEL-JPA Board: The San Mateo County Express Lanes Joint Powers Authority (SMCEL-JPA) was created as a joint exercise of powers agency between C/CAG and SMCTA, to own and operate the Express Lanes. The SMCEL-JPA Board, at its nascent stage, relies on C/CAG and SMCTA to provide certain key staffing supports. C/CAG's Executive Director is one of the two members of the SMCEL-JPA Executive Council. A noteworthy effort of staff support to the SMCEL-JPA includes the Equity Study, currently underway, for the development of an implementable equity program for the express lanes. An Equity Study Advisory Committee comprised of representatives from the cities along the corridor, special interest groups, and regional toll operators, has been formed to facilitate the study.

US 101/Willow Road Interchange: Construction completed, C/CAG provided a total \$19.2M in STIP funds for this project. The project won the "Interchange Project of the Year" award from the California Transportation Foundation.



US 101/SR 92 Interchange:

C/CAG is co-sponsoring major improvements to this critical interchange. There are two phases. The first consists of four capital improvements to improve operations and safety. The second consists of a direct connector between SR 92 and the Highway 101 Express Lanes to support HOVs and transit. Both projects are in the PA&ED (environmental review) phase

Smart Corridor: The Smart Corridor program provides public agencies with the tools to efficiently manage traffic during recurring and non-recurring conditions. The segments between San Bruno and East Palo Alto has been completed in the past. Continuing with the vision, C/CAG partnered with

the City of South San Francisco (SSF) and completed the environmental study and final design for expansion in SSF. Construction is expected to start in spring of 2021. The Northern Cities project, consisting of the Cities of Daly City, Brisbane and Colma, is currently in the environmental clearance phase.

Active Transportation Projects: C/CAG assisted local jurisdictions with the implementation of bicycle/pedestrian projects and plans, totaling approximately \$1.95M funded through the FY 2019-2020 Transportation Development Act (TDA) Article 3 Call for Projects. Supported cities' applications for regional and statewide Active Transportation Program Cycle 5 Call for Projects. Communicated information and opportunities from regional, state, and federal organizations to advance and promote bicycle/pedestrian projects, specifically in response to COVID-19.

Project Assistance for Member Agencies: C/CAG assists all 21 member agencies with the timely expenditure of Federal, State, and Regional funding sources. Currently C/CAG is assisting with \$37 million in funding for 25 separate projects in the County.

Countywide Transportation - cont.

Funding

Measure M: C/CAG distributed \$3.4M to local jurisdictions for traffic congestion management programs and projects, including local shuttles, road resurfacing, and roadway operations like restriping. The funding was also used on stormwater pollution projects, including street sweeping, roadway storm inlet cleaning, and capital purchases for motor vehicle related runoff management and controls. C/CAG continued to provide \$1.4M to help fund SamTrans' paratransit services (RediWheels) and senior mobility programs.

As part of the effort to modernize the Measure M program, C/CAG selected a consultant to develop the next five-year Measure M Strategic Plan (Fiscal Year 2021/22 to 2025/26). The Strategic Plan will include a current programs status report, identify



programs needs and priorities, make recommendations on resource needs and investment priorities, and outline performance measures that can indicate program progress, both on an annual basis and at the end of a five-year period.

Transportation Fund for Clean Air (TFCA): C/CAG allocated \$150K to SamTrans to help fund the BART Shuttle Program, which consists of five (5) shuttles serving Balboa Park, Millbrae, and South San Francisco BART Stations with 80 daily trips. C/CAG also allocated \$600K to Commute.org for county-wide transportation demand management (TDM) services.

Carpool 2.0: In Fiscal Year 2018/19, C/CAG allocated TFCA funds to partner with Commute.org to implement the rewards-based ridesharing incentives program, referred to as Carpool 2.0. The program aimed to increase local carpool ridership during peak travel periods by providing carpoolers \$25 in e-gift cards for every 10 carpool days, up to \$100 per person. Carpool 2.0 began in November 2018, and the campaign was completed in June 2020. The program resulted in 5,028,959 total shared miles and 234,307 total shared one-way trips, with 2,994,847 shared miles and 137,268 trips coming from Fiscal Year 2019/20 alone.

Congestion Relief Plan (CRP): The CRP was reauthorized from July 1, 2019 to June 30, 2023. Provided \$510K to Commute.org for countywide TDM services. C/CAG allocated \$502K for the San Mateo County Shuttle Program- the approximately \$5M program, funded jointly with the San Mateo County Transportation Authority, served more than 1.1M passengers; C/CAG provided \$150,000 – Linking Housing with Transportation funds – to jointly fund the “21 Elements” effort together with the San Mateo County Department of Housing.

Countywide Transportation - cont.

Planning and Programs

San Mateo County Transportation Plan (CTP): As part of the Follow-up Action Plan for the CTP a Data Request Form was approved and will be used to collect data from jurisdictions to monitor the performance measures identified in the Follow-up Action Plan.

Comprehensive Bicycle and Pedestrian Plan (CBPP) update: C/CAG is currently updating the Bicycle and Pedestrian Plan. Working with the Bicycle and Pedestrian Advisory Committee, the Plan's Technical Advisory Group, and local jurisdiction staff, C/CAG is creating an updated plan representative of current regional San Mateo County bicycle and pedestrian vision and goals. This plan will also provide updates to the regional bicycle and pedestrian network and establish countywide priorities for bicycle and pedestrian capital projects and programs.

Congestion Management Plan (CMP): C/CAG completed the 2019 CMP Update; reviewed TDM Plans from local jurisdictions for compliance with the CMP Land Use Compliance Guidelines.

Community Based Transportation Plan (CBTP):

C/CAG continued the efforts to update CBTPs for Daly City and SE San Mateo County Communities of Concern which will engage residents and community organizations in conducting the analysis and developing recommendations to address access and mobility needs for these low-income communities.

US 101 Mobility Action Plan (MAP): As a companion effort to the US 101 Managed Lanes project, together with partner agencies, assisted in completion of the MAP for the US 101 corridor that identifies 59 equity-based, non-infrastructure measures to increase vehicle occupancy rates and otherwise reduce congestion on the US 101 corridor.



Plan Bay Area 2050 (PBA2 050): C/CAG conducted an inclusive process and collaborated with all 21 jurisdictions, SMCTA, transit operators including SamTrans, CalTrain, BART, and WETA, while complying with MTC guidelines to develop a comprehensive list of projects. It is a fiscally constrained list of transportation investments totaling \$5.3 Billion for all modes of transportation including bus, rail, pedestrian and bicycle facilities, roads, highway, shuttles, etc. in San Mateo County for the next 30 years. Projects were submitted to the MTC for inclusion into the Regional Transportation Plan also known as Plan Bay Area 2050.

Countywide Transportation - cont.

SB 743: C/CAG planned and hosted working meetings for member jurisdictions to address the mandated transition from Level of Service (LOS) to vehicle miles traveled (VMT) in traffic impact analysis under CEQA. Currently, C/CAG is developing a VMT Estimation Tool for San Mateo County. C/CAG also actively participated in the drafting of Caltrans' guidelines for implementing SB 743 on highway projects.

Safe Routes to School: C/CAG provided approximately \$500K to the County Office of Education during the fiscal year for implementing 8 bike rodeos, 166 assemblies/classes, 11 route maps and 138 encouragement events across San Mateo County schools.



Local Shuttle Funding: C/CAG and the San Mateo County Transportation Authority (SMCTA) issued a joint \$10 million call for projects for shuttle projects for Fiscal Years 2020-21 and 2021-22. The funding included approximately \$1 million from C/CAG's adopted Congestion Relief Plan and approximately \$8.7 million from the SMCTA. Eight (8) project sponsors submitted 34 applications. C/CAG and the SMCTA convened an expert panel to review the proposals based on "Need and Readiness", "Effectiveness", "Funding Leverage", and "Policy Consistency & Sustainability". The panel developed a recommended list of projects for funding 30 shuttles at a total cost of \$9,850,229. In May, the C/CAG Board of Directors awarded approximately \$1 million (the C/CAG funded portion of the call for projects) to Menlo Park for two shuttle routes. The SCMTA Board of Directors awarded the remaining funding at its May Board meeting.

Airport Land Use Commission

Airport Land Use Commission: Implemented policies as adopted in the Airport Land Use Compatibility Plans (ALUCPs) for the three airports located in the county: Half Moon Bay, San Carlos, and San Francisco International; Reviewed and prepared recommendations for ALUC action related to 6 land use project and policy applications submitted by member agencies for determinations of consistency with the applicable ALUCP, and initiated special studies related to overflight concerns and flight hazards.



SAN MATEO COUNTYWIDE Water Pollution Prevention Program

Clean Water. Healthy Community.

www.flowsstobay.org

C/CAG and its member agencies continued their efforts to reduce pollutants in stormwater runoff. Highlights include:

Green Infrastructure (GI) Planning:

Finalized new guidance to support GI design, implementation, and maintenance. Finalized modeling studies analyzing future GI scenarios for reducing stormwater pollutant loads to San Francisco Bay.

Grant Funding: Continued work on the Caltrans grant-funded “San Mateo Countywide Sustainable Streets Master Plan” to prioritize opportunities for integrating GI with transportation projects to help adapt to climate change impacts on roadway runoff. Allocated state grant funds to advance regional stormwater capture project designs in Belmont, Redwood City, and San Bruno, additional efforts underway to identify and conceptualize new project opportunities. Received a California Resilience Challenge Grant to develop resilient schoolyard greening concepts for sites in San Carlos.

Water Quality Monitoring: Continued monitoring the quality of local creeks, including for pollutants such as pesticides, mercury, and trash.



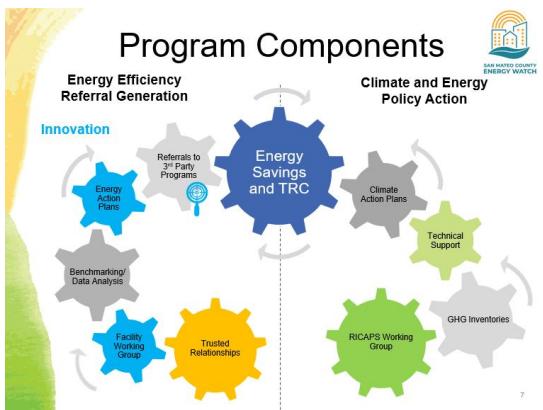
Trash: Continued supporting member agency efforts to reduce trash in storm drains, including hundreds of visual assessments to verify effectiveness of local efforts.

Rain Barrel Rebates: Continued partnering with the Bay Area Water Supply and Conservation Agency to provide countywide rain barrel rebates to help conserve water and reduce stormwater pollution.

Pilot Projects: C/CAG funds supported construction of the first six (of 10) integrated Safe Routes to School/GI projects to enhance safety and improve water quality.



SAN MATEO COUNTY ENERGY WATCH



C/CAG, in partnership with the County of San Mateo Office of Sustainability, redesigned the San Mateo County Energy Watch (SMCEW) program, and was successful in competing for \$972,000 in PG&E funding for July 2020-June 2023. The new program has two components: help public agencies (municipalities, special districts, and K-12 public school districts), and socially vulnerable small businesses across San Mateo County identify opportunities to save

energy, and support cities with climate action planning and tracking via the Regionally Integrated Climate Action Planning Suite (RICAPS) program.

Climate Action Tools: Developed a new RICAPS climate action plan template for 2030 that cities can use to save staff time and resources. The new template includes guidance for collaborating with community groups on CAP development, identification of emissions from consumption activities (such as air travel, food, and purchases), and information about carbon sequestration and workforce development. Completed 2016 and 2017 community GHG inventories for all San Mateo County cities. Updated RICAPS tools to enable cities to forecast emissions to 2030, 2040, 2045, and 2050.

Support for Facilities Staff: Updated online energy profiles to help municipalities and school districts identify opportunities to save energy. Secured funding for a new quarterly working group to assist public facilities staff in learning about new energy technologies and sharing best practices.

Socially Vulnerable Small Businesses: Created list of multilingual contractors qualified to provide energy efficiency services to small businesses through a Request for Qualifications process. Adapted outreach strategy in response to COVID-19.

SMC Energy and Water Strategy 2025: Solicited and incorporated feedback from community stakeholders to provide a framework for San Mateo County to meet the county's current and future energy and water needs.

2020 - 2021 Goals

- Continue the expansion of Smart Corridors into South San Francisco, Daly City, Brisbane and Colma.
- Develop the 2022 State Transportation Improvement Program (STIP) for San Mateo County.
- Launch San Mateo Countywide VMT Evaluation Tool to assist in compliance with SB 743.
- Complete the 2019 San Mateo County State Highway System Congestion and Safety Performance Assessment Update.
- Complete the update of the San Mateo County Comprehensive Bicycle and Pedestrian Plan and begin planning for a Countywide High Injury Network.
- Initiate the 2021 Congestion Management Program (CMP) update and explore new companion CMP network.
- Complete the CMP Land Use Impact Analysis Program (TDM) Update.
- Assist member agencies to deliver Federal, State, Regional funded transportation projects in compliance with requirements.
- Complete updates of the Community Based Transportation Plans (CBTPs) for Daly City and Southeast San Mateo County.
- Initiate and complete a Lifeline Transit Program Call for Projects.
- Maintain Countywide C/CAG Travel Demand Forecast Model.
- Continue to co-sponsor the environmental and design phases of the short-term and long-term improvement projects for the US101/SR 92 Interchange.
- Continue to co-sponsor the construction of the US101 Express Lanes project from Whipple Avenue to I-380.
- Continue to co-sponsor the environmental phase of the US 101 Managed Lanes north of I-380 project.
- Continue to co-sponsor the 21-Element Project to provide education, research, outreach, and collaboration on housing production, protection, and preservation, and to assist with Cycle 6 Housing Element Updates.
- Administer C/CAG controlled Transportation Fund for Clean Air (TFCA) funds to implement air quality improvement programs and projects.
- Complete the Carpool 2020 rewards-based incentives program.
- Continue to support the Countywide Safe Routes to School Program and initiate virtual Safe Routes to School learning initiatives.
- Develop a Five-Year strategic Implementation Plan for Measure M
- Utilize the StreetLight Data platform to assist on demand data-driven infrastructure and policy planning.
- Assist member agencies to reduce transportation related GHG by expansion of electric vehicle charging infrastructures and other alternative fuels implementation.
- Monitor and participate in Plan Bay Area 2050 process and its Implementation Plan development.
- Continue providing staff support for the San Mateo County Express Lanes Joint Powers Authority (SMCEL-JPA) to accomplish the following goals:
 - Collaborate with BAIFA to complete the installation and testing of the Toll System facilities for the US 101 Express Lanes Project south of Whipple Ave.
 - Negotiate operating and maintenance agreements with BAIFA, BATA, CALTRANS, and CHP.
 - Prepare Toll Policy and an Equity Program for adoption by the SMCEL-JPA Board of Directors.
- Implement policies as adopted in the Airport/Land Use Compatibility Plans (ALUCP).
- Prepare Overflight/Avigation Easement amendment to the San Carlos ALUCP.
- Complete the Caltrans funded countywide Sustainable Streets Master Plan.
- Complete countywide Control Measure Plan for reducing pollutant loading to SF Bay.
- Advance designs on three regional multi-benefit stormwater capture projects, identify new opportunities for regional stormwater capture and create five project concepts for new opportunities with State grant funds in coordination with the newly established Flood and Sea Level Rise Resiliency District.
- Develop schoolyard greening concept plans for schools in the San Carlos School District with funds from the California Resilience Challenge Grant.
- Assist member agencies to comply with Municipal Regional Permit for stormwater requirements.
- Execute countywide campaigns to help municipalities, special districts, school districts, and small businesses identify opportunities to save energy through the San Mateo County Energy Watch program and refer them to programs and financing to help them implement projects.
- Support cities and county in developing climate action plans and reporting annual progress. Lead climate protection campaigns via countywide and regional collaborations.

CITY/COUNTY ASSOCIATION OF GOVERNMENTS OF SAN MATEO COUNTY



C/CAG Board Members as of June 30, 2020

Marie Chuang, Chair, Hillsborough
Davina Hurt, Vice Chair, Belmont
Elizabeth Lewis, Atherton
Cliff Lentz, Brisbane
Ricardo Ortiz, Burlingame
Diana Colvin, Colma
Pamela DiGiovanni, Daly City
Lisa Gauthier, East Palo Alto

Catherine Mahanpour, Foster City
Debbie Ruddock, Half Moon Bay
Catherine Carlton, Menlo Park
Gina Papan, Millbrae
Sue Vaterlaus, Pacifica
Maryann Moise Derwin, Portola Valley
Alicia Aguirre, Redwood City
Michael Salazar, San Bruno

Adam Rak, San Carlos
Diane Papan, San Mateo
David Canepa, San Mateo County
Karyl Matsumoto, South San Francisco
Ned Fluet, Woodside
Karyl Matsumoto - SMCTA (Non-voting)
Josh Powell - SamTrans (Non-voting)