

FY2025-2026

Draft C/CAG Budget Study Session

C/CAG Finance Committee
April 28, 2025



Summary of Discussion

01. FY2025 Accomplishments
02. FY2025 Budget Recap
03. C/CAG Program Funds
04. Staffing
06. FY2026 Major Activities
07. FY2026 Budget Highlights
08. FY2026 Budget Schedule

FY25 Planning Milestones

■ Administration:

- Continued to assess administrative/finance capacity.
- Adopted the Agency's first Strategic Plan.
- Implemented actions in the Equity Action Plan.
- ALUC Reviews: Provided 12 consistency determinations
- Legislation: Submitted comment letters on state bills and budget

■ Planning Studies:

- Completed key initiatives: VMT/GHG Mitigation Program, AV Strategic Plan (with TA)
- Countywide Vision Zero:
 - Received USDOT \$433K SS4A grant for implementation of recently adopted C/CAG Local Roadway Safety Plan
- Amended Countywide TDM Policy
- Launched equity-focused Community-Based Transportation Plans in San Bruno & SSF
- Initiated updates to Countywide Transportation Plan
- Began El Camino Real Multimodal Study
- Began 2025 Congestion Management Program (CMP)— data collection phase underway



FY25 Strategic Investments and Grant Success

- Bay Road Project: Preserved \$3.8M in OBAG 3 funding
- C/CAG Micromobility Strategy-Daly City BayWheels Bikeshare expansion:
 - Invested \$200K of TFCA and local funds
 - Leveraged \$1.2M of MTC and \$300K of TA funding
- TFCA Clean Energy Projects: Awarded \$1.3M to San Bruno, San Mateo & Hillsborough
- Shuttle Program: Issued \$1M call in partnership with TA
- OBAG Cycle: Initiated planning for next round of One Bay Area Grant program
- Grant Applications Submitted:
 - \$8.2M in Earmarks
 - \$1.2m in USDOT RAISE funds for Countywide Bike/Ped Plan
 - TA ACR TDM- \$850k Sidewalk gap data, Incident response plan, AV Strategy Shuttle Feasibility study
 - \$600k Caltrans Planning Grant for EV Charging Infrastructure Study



FY25 Program Delivery Milestones

- Agency Support: Supported 14 city/county projects with \$43M in state & federal funds
- **Capital Projects:**
 - Started construction of the 92/101 Area Improvements (\$28M)
 - Began construction of the North Cities Smart Corridor project (\$11.4M)
 - Continued construction of the South San Francisco Smart Corridor project (\$8.2M)
 - Continued planning work on the Managed Lanes North of I-380



FY25 Stormwater Program Accomplishments

- Provided ongoing support for Municipal Regional Stormwater Permit (MRP) 3.0
 - Increased water quality monitoring efforts for trash load reductions and low impact development monitoring
 - MRP implementation Cost reporting
 - Asset Management Plan development
- Two bulk rain barrel distribution events (Hillsborough and San Carlos)
- Ongoing engagement with schools and County Office of Education for resilient schoolyards efforts
- Advanced One Watershed Climate Resilience Framework and Community-Led Plan
- Secured \$850K for three sustainable streets (Colma, Daly City, East Palo Alto)
- Submitted grant application for \$20M in EPA Community Change Grant funds for pilot "OneWatershed Infrastructure" implementation and green workforce development





FY25 Budget Recap

	2024-25 Adjusted	2024-25 Year-End Estimate	Variance
Revenues	\$31.8M	\$23.2M	(\$8.6M)
Expenditures	\$41.3M	\$26.9M	(\$14.4M)
Ending Balance	\$22.1M	\$28.0M	\$5.9M

Image Source:
<https://www.thesanfranciscopeninsula.com/plan/about-the-region/central-san-mateo-county/burlingame/>

C/CAG Program Funds



GENERAL FUND (C001)



**TRANSPORTATION
PROGRAMS (C002)**



**EXPRESS LANES JPA
(C003)**



**CONGESTION RELIEF
(C004)**



**SMART CORRIDOR
(C005)**



**SMC ENERGY WATCH
(C006)**



**NPDES (STORMWATER)
(C007)**



**\$4 DMV FEE (C008)
[SUNSET]**



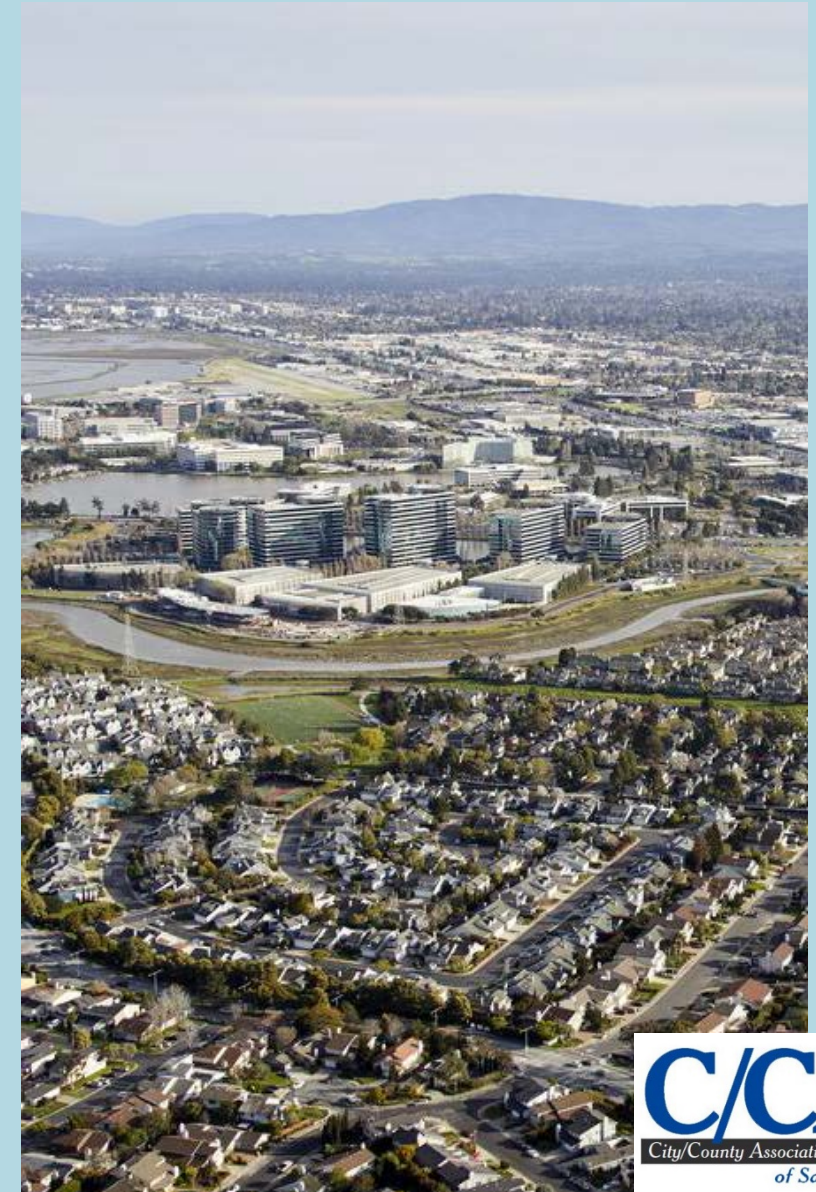
**MEASURE M
(\$10 VEHICLE FEE) (C010)**



**TFCA (AIR DISTRICT
VEHICLE FEE)**

FY26 Agency Staffing

- C/CAG staffing (13 FTEs):
 - 1 Executive Director
 - 1 Deputy Director
 - 1 Clerk/Admin Assistant
 - 8 FTE – Transportation and ALUC
 - 2 FTE – Stormwater
- C/CAG contracts with member agencies for other services:
 - HR (Redwood City, County)
 - Legal (County Counsel)
 - Finance/Accounting (San Carlos)
- Budget developed based on current staffing with expected compensation increases, additional overhead costs from the County and one new Express Lane Program Manager position.



FY26 Major initiatives

■ Administration:

- Secure long-term finance and administrative support.
- Update the C/CAG agency website.
- Complete C/CAG Title VI Implementation Plan.
- Continue to implement the Equity Action Plan.
- Report progress made on the C/CAG Strategic Plan.



FY26 Planning, Policy and Program Activities

- Complete Community-Based Transportation Plans (CBTPs)
- Complete 2025 Congestion Management Program (CMP)
- Advance Countywide Transportation Plan (CTP) and El Camino Real (ECR) Study
- Initiate Update of the Countywide Bicycle & Pedestrian Plan
- Initiate Safe Streets for All (SS4A) Planning Activities- San Mateo County Supplemental Planning
- Implement Transportation Safety Advisory Committee (TSAC)
- Update Measure M Implementation Plan
- Start AV Shuttle Pilot Feasibility Plan (in partnership with TA)
- Update San Carlos Airport Land Use Compatibility Plan (ALUCP) – Include Childcare Conditions



FY26 Capital Projects, Grants and Pilots

- Construction activities:
 - Complete construction for SSF segment of Smart Corridor Project
 - Near completion of Northern Cities Smart Corridor segment
 - Continue construction of SR 92/US 101 Interchange Area Improvements
- Advance Project Development:
 - Managed Lanes North of I-380 (PAED)
 - SR 92/US 101 Direct Connector (PAED)
- Initiate OBAG 4 Call for Projects (~\$30M)
- Lead the 2026 STIP Program Update (~30M)
- Launch \$2.2M TDA Article 3 Call for Projects
- Launch a multi-year \$1M TFCA Special Projects Call for Projects
- Launch \$2.2M Lifeline Transportation Program Call for Projects
- Promote Bay Wheels Bikeshare Program – Daly City



FY26 Stormwater Program Initiatives

- Complete OneWatershed Framework and Community-Led plan
- Initiate Municipal Regional Stormwater Permit (MRP 4.0) negotiations
- Advance funding for OneWatershed Strategic Plan including additional watershed studies, collaborative governance model, project concepts, community engagement and infrastructure investment plan
- Seek capital funding for priority Sustainable Streets Master Plan projects and priority multi-benefit regional stormwater capture projects
- Continue Rain barrel/rain garden rebate program partnership with BAWSCA
- Ongoing engagement with schools and County Office of Education
- Engage OneShoreline on long-term dedicated funding strategy for stormwater





FY26 Budget Highlights

	Revenues	Expenditures	Ending Balance
Draft 2025/26	\$27,128,874	\$33,499,719	\$21,612,176

■ Revenue

- Membership Fees (\$0.9M)
- Congestion Relief Program Fund (\$2.0M)
- Grants (\$9.9M)
- Measure M (\$10 vehicle registration fee) (\$6.7M)
- Property Tax Assessments (NPDES) (\$1.6M)
- Cost Reimbursements (\$1.5M)
- MTC/Federal Funding (\$1.3M)



FY26 Budget Highlights

	Revenues	Expenditures	Ending Balance
Draft 2025/26	\$27,128,874	\$33,499,719	\$21,612,176

- Expenditures
 - Staffing cost (\$4.6M)
 - C/CAG Staff
 - County of San Mateo Staff
 - Consultant services (\$10.7M)
 - Distributions to local jurisdictions, Commute.org, and Smart Corridor project (\$18.0M)



FY26 Budget Highlights

	2024-25 Adjusted	2024-25 Year-End Estimate	2025-26 Proposed	Variance (25 Est. to 2026)
Revenues	\$31.8M	\$23.2M	\$27.1M	\$3.9M
Expenditures	\$41.3M	\$26.9M	\$33.5M	\$6.6M
Ending Balance	\$22.1M	\$28.0M	\$21.6M	(\$6.4M)

Express Lane JPA Loan Repayment

Express Lane JPA Loan Repayment

- C/CAG provided \$2.7M in operating advances to the SMCEL-JPA for start-up
- Sufficient toll revenues now available to repay loan
- Full repayment expected in FY 2025–26
- Recovery of funds supports:
 - Increased financial flexibility
 - Staffing, programs, and project delivery
 - Resilience amid federal and state funding uncertainty

Agency Funding Outlook



OBAG Cycle 3 funds nearly depleted by end of FY 2025–26



Rising costs and short-term grants challenge long-term planning



Shifting operational costs to Congestion Relief Program



OBAG Cycle 4 planning



FY26 Budget Schedule

- April 28– Budget Session with Finance Committee
- May 8 – Draft Budget Presentation to Board
- May 28 – Final Draft Budget Review with Finance Committee
- June 12 – Final Budget Approval



Any Questions?

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