

C/CAG

CITY/COUNTY ASSOCIATION OF GOVERNMENTS OF SAN MATEO COUNTY

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TASK ORDER FORM

Date/Start Date: July 1, 2026

Consultant Name: EOA, Inc.

Contract: Countywide Water Pollution Prevention Program Technical Support – On-Call Contract

Task Order No.: EOA-19

Task Order Name: Municipal Stormwater NPDES Permit Compliance Assistance

Scope of Work: General Technical Support, Subcommittee Support, Annual Reporting, Green Infrastructure and Regional Collaborative Program Planning, Public Information and Outreach, Water Quality Monitoring, Trash Load Reduction, PCBs and Mercury Load Reduction, Exempted and Conditionally Exempted Discharges, Unsheltered Populations, Cost Reporting and Asset Management. See attached scope of work.

Deliverables: See attached scope of work

Budgeted Cost: Per attached Fiscal Year 2026-27 scope of work, not to exceed \$2,130,000. Any consultant services performed under this Task Order between July 1, 2026 and September 30, 2027, and associated expenditure of funds for such services, which shall in no case exceed the \$2,130,000 amount for Fiscal Year 2026-27, must be (1) approved by C/CAG staff in writing prior to engaging in such services, and (2) will be contingent upon the continued allocation of any remaining Fiscal Year 2026-27 funds during the annual C/CAG budget approval process for Fiscal Year 2027-28.

Completion Date: September 30, 2027

The parties indicated herein agree to execute this Task Order per the scope indicated above. No payment will be made for any work performed prior to the execution of this Task Order. Unless otherwise indicated, receipt of this executed Task Order is your Notice to Proceed with the work specified herein.

C/CAG

EOA, Inc.

Kaki Cheung
Acting Executive Director

Date

Date

Municipal Stormwater NPDES Permit Compliance Assistance

FY 2026-27 Scope of Work and Budget

**Prepared for the
San Mateo Countywide
Water Pollution Prevention Program
(a C/CAG program)**



May 19, 2026



Prepared by EOA, Inc. in association with Geosyntec Consultants, Paradigm Environmental, SGA Marketing, Integral Consulting, and SCI Consulting Group



INTRODUCTION

This scope of work (scope) and budget were developed by EOA, Inc. (EOA) and describe tasks that will be completed to provide permit compliance services to the San Mateo Countywide Water Pollution Prevention Program (Countywide Program or SMCWPPP). SMCWPPP is a program of the City/County Association of Governments of San Mateo County (C/CAG). EOA has assembled a highly experienced and qualified project team (EOA Team) comprised of EOA, Geosyntec Consultants (Geosyntec), Paradigm Environmental (Paradigm), S. Groner Associates (SGA), Integral Consulting (Integral; formerly Kinnetic Environmental, Inc. [KEI]), and SCI Consulting Group (SCI) to provide these services, which are largely intended to assist SMCWPPP member agencies comply with municipal stormwater permit requirements included in NPDES Permit No. CAS612008 (comprised of Order Nos. R2-2022-0018, adopted in May 2022 and R2-2023-0019, amendments adopted in October 2023), and commonly referred to as the Municipal Regional Permit (MRP 3.0).

The following sections describe EOA's tasks, budgets, and deliverables for FY 2026-27 (i.e., July 2026 – June 2027). The table below summarizes the tasks included in the scope of work and associated budgets. The subsequent sections describe subtasks, estimated labor hours and hourly rates for EOA staff, and estimated subcontractor and expense budgets. Please note that the actual distribution of hours and subcontractors/expenses within and among tasks may vary. EOA will conduct all work on a time and materials basis in accordance with the Agreement for Services between EOA, Inc. and C/CAG dated August 3, 2022 with subsequent amendments. The total budget of **\$2,130,000** will not be exceeded without C/CAG's authorization.

Summary of EOA Team FY 2026-27 tasks and budgets.

Task No.	Task Name	EOA Team Budget FY 2026-27
SMC811	General Technical Support	\$199,600
SMC812	Subcommittee Support	\$151,510
SMC813	Training	\$48,684
SMC814	GI and Regional Collaborative Program Planning	\$73,131
SMC815	Public Information and Outreach	\$179,719
SMC816	Annual Reporting	\$65,131
SMC817	Water Quality Monitoring	\$671,444
SMC818	Trash Load Reduction	\$294,508
SMC819	PCBs and Mercury Load Reduction	\$337,272
SMC820	Exempted and Conditionally Exempted Discharges	\$15,676
SMC821	Unsheltered Populations	\$11,936
SMC822	Cost Reporting	\$11,360
SMC823	Asset Management	\$23,260
SMC824	Overall Contingency	\$46,769
	Total	\$2,130,000

TASK SMC811 – GENERAL TECHNICAL SUPPORT

For General Technical Support, the following sections describe EOA’s understanding of the task and approach, the roles and expertise of our project team members, and the scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

For 25+ years EOA has assisted C/CAG staff with the planning, budgeting, and management of the San Mateo Countywide Water Pollution Prevention Program (SMCWPPP). During that time, EOA facilitated C/CAG’s efforts to assist San Mateo County Permittees to comply with all aspects of the Municipal Regional Permit (MRP). This has included helping C/CAG staff to facilitate the Stormwater Committee, which is mainly composed of director-level municipal staff, and a number of technical subcommittees and workgroups that focus on various provisions of the MRP. EOA has also assisted with implementation of many compliance activities under the MRP that are managed at the regional level via joint funding and/or by participating with other countywide stormwater programs. These efforts are currently coordinated through the Bay Area Municipal Stormwater Collaborative (BAMSC; formerly the Bay Area Stormwater Management Agencies Association [BASMAA]). EOA staff routinely participates in BAMSC Steering Committee meetings and its various subcommittees on behalf of C/CAG, often providing a leadership role. For example, during the reissuance process that resulted in the current permit (MRP 3.0), EOA staff played key roles in negotiations with San Francisco Bay Regional Water Quality Control Board (Water Board) staff, coordination among Bay Area Permittees and countywide stormwater programs, and provided testimony directly to the Water Board on behalf of C/CAG and the broader stormwater community in the Bay Area. EOA anticipates a similar leadership role during the current reissuance process that will result in MRP 4.0. As a result, EOA is intimately familiar with each provision in the MRP.

EOA’s Project Manager (Bonnie de Berry) will continue to serve as a central point of contact to C/CAG staff and will also remain available to assist member agency staff, by providing support and answering questions directly or by referring issues to the appropriate EOA specialist in the relevant topic area.

In addition to the ongoing routine committee, subcommittee, and workgroup meetings, this scope includes several additional tasks such as:

- Holding an annual combined Stormwater Committee and NPDES Technical Advisory Committee (TAC) meeting, likely in late spring. The purpose is to engage mid-level and other municipal staff in discussing lessons learned in the previous fiscal year and to plan for the upcoming fiscal year. In addition to the higher-level Stormwater Committee members, it is important to coordinate with other municipal staff that more directly conduct stormwater-related activities and annual reporting.
- Representing SMCWPPP at the 3rd Annual Regional Stormwater Forum, including providing a financial contribution to support this project of regional benefit.
- Participating in regional work groups focused on negotiating practical and optimized permit requirements for the next cycle of the MRP (i.e., MRP 4.0).

PROJECT TEAM ROLES AND EXPERTISE

Continuing her role as EOA’s Project Manager for providing municipal stormwater permit compliance support to C/CAG, Bonnie de Berry, CPSWQ, will serve as the task leader. Jill Bicknell, Chris Sommers, and other EOA staff will also assist with this task as appropriate. EOA does not plan to use subcontractors for this task.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for General Technical Support are described in Table 1.1. Table 1.2 provides the schedule for each subtask. The schedule is based on our current understanding of MRP 3.0 requirements, C/CAG and San Mateo County Permittee needs, and the MRP reissuance process. EOA will work closely with the C/CAG Program Director to review and (as necessary) modify the

schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 1.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

Table 1.1 Descriptions, deliverables, and cost estimates for General Technical Support subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC811.01: GENERAL SUPPORT			
FY 2026-27	EOA will provide general support to assist C/CAG staff in managing the Countywide Program, including planning budgets, scheduling committee and subcommittee meetings, strategic planning for regional vs. countywide projects, ensuring that permit compliance dates and deliverables are met, and other types of general technical and regulatory support. This subtask includes on-call assistance to municipal staff members by responding to their emails and telephone calls. It also includes preparing for and participating in check-in calls with the Program Director (generally every other week) and conducting follow-up actions and other communications as needed. It also includes overall project management and oversight of EOA's tasks, including facilitating coordination among EOA staff and subcontractors working on various components of the Countywide Program. Finally, this subtask includes preparation of monthly invoices that include a detailed accounting of the work completed broken down by subtask, including EOA staff labor, subcontractor charges, and expenses incurred, and as needed, annual update of EOA's tasks and budgets. While this subtask includes working with the Program Director to identify and evaluate opportunities for grant funding, it does not include preparing grant funding applications, since the level of effort would vary widely depending on the specific grant funding opportunity.	<ul style="list-style-type: none"> • General technical and regulatory support to C/CAG staff. • On-call communications with municipal staff. • Check-in calls with Program Director. • Overall project management and oversight of EOA's tasks. • Preparation of detailed monthly invoices. • Annual update of EOA's tasks and budgets (spreadsheets and narrative). 	\$72,072
SUBTASK SMC811.02: STORMWATER COMMITTEE SUPPORT			
FY 2026-27	EOA will provide support to the Program Director in facilitating C/CAG's Stormwater Committee, including assistance in preparing agendas and providing presentations. For the purposes of budgeting, we are assuming that EOA will participate in nine meetings per year, with presentations (or development of presentation materials) provided by an EOA manager at three of those meetings on high priority topics such as trash controls, mercury/PCBs controls, monitoring, and Green Infrastructure. If requested, EOA will also assist the Program Director to facilitate one meeting of the Countywide Program's Stormwater Committee ad hoc permit implementation workgroup. This workgroup generally focuses on providing guidance from higher-level municipal staff on implementation of priority permit provisions including trash controls, Green Infrastructure, mercury/PCBs controls, and associated compliance issues.	<ul style="list-style-type: none"> • Assistance with agenda and participation in nine Stormwater Committee meetings. • Presentations by EOA managers on high priority topics provided at three Stormwater Committee meetings. • Assistance with agenda and participation in one meeting of the Stormwater Committee ad hoc permit implementation workgroup. 	\$16,786

Table 1.1 Descriptions, deliverables, and cost estimates for General Technical Support subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC811.03: NPDES TECHNICAL ADVISORY COMMITTEE SUPPORT			
FY 2026-27	Provide support to the Program Director for NPDES Technical Advisory Committee (TAC), including preparing a quarterly digest that summarizes the schedule for upcoming meetings and trainings and compiles summaries of the previous month's subcommittee and workgroup meetings. We are assuming that communications with the NPDES TAC will continue to be conducted primarily via email. However, this scope includes an annual combined Stormwater Committee and NPDES TAC meeting to engage mid-level and other municipal staff in discussing lessons learned in the previous fiscal year and to plan for the upcoming fiscal year. In addition to the higher-level Stormwater Committee members, it is important to work with other municipal staff that more directly conduct stormwater related activities and annual reporting. EOA will assist the Program Director to facilitate this meeting, including assistance in preparing the agenda and minutes and providing presentations as needed.	<ul style="list-style-type: none"> • Four quarterly digests. • Facilitation of one combined Stormwater Committee and NPDES TAC meeting. This effort is mainly budgeted above under Subtask SMC811.02 (Stormwater Committee Support). 	\$5,566
SUBTASK SMC811.04: BAMSC STEERING COMMITTEE ACTIVITIES SUPPORT			
FY 2026-27	EOA will support the Program Director with participating in monthly meetings of the BAMSC Steering Committee, including reviewing agenda packages and providing comments as needed. EOA will also support the Program Director with general coordination between BAMSC and Countywide Program activities.	<ul style="list-style-type: none"> • Review and comment on agenda packages and participation in monthly BAMSC Steering Committee meetings. 	\$19,481
SUBTASK SMC811.05: REGIONAL COLLABORATION SUPPORT			
FY 2026-27	<p>Often the need arises for implementation of projects that are more cost-effectively conducted via a collaboration among MRP Permittees from the various Bay Area counties. SMCWPPP and/or San Mateo County Permittees may wish to participate in Projects of Regional Benefit by providing in-kind services through consultant staff.</p> <p>EOA will provide support to the Program Director in planning for FY 2027-28 regional collaborative projects, including preparation of project profiles, budget projections, and coordinating C/CAG's role.</p> <p>EOA will support FY 2026-27 regional collaborative projects by tracking C/CAG's budget share of all regional projects to which C/CAG is a participant, and participating in review and comment of BAMSC-developed or other related documents. Most of these projects are budgeted under separate Tasks within this scope (i.e., SMC812, SMC814, SMC819, SMC820, SMC823); however, the budget for this subtask includes time for EOA staff to provide in-kind participation towards C/CAG's participation in the development and review of annual reporting materials and the convening of the 3rd Annual Stormwater Forum.</p>	<ul style="list-style-type: none"> • Preparation of project profiles for FY 2027-28 regional collaborative projects. • Coordinating C/CAG's role and tracking C/CAG's budget share of all regional collaborative projects to which C/CAG is a participant. • Participation in 2nd Annual Stormwater Forum, including financial contribution towards refreshments and meeting materials. • Participation in development of annual reporting materials. • Participating in review and comment of BAMSC-developed or other documents related to regional collaborative efforts, as budget allows. 	\$7,531

Table 1.1 Descriptions, deliverables, and cost estimates for General Technical Support subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC811.06: MRP REISSUANCE SUPPORT			
FY 2026-27	<p>The SMCWPPP permit renewal application and Report of Waste Discharge (ROWD) are due on January 1, 2027. EOA will support the Program Director in development of the ROWD. The scope of the ROWD is currently under discussion with Water Board staff but is not expected to require substantial new data compilation or analysis.</p> <p>On October 30, 2025 the Regional Water Board held a “kick off” meeting for MRP 4.0. Regional Board staff outlined their intentions to engage Permittee and Program staff during 2026 and 2027, via a number of topic-specific work groups and an overarching steering group, with the goal of adopting MRP 4.0 by June 30, 2027.</p> <p>In FY 2026-27, EOA will continue to represent SMCWPPPP interests in the MRP reissuance process with a focus on negotiating practical and optimized permit requirements for MRP 4.0. This will include participation in the BAMSC steering group as well as the high (C.3, C.8, C.10, C.11/12), medium (B.1/2 & C.1, C.6, C.15, C.17, C.20, C.21), and low (all others) priority provision workgroups. The MRP reissuance process is supported by the Workgroup Charter which defines the purpose and scope of the workgroups, as well as the roles and responsibilities of workgroup members.</p> <p>MRP 4.0 Workgroups will meet at frequencies appropriate to their topic, with the high priority workgroups meeting at least monthly through development of the public review draft of MRP 4.0. Workgroups may need to resume during the public review process.</p> <p>EOA will also support the Program Director in participation in Water Board workshops and public meetings focused on MRP 4.0, including development of written and/or oral comments.</p>	<ul style="list-style-type: none"> • Development of ROWD. • Participation in up to 16 work group meetings focused on negotiating permit requirements for MRP 4.0. • Participation in one Water Board workshop focused on MRP 4.0. • Development of written and/or oral comments on MRP 4.0. 	\$78,164

Table 1.2. Schedule for completing General Technical Support subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC811.01	General Support													
SMC811.02	Stormwater Committee Support													
SMC811.03	NPDES TAC Support	•			•					•			•	
SMC811.04	BAMSC Steering Committee Activities Support	•	•	•	•	•	•	•	•	•	•	•	•	•
SMC811.05	Regional Collaboration Support									•				
SMC811.06	MRP Reissuance Support/ROWD	•	•	•							•	•		

Table 1.3. Estimated costs for completion of General Technical Support subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager	Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask																		
SMC811.01	General Support	-	-	264	-	-	-	-	-	-	-	-	-	-	-	48	-	\$0	\$72,072
SMC811.02	Stormwater Committee Support	4	8	50	-	4	-	-	-	-	-	-	-	-	-	-	-	\$0	\$16,786
SMC811.03	NPDES TAC Support	-	-	22	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$5,566
SMC811.04	BAMSC Steering Committee Activities Support	-	-	77	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$19,481
SMC811.05	Regional Collaboration Support	-	8	8	-	2	-	4	-	-	-	-	-	-	-	-	-	\$1,995	\$7,531
SMC811.06	MRP Reissuance Support/ROWD	32	40	48	-	54	-	48	-	-	120	-	-	-	-	-	-	\$1,000	\$78,164
	Total	36	56	469	-	60	-	52	-	-	120	-	-	-	-	48	-	\$2,995	\$199,600

TASK SMC812 – SUBCOMMITTEE SUPPORT

For Subcommittee Support, the following sections describe EOA’s understanding of the task and approach, our project team member roles and expertise, and the scope-of-work (including subtask deliverables and budgets).

UNDERSTANDING AND APPROACH

EOA has extensive experience supporting Bay Area countywide municipal stormwater program committees that focus on specific MRP compliance areas. The objective is to provide regular forums for engagement with member agency staff on key permit implementation issues. Since the early 1990s, EOA has assisted with staffing and facilitating most of the Countywide Program’s technical subcommittees and workgroups that address “core” permit requirements, including municipal operations, new and redevelopment, industrial and commercial site controls, illicit discharge detection and elimination, construction site control, pesticide toxicity control, copper control, and conditionally exempted discharges. Typical services include planning and facilitating subcommittee/workgroup meetings, including coordinating with subcommittee chairs to develop agendas and supporting materials; participating in meetings; delivering presentations on technical and regulatory topics; and preparing meeting summaries.

Subcommittees are generally chaired by volunteer staff from member agencies. EOA works with chairs to develop agendas that prioritize the most critical MRP compliance issues from a municipal perspective. As the MRP 3.0 permit term concludes, member agencies are focused on documenting compliance, addressing remaining implementation gaps, and preparing for permit reissuance. Subcommittee meetings during this period emphasize final reporting, consistency in interpretation and application of requirements across agencies, resolution of outstanding technical or regulatory issues, and identification of lessons learned to inform the next permit cycle.

In parallel, subcommittees continue to address ongoing compliance issues that are not tied to the permit reissuance cycle, including implementation challenges, regulatory clarifications, and emerging priorities. In recent years, available resources for subcommittee support have been reduced; accordingly, activities are more limited in scope and frequency and are focused on high-priority topics where coordinated discussion provides the greatest value. EOA’s approach reflects these constraints by streamlining agendas, leveraging existing materials, and targeting support to critical compliance, reporting, and issue-resolution needs.

Participation in BAMSC meetings related to Provisions C.8/11/12 Monitoring/Mercury/PCBs, C.15.b.iii. Firefighting Discharges, C.17 Unsheltered Homeless Populations, C.20 Cost Reporting, and C.21 Asset Management are included in Tasks SMC817, SMC819, SMC820, SMC821, SMC822, and SMC823, respectively. Trainings are included in Task SMC813.

PROJECT TEAM ROLES AND EXPERTISE

Subcommittee coordination will be provided by EOA staff members with specific expertise in the topic areas associated with each subcommittee, with overall coordination from Bonnie de Berry, EOA’s Project Manager for C/CAG work. The EOA lead for each subcommittee is described below with each corresponding subtask description. SGA, a subcontractor to EOA, will facilitate the Public Information and Participation Subcommittee.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for Subcommittee Support are described in Table 2.1. Table 2.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements, member agency needs, and available resources. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 2.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

SUBTASK SMC812.01: MUNICIPAL MAINTENANCE SUBCOMMITTEE

In FY 2026-27, EOA will facilitate and provide staff support to two meetings of the Countywide Program’s Municipal Maintenance Subcommittee, with a focus on compliance with MRP Provisions C.2 (Municipal

Operations), and additional support for implementation of C.15.b.iii. (firefighting discharges containment and cleanup) and C.10 (Trash Controls), as needed. Municipal Maintenance Subcommittee meetings are typically in-person, one hour held over lunchtime on the fourth Wednesday of the month. A large portion of the meeting time will be dedicated to information sharing, the most important aspect for this subcommittee. Municipal maintenance staff from the various municipal agencies in San Mateo County will have the opportunity to ask questions, share problems and solutions, discuss issues, and share important information and feedback at the annual meeting.

The most significant change to Provision C.2 under MRP 3.0 was the addition of training requirements. There is also a training requirement in Provision C.15.b.iii.(3)(d) to require all municipal staff and contracted staff hired by Permittees that participate in the containment and cleanup of discharges of firefighting water and foam from firefighting emergencies attend at least one training by June 30, 2027. Meeting these requirements will be a combination of countywide training for municipal staff and developing guidance for municipalities to verify contracted staff are trained. Training for municipal staff is described later in Subtask SMC813.01 and will include the C.15.b.iii.(3)(d)-required firefighting training during FY 2026-27. A training for municipal maintenance staff focused on Provision C.2.h was held in FY 2024-25.

A priority for the Municipal Maintenance Subcommittee will be helping with responses to Regional Water Board staff questions on corporation yard Stormwater Pollution Prevention Plans (SWPPPs), and Annual Reports. This subcommittee will also serve as a forum to discuss containment and cleanup BMPs and SOPs related to emergency firefighting discharges (Provision C.15.b.iii.), discharges from unsheltered homeless populations (Provision C.17 and C.2.b), controlling PCBs from bridges and overpasses (Provision C.12.d), and operations and maintenance of public green infrastructure/low impact development (GI/LID) projects (C.3). The EOA task lead will assist the subcommittee to coordinate with the regional Firefighting Discharges Working Group and other relevant SMCWPPP Work Groups and Subcommittees. Further details regarding this subtask's description, deliverables, and budget are provided below in Table 2.1.

Kristin Kerr, P.E., will continue to serve as EOA's lead for facilitation of the Municipal Maintenance Subcommittee and related work under this subtask. Kristin has extensive experience with facilitating this subcommittee for the Countywide Program and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara).

SUBTASK SMC812.02: NEW DEVELOPMENT AND CONSTRUCTION SUBCOMMITTEE

In FY 2026-27, EOA will facilitate and provide staff support for two 2-hour meetings (one virtual and one in-person if budget allows) of the Countywide Program's New Development and Construction Subcommittee (NDS), with a focus on compliance with MRP Provisions C.3 (New Development and Green Infrastructure), C.6 (Construction), C.13.a. (Architectural Copper) and C.21 (Asset Management). Attendees are generally C/CAG member agency staff from planning, building, engineering, and public works departments in the various municipal agencies in San Mateo County. Guidance documents such as the C.3 Regulated Projects Guide (C3RPG), project checklists and other information related to development projects and updates on countywide and regional activities are the typical items on the agenda. The NDS is also a forum for GI-related topics. This can include discussing and providing input to Task SMC814 (GI and Regional Collaborative Program Planning), such as reviewing possible future updates to the GI Design Guide (GIDG). NDS meetings provide opportunities for member agency staff to ask questions, share information, and discuss problems and solutions related to Provisions C.3 and C.6 implementation. EOA will also provide limited technical on-call support for permittee staff on development related issues (C.3, C.6 and C.13.a) via email and phone, up to the available budget for this Subcommittee. Examples of technical support topics include C.3 applicability to a project, appropriate types of treatment measures, sizing and design guidance, biotreatment soil media questions, and maintenance issues.

Peter Schultze-Allen, CPSWQ, will continue to serve as EOA's lead for facilitation of the NDS and related work under this subtask. Jill Bicknell, P.E., will work closely with Peter on this subtask to bring in her extensive experience in implementation of Provision C.3 requirements and to ensure integration with Task SMC814 (GI and Regional Collaborative Program Planning), for which Jill is EOA's lead. Peter has extensive experience with facilitating the NDS for the Countywide Program and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara and Alameda). As a former City of Emeryville staff, he understands the needs of municipal staff and the internal processes of municipal governments. He attends the BAMSC Development

Subcommittee and shares information from those meetings with C/CAG member agencies and with NDS members.

SUBTASK SMC812.03: COMMERCIAL/INDUSTRIAL/ILLICIT DISCHARGE SUBCOMMITTEE

In FY 2026-27, EOA will facilitate and provide staff support for two meetings of the Countywide Program's Commercial/ Industrial/ Illicit Discharge (CII) Subcommittee, with a focus on compliance with MRP Provisions C.4 (Industrial and Commercial Site Controls), C.5 (Illicit Discharge Detection and Elimination), C.13.b. and c. (Copper Controls) and C.15 (Exempted and Conditionally Exempted Discharges). If there is interest from the Subcommittee and if budget allows, one or both of the meetings will be held in-person. A portion of the meeting time is dedicated to general information sharing. Municipal staff from the various municipal agencies in San Mateo County can ask questions, share information, and discuss problems and solutions among themselves.

Please note that since FY 2023-24, this subtask has not included development of or updating outreach material (e.g., BMP fact sheets), forms, or tracking templates, updating website business inspector or illicit discharge contact lists, or on-call support to municipal staff. These activities are also not included in FY 2026-27 budget.

To assist Permittees with compliance of MRP C.5.e Control of Mobile Sources, EOA maintains a countywide mobile business inventory and enforcement response table with information provided by Permittees. EOA will continue to annually update these lists under this subtask. EOA will participate on behalf of SMCWPPP, and provide in-kind services, in the BAMSC Regional Project to incorporate updates to the BASMAA Surface Cleaning Program. These updates were recommended during FY 2025-26 and may include updating outreach materials, information on the website, the quiz, and/or the certification process, as outlined in the approved BAMSC Project Profile.

SMCWPPP's Public Information and Participation Subcommittee (Subtask SMC812.06) will support countywide activities related to mobile business outreach through social media to meet MRP Provision C.5.e.ii.(1)(d) and reporting requirements for the 2026 Annual Report.

With reissuance to MRP 3.0, a significant change in Provisions C.4 and C.5 is the new C.5.f. MS4 Map requirement to develop a plan and schedule for updating Permittee storm sewer system information including missing information and the potential to identify component locations, size or specifications, materials of construction, and condition. In FY 2024-25 EOA introduced this requirement through the CII Subcommittee and developed an annotated outline of the municipal separate storm sewer system (MS4) Mapping Update Plan and Schedule. Most Permittees are expected to have initiated Plan development in FY 2025–26, in advance of the September 2026 submittal deadline. In FY 2026-27, during the final months of Plan development, EOA will be available to provide guidance and support to C/CAG member agencies, coordinated with other relevant committees as appropriate. EOA will also continue to agendize discussions of this requirement within the CII Subcommittee.

Provision C.15.iii.(3)(c) has requirements for Permittees to evaluate the adequacy of large industrial sites' (such as IGP sites, gas plants, gas concentration facilities and chemical plants) BMPs and SOPs for the prevention, containment and cleanup of emergency firefighting discharges into storm drains and receiving waters, and cause those BMPs and SOPs to be improved as appropriate. Permittees may request guidance on implementing this requirement that is not specifically addressed in the Regional Firefighting Discharges Report that was submitted in FY 2025-26 and may be updated through Task SMC820, if warranted.

Kristin Kerr, P.E., will continue to serve as EOA's lead for facilitation of the CII Subcommittee and related work under this subtask. Kristin has extensive experience with facilitating this subcommittee for the Countywide Program and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara and Alameda). Further details regarding this subtask's description, deliverables, and budgets are provided below in Table 2.1.

SUBTASK SMC812.04: TRASH SUBCOMMITTEE

EOA will continue to facilitate and provide staff support quarterly meetings of the Countywide Program's Trash Subcommittee, which are intended to provide a forum for sharing information among member agencies related to trash reduction in San Mateo County and discuss compliance activities required by the MRP. As the Subcommittee Coordinator, EOA will develop and distribute meeting agendas, prepare meeting materials as needed, participate in the meetings, and prepare and distribute meeting summaries. As part of meeting facilitation, EOA staff will update Subcommittee members on regional and countywide projects/tasks and solicit input and perspectives from members on key decision points. Subcommittee meetings will also serve as the key forum to discuss trash-related issues related to MRP 3.0 compliance, in particular load reduction calculations and reporting requirements.

Chris Sommers will continue to serve as EOA's lead for facilitation of the Trash Subcommittee and related work under this subtask, with support from experienced senior and associate level staff such as John Fusco. Chris has extensive experience with facilitating this Subcommittee for the Countywide Program and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara and Alameda). For continuity, Chris will also represent the Countywide Program on the BAMSC Trash Subcommittee.

SUBTASK SMC812.05: WATERSHED ASSESSMENT AND MONITORING SUBCOMMITTEE

EOA will continue to facilitate and provide staff support to the annual meeting of the Countywide Program's Watershed Assessment and Monitoring (WAM) Subcommittee, with a focus on compliance with MRP Provision C.8 (Water Quality Monitoring) and portions of Provisions C.11/12 (Mercury/PCBs Controls). WAM Subcommittee meetings are typically two hours in length during which the complex monitoring requirements of the MRP are described, recent monitoring results are presented (often within the context of historical and/or regional results), and the relationship between Pollutants of Concern Monitoring and Mercury/PCBs load reduction targets are explored. Interested staff from the various C/CAG member agencies can ask questions, share problems and solutions, and provide important information and feedback among themselves. Further details regarding the description, deliverables and budget for this subtask are provided below in Table 2.1.

Bonnie de Berry will continue to serve as EOA's lead for facilitation of the WAM Subcommittee and related work under this subtask. Bonnie has extensive experience with facilitating this subcommittee for SMCWPPP and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara).

SUBTASK SMC812.06: PARKS MAINTENANCE AND INTEGRATED PEST MANAGEMENT (IPM) WORKGROUP

EOA will continue to facilitate and provide staff support to one annual meeting of the Countywide Program's Parks Maintenance and IPM (PM&IPM) Workgroup, with a focus on compliance with MRP Provision C.9. This workgroup provides a forum for member agencies to share information related to implementing pesticide toxicity controls. Currently, the Workgroup is mostly attended by parks maintenance staff, and focuses on pest management issues in municipal parks, landscapes, and rights-of-way. In addition, EOA utilizes these meetings to provide guidance on all of the requirements in C.9 and the associated reporting needs, including requirements for:

- IPM Policies;
- tracking and reporting quantities of pesticides of concern used (MRP 3.0 add neonicotinoids to the list of pesticides of concern);
- training municipal employees and requiring contractors to implement IPM (MRP 3.0 continues to focus on pesticides that are used for structural pest control, e.g., addressing pests such as rodents, ants, and cockroaches in municipal buildings);
- interfacing with County Agricultural Commissioners;
- public outreach;
- track and participate in relevant regulatory processes; and
- evaluating pesticide source control actions.

EOA will also coordinate with San Mateo County Department of Agriculture/Weights and Measures (County Ag) staff to organize a half-day in-person training to provide Continue Education (CE) hours to Permittee staff that need to maintain their Department of Pesticide Regulation (DPR) licenses. EOA will coordinate with speakers, develop the training flyer and agenda, register attendees, and compile CE documentation required by DPR.

EOA will continue to provide as needed guidance on MRP requirements to C/CAG member agencies, including review of IPM policies, guidance on pesticide use on municipal properties, etc.

Vishakha Atre will continue to serve as EOA's lead for facilitation of the PM&IPM Workgroup and related work under this subtask. Vishakha has extensive experience with facilitating this subcommittee for the Countywide Program and similar committees for stormwater programs in other Bay Area counties (e.g., Santa Clara).

SUBTASK SMC812.07: PUBLIC INFORMATION AND PARTICIPATION SUBCOMMITTEE

SGA will lead this subtask and provide staff support for the Countywide Program's Public Information and Participation (PIP) Subcommittee, develop the outreach sections of the SMCWPPP Annual Report, and review and provide comments on C/CAG member agency draft Annual Reports. The PIP Subcommittee will not meet in FY 2026-27, but SGA will provide the Subcommittee with biannual updates on current outreach efforts, upcoming initiatives, and ways to participate. EOA will work closely with SGA to coordinate PIP activities with the activities of all of the Countywide Program's other committees, subcommittees, and workgroups. Further details regarding the description, deliverables and budgets for this subtask are provided below in Table 2.1.

Table 2.1 Descriptions, deliverables, and cost estimates for Subcommittee Support subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC812.01: MUNICIPAL MAINTENANCE SUBCOMMITTEE			
FY 2026-27	EOA will facilitate two in-person Municipal Maintenance Subcommittee meetings in FY 2026-27, including working with the chair to develop a meeting agenda, prepare meeting materials (e.g., handouts and presentations), participating in the meeting, and preparing a meeting summary that include action items agreed upon during the meeting. Between meetings, EOA will provide on-call assistance to municipal staff members by responding to their emails and telephone calls, communicate pertinent information to the Subcommittee via email (e.g., training opportunities external to the Countywide Program, reminders of permit deadlines such as corporation yard inspections due), and maintain the Subcommittee contact list, as budget allows. In addition, EOA will prepare the content for the section of the Countywide Annual Report that addresses MRP Provision C.2.	<ul style="list-style-type: none"> • Facilitation of two in person Municipal Maintenance Subcommittee meetings. • Updates to the Subcommittee contact list. • Guidance for training municipal contractors involved in emergency firefighting discharges containment and cleanup in the public right of way. • On-call communications with municipal staff, periodic communications to the Subcommittee of pertinent information. • Countywide Annual Report content addressing MRP Provision C.2. • Annually updated Municipal Maintenance Subcommittee scope/budget. 	\$15,120
SUBTASK SMC812.02: NEW DEVELOPMENT & CONSTRUCTION SUBCOMMITTEE			
FY 2026-27	EOA will facilitate two NDS meetings in FY 2026-27, including working with the chair to develop meeting agendas, prepare meeting materials (e.g., handouts and presentations), participate in the meetings, and prepare meeting summaries that include action items agreed upon during the meetings. EOA will maintain the NDS contact list. EOA staff will also participate on behalf of C/CAG's member agencies in the BAMSC Development Subcommittee and other pertinent regional meetings. In addition, EOA will prepare the content for the section of the Countywide Annual Report that addresses MRP Provisions C.3, C.6, C.13.a, and C.21. EOA will submit the annual report to the San Mateo County Mosquito and Vector Control District on behalf of the C/CAG member agencies. EOA will also update as needed the development-related pages of the SMCWPPP website and provide limited technical on-call support for permittee staff on development-related issues (C.3, C.6, C.13.a, C.21) up to the available budget.	<ul style="list-style-type: none"> • Facilitation of two 2-hour NDS meetings (one virtual and one in-person, if budget allows). • Updates to the NDS contact list. • Participation on behalf of C/CAG's member agencies in the BAMSC Development Subcommittee and other C.3-related regional meetings (up to 6 total) and brief meeting summaries for C/CAG Program Director. • Countywide Annual Report content for the section addressing MRP Provision C.3, C.6, C.13.a, C.21. • Annual Report to the County Mosquito and Vector Control District (submitted each year by September 30). • Updates to the SMCWPPP website development-related webpages, as needed. • Annually updated NDS scope/budget. 	\$30,954

SUBTASK SMC812.03: COMMERCIAL/INDUSTRIAL/ILLCIT DISCHARGE SUBCOMMITTEE			
FY 2026-27	EOA will facilitate two CII Subcommittee meetings in FY 2026-27, including working with the chair to develop meeting agendas, prepare meeting materials (e.g., handouts and presentations), participate in the meetings, and prepare meeting summaries that include action items agreed upon during the meetings. EOA will maintain the CII Subcommittee contact list. EOA will also prepare the content for the section of the Countywide Program Annual Report that addresses MRP Provisions C.4, C.5, C.13.b and c., and C.15. In addition, EOA will annually update the mobile business enforcement action table and mobile business inventory on the CII section of the member's only portion of the SMCWPPP website, but only with information on businesses provided by San Mateo County Permittees. EOA will provide in-kind services, on behalf of SMCWPPP, to the BAMSC Regional Project to update the Surface Cleaner Certification Program materials (in-kind contribution is 20 hours of EOA staff time).	<ul style="list-style-type: none"> • Facilitate two CII Subcommittee. • Updates to the CII contact list. • On-call communications with municipal staff, and periodic communications to the Subcommittee of pertinent information, as budget allows. • Countywide Annual Report content for the section addressing MRP Provisions C.4, C.5, C.13.b and c, and C.15. • Updates to the mobile business enforcement action table and mobile business inventory on the CII section of the member's only portion of the SMCWPPP website, but only with information on businesses provided by San Mateo County Permittees. • Provide in-kind services to the BAMSC Surface Cleaner Certification Program Regional Project. • Annually update CII Subcommittee scope/budget. 	\$28,052
SUBTASK SMC812.04: TRASH SUBCOMMITTEE			
FY 2026-27	EOA will facilitate quarterly Trash Subcommittee meetings, including working with the chair to develop meeting agendas, prepare meeting materials (e.g., handouts and presentations), participate in the meetings, and prepare meeting summaries that include action items agreed upon during the meeting. Between meetings, EOA will provide on-call assistance to municipal staff members by responding to their emails and telephone calls, communicate pertinent information to the Trash Subcommittee via email and maintain the Trash Subcommittee contact list. EOA will also prepare the content for the section of the Countywide Annual Report that addresses MRP Provision C.10. In addition, EOA will periodically provide the webmaster with the information needed to update the Countywide Program's website.	<ul style="list-style-type: none"> • Facilitate quarterly Trash Subcommittee meetings. • On-call communications with municipal staff, periodic communications to the Trash Subcommittee of pertinent information, and updates to the Trash Subcommittee contact list. • Countywide Annual Report content for the section addressing MRP Provision C.10. • Annually updated Trash Subcommittee scope/budget. 	\$23,552
SUBTASK SMC812.05: WATERSHED ASSESSMENT AND MONITORING SUBCOMMITTEE			
FY 2026-27	EOA will facilitate one annual WAM Subcommittee meeting, including working with the chair to develop the meeting agenda, prepare meeting materials (e.g., presentation slides), participate in the meeting, and prepare meeting summary. EOA will provide on-call assistance to municipal staff members by responding to their emails and telephone calls, communicate pertinent information to the Subcommittee via email, and maintain the Subcommittee contact list. In addition, EOA will prepare the content for the section of the Countywide Annual Report that addresses MRP Provision C.8. This is typically a very short summary that is expanded upon in the Provision C.8 deliverables that are scoped and budgeted separately under Task SMC817 (e.g., Urban Creeks Monitoring Reports). In addition, EOA will periodically provide the webmaster with the information needed to update the Countywide Program's website.	<ul style="list-style-type: none"> • Participation in one WAM Subcommittee meeting. • On-call communications with municipal staff, periodic communications to the Subcommittee of pertinent information, and updates to the Subcommittee contact list. • Countywide Annual Report content for the section addressing MRP Provision C.8. • Annually updated WAM Subcommittee scope/budget. 	\$4,360

SUBTASK SMC812.06: PARKS MAINTENANCE AND INTEGRATED PEST MANAGEMENT WORK GROUP			
FY 2026-27	<p>EOA will facilitate one virtual PM&IPM Workgroup meeting in FY 2026-27, including working with the chair to develop the meeting agenda, prepare meeting materials (e.g., handouts and presentations), participate in the meeting, and prepare meeting summary that include action items agreed upon during the meeting. EOA will also coordinate one in-person half-day IPM workshop with CE credit opportunities.</p> <p>EOA will provide on-call assistance to municipal staff members by responding to their emails and telephone calls, communicate pertinent information to the PM&IPM Workgroup via email (e.g., training opportunities external to the Countywide Program), and maintain the PM&IPM Workgroup contact list. In addition, EOA will prepare the content for the section of the Countywide Annual Report that addresses MRP Provision C.9.</p>	<ul style="list-style-type: none"> • Facilitate one virtual PM&IPM Workgroup meeting. • Facilitate one in-person IPM workshop/training. • On-call communications with municipal staff, periodic communications to the PM&IPM Workgroup, and updates to the PM&IPM Workgroup contact list. • Countywide Annual Report content addressing MRP Provision C.9. • Updated Pesticide Tracking template. • Annually updated PM&IPM Workgroup scope/budget. 	\$13,224
SUBTASK SMC812.07: PUBLIC INFORMATION AND PARTICIPATION SUBCOMMITTEE			
FY 2026-27	<p>The PIP Subcommittee will not meet in FY 2026-27, but SGA will provide the Subcommittee with biannual updates on current outreach efforts, upcoming initiatives, and ways to participate. SGA will provide a materials list and support individual C/CAG member agencies with outreach material requests, twice a year within a limited timeframe.</p> <p>SGA will meet monthly with the C/CAG Program Director and complete administrative tasks for the project.</p> <p>SGA's Annual Report tasks related to Section 7, Section 9 (outreach), and Section 16 of the SMCWPPP Annual Report, and SGA's review and edit of C/CAG member agencies' Annual Reports related to these sections are budgeted under Task SMC816.</p>	<ul style="list-style-type: none"> • Draft biannual updates and disseminate to SMCWPPP PIP subcommittee. • Conduct monthly updates and meetings with the C/CAG Program Director. • Annually updated PIP Subcommittee scope/budget. • Review and comment on PIP members' Annual Reports outreach sections. • Develop SMCWPPP Annual Report sections for C.7, C.9, and C.15 requirements. 	\$36,312

Table 2.2. Schedule for completing Subcommittee Support subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27														
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027			
SMC812.01	Municipal Maintenance Subcommittee												•			•
SMC812.02	New Development & Construction Subcommittee							•								•
SMC812.03	Commercial/Industrial/Illicit Discharge Subcommittee									•						•
SMC812.04	Trash Subcommittee	•				•						•				•
SMC812.05	Watershed Assessment and Monitoring Subcommittee												•			
SMC812.06	Parks Maintenance/IPM Work Group							•				•				
SMC812.07	Public Information and Participation Subcommittee											•				•

Table 2.3. Estimated costs for completion of Subcommittee Support subtasks and deliverables.

FY 2026-27	Subtask	EOA Staff Position														Subs		Budget			
		Hourly Rate	Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager		Clerical / Computer Data Entry	Total EOA Expenses	SGA (with EOA markup)
	SMC812.01		-	32	-	-	-	-	-	24	-	-	-	8	-	-	-	-	\$0	\$0	\$15,056
	SMC812.02		-	30	-	-	-	90	-	-	-	-	12	-	-	-	-	-	\$0	\$0	\$30,954
	SMC812.03		-	64	-	-	-	-	24	-	-	-	36	-	-	-	-	-	\$0	\$0	\$28,052
	SMC812.04		-	32	-	-	-	64	-	-	-	-	-	-	-	-	-	-	\$0	\$0	\$23,552
	SMC812.05		-	-	6	-	-	6	-	-	8	-	-	-	-	-	-	-	\$0	\$0	\$4,360
	SMC812.06		-	-	-	-	28	-	-	-	-	-	24	-	-	-	4	\$0	\$2,000	\$13,224	
	SMC812.07		-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$36,312	\$36,312	
	Total		-	158	6	-	28	64	96	48	-	8	-	80	-	-	4	\$0	\$38,312	\$151,510	

TASK SMC813 – TRAINING

For Training, the following sections describe EOA's understanding of the task and approach, the roles and expertise of our project team members, and our scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

EOA has planned and facilitated numerous successful technical and educational training workshops for SMCWPPP and other Bay Area clients over the past two decades. The workshops have covered the full range of municipal stormwater permit compliance topics. Through this extensive experience, EOA has developed well-established procedures for training workshop planning and implementation and a thorough understanding of municipal staff's training needs. Objectives for training include assisting member agencies to meet specific MRP requirements, educating municipal staff on new requirements in the reissued permit, informing staff about SMCWPPP policies, procedures or findings, and providing orientation or refresher trainings, especially in light of inevitable municipal staff turnover.

EOA will continue to work with the appropriate subcommittees to plan and implement a training program with a schedule that is tied to MRP compliance priorities. Based on EOA's experience working with subcommittees to plan training workshops, it is essential to leverage efforts from individual member agency representatives and the workshop facilitation approach may be adapted based on member agency staff availability. Thus, EOA staff's familiarity with the individual agencies in San Mateo County and their representatives helps us to optimize the cost-effectiveness of training workshops. EOA staff's knowledge of all MRP elements also allows us to invite EOA staff from other subject areas to present at trainings. Past examples include having water quality monitoring staff present at a CII inspector training on the health of San Mateo County creeks and how the inspectors' activities help protect creek habitat, having EOA staff involved in the PCBs demolition program present at a Construction Site Inspector training, or having EOA staff involved in Green Infrastructure (GI) present on maintenance of bioretention areas at an Integrated Pesticide management (IPM) or municipal maintenance staff training.

In addition to the standard training workshop format of speakers giving power point presentations, EOA has incorporated videos, field trips, hands-on training, inspection scenarios for group exercises, plan review for group exercises, and product vendors into past trainings. Planning and development of training opportunities starts with a strong knowledge of the target audience. For example, EOA understands that municipal maintenance staff respond best to training involving field exercises. Construction site inspectors and staff performing activities related to IPM desire trainings that provide continuing education hours required for certifications. Most workshops have focused on training municipal staff, but some have targeted other audiences, such as builders and development consultants.

Conventional trainings with PowerPoint presentations are a relatively low-cost way to provide materials for staff that could not attend the trainings or staff that will use the materials to train others in their municipality. However, in the past we have balanced that need with cost savings of providing informal trainings in the field without formal presentations. For three FYs (FY 20-21 - FY 22-23) all training workshops were held virtually due to the COVID-19 public health emergency. EOA utilized both Zoom Meeting and Webinar platforms for trainings, including breakout rooms for smaller exercises or discussions. One benefit of these virtual trainings is the ability to record trainings for future use by municipal staff that cannot attend. A downside is that there tends to be less interaction with attendees during the workshops. EOA utilizes poll questions throughout virtual workshops to keep attendees engaged. With in-person trainings now possible, EOA staff evaluates the best platform for each training. For example, an in-person training may be preferred for Construction Site Inspectors to incorporate a field session and a virtual training may be preferred for a New Development training to allow a large number of both municipal staff and development consultants to attend. If appropriate, EOA will utilize a hybrid platform to encourage in-person attendance for field or group exercises but allow virtual attendance and recording of classroom style presentations.

EOA utilizes evaluation forms at all of our workshops to identify opportunities to improve future workshops and focus them on topics that are identified as priority by municipal staff. In addition to evaluation forms, EOA may

utilize “before” and “after” quizzes to gauge if important topics were effectively communicated to workshop attendees.

PROJECT TEAM ROLES AND EXPERTISE

Bonnie de Berry, EOA’s Project Manager for C/CAG work, will serve as the overall coordination leader for the Training task. Kristin Kerr, P.E., will continue to serve as EOA’s lead for the Municipal Maintenance and Business Inspection and Illicit Discharge Training Programs. Kristin will also serve as EOA’s lead for the C.15.b.iii (Emergency Discharges of Firefighting Water and Foam) training that is proposed for FY 2026-27. She has extensive experience with facilitating trainings for the Countywide Program and similar trainings for stormwater programs in other Bay Area counties (e.g., Alameda, Santa Clara). Peter Schultze-Allen will continue to serve as EOA’s lead for the New Development and Construction Site Management Training Program, with support from Jill Bicknell. Both Peter and Jill have extensive experience with facilitating C.3 and C.6 training for the Countywide Program and similar trainings in other Bay Area counties (e.g., Santa Clara). Other EOA technical experts will assist in training workshops as needed. EOA does not plan to use subcontractors for this task.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for Training are described in Table 3.1. Table 3.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and member agency needs. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 3.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

SUBTASKS SMC813.01 SELECTED FY 2026-27 TRAININGS

Under this subtask, EOA will conduct two FY 2026-27 training workshops selected by the Program Director. Early in the fiscal year EOA will work with the Program Director to prioritize potential training topics based on MRP compliance priorities and recently completed trainings, and evaluate the best use of the available budget to identify the selected FY 2026-27 training workshops. General categories of trainings to select from include the following (note that trainings related to Trash Load Reductions are included in Task SMC818 and limited IPM Landscape Pest Control trainings are included in Subtask SMC812.06):

- Municipal Maintenance Training
- Business Inspection and Illicit Discharge Training
- New/Redevelopment Training
- Construction Site Management Training

Considerations for prioritizing potential training topics include:

- Recent training accomplishments will be reviewed, such as the trainings for Annual Reporting, New/Redevelopment, Private Land Drainage Area (PLDA) trash inspections (C.10.(a).ii.(b)), Business Inspection and Illicit Discharge (C.4/C.5), and IPM (C.9) held in FY 2023-24, municipal maintenance activities (C.2.h) and construction site inspections (C.6) held in FY 2024-25, and business inspection and illicit discharge (C.4/C.5), new/re-development (C.3), and IPM (C.9) held in FY 2025-26.
- MRP Provision C.2.e. requires training related to rural roads twice within the permit term. Historically, SMCWPPP has not provided training for this topic since only a subset of SMCWPPP Permittees have rural roads.
- MRP Provision C.2.h. requires training for relevant municipal staff on seven topic areas at least once within the 5-year permit term. Training was provided in FY 2024-25 and recorded presentations are available for review.
- Provision C.4.e. requires annual focused training for industrial and commercial site inspectors and illicit discharge detection and elimination (IDDE) inspectors. At a minimum, the inspection training must cover

the following topics within the 5-year permit term: urban runoff pollution prevention; inspection procedures; Business Inspection Plan (BIP); Enforcement Response Plan (ERP); IDDE; and appropriate BMPs to be used at various industrial and commercial facilities.

- Since BIPs and ERPs are jurisdiction-specific, it would be difficult to provide a countywide training for these topics. EOA has provided guidance material to the CII Subcommittee on how to meet the annual training requirements through self-training activities.
- C.15.b.iii. Emergency Firefighting Discharges requires training by June 30, 2027 for municipal staff and contractors that participate in containment and cleanup of firefighting water and foam discharges in the public right of way. This training will be prioritized in FY 2026-27.
- Municipal Parks Maintenance staff frequently use SMCWPPP IPM training workshops to obtain continuing education credits to maintain their pesticide applicator license. In each Annual Report, Permittees are required to report on the number of staff that received training. Many Permittees use the SMCWPPP IPM training workshop to meet this requirement. An IPM training workshop will be offered through the PM&IPM Subcommittee in FY 2026-27.

Table 3.1 Descriptions, deliverables, and cost estimates for Training subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC813.01: SELECTED FY 2026-27 TRAININGS			
FY 2026-27	Conduct two FY 2026-27 training workshops, either in person or virtually. Early in the fiscal year EOA will work with the Program Director to prioritize potential training topics and identify the two FY 2026-27 training workshops.	<ul style="list-style-type: none"> ● Deliverables for two workshops (see footnote 1). 	\$48,684

¹Typical workshop deliverables include:

- Draft and final workshop flyer and agenda;
- Coordinate workshop location and provide food catering services, if relevant;
- Presentations prepared and given by EOA staff and outside speakers arranged;
- Workshop materials (e.g., folders with various handouts including evaluation forms);
- Staffing and facilitation of the workshop;
- Summary of the completed evaluation forms;
- Workshop materials submitted for posting on the Countywide Program's website.

Table 3.2. Schedule for completing Training subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27											
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027
SMC813.01	Selected FY 2026-27 Trainings	Planning			Training dates TBD								

Table 3.3. Estimated costs for completion of Training subtasks and deliverables.

		EOA Staff Position																	
Hourly Rate		\$268	\$260	\$253	\$249	\$246	\$238	\$235	\$225	\$200	\$179	\$171	\$167	\$136	\$124	\$110	\$82	Total EOA Expenses	Budget
Subtask		Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager	Clerical / Computer Data Entry		
FY 2026-27	Subtask																		
SMC813.01	Selected FY 2026-27 Trainings	-	54	4	-	-	40	22	22	-	-	-	40	-	-	-	16	\$6,000	\$48,684
	Total	-	54	4	-	-	40	22	22	-	-	-	40	-	-	-	16	\$6,000	\$48,684

TASK SMC814 – GI AND REGIONAL COLLABORATIVE PROGRAM PLANNING

For GI and Regional Collaborative Program Planning, the following sections describe the project team's understanding of the task and approach, the roles of our team members and their expertise, and the scope-of-work (including subtask deliverables and budgets).

UNDERSTANDING AND APPROACH

San Mateo County Permittees have been on the forefront for advancing implementation of stormwater management measures at parcel, street, and regional scales, and have recognized the value of collaboration on a countywide or watershed level. This task is focused on continuing to provide support, tools, and resources to permittees for GI/LID implementation at all scales, including public and private projects, while continuing to advance regional collaboration approaches and meet permit requirements. MRP 3.0 includes extensive new requirements for Regulated Projects and specifies GI greened acres retrofit targets for San Mateo County Permittees totaling 43.3 acres countywide during the permit term. EOA was instrumental in supporting C/CAG staff and representing Permittee interests throughout the MRP 3.0 negotiation process and our team has a strong understanding of C/CAG's goals, needs, and challenges for the coming permit term, as described below.

Green Infrastructure Planning

C/CAG currently has a suite of exemplary tools and resources to help Permittees comply with MRP requirements. EOA developed SMCWPPP's first C.3 Technical Guidance and subsequent updates, and in 2021 completed transformation of the guidance into the C.3 Regulated Projects Guide (C3RPG), a companion document to the GI Design Guide (GIDG). EOA also contributed to the development of the GIDG. During FYs 2022-23 and 2023-24, the C3RPG was updated to reflect the changes to Regulated Project requirements in MRP 3.0 (effective July 1, 2023) and current best practices for LID measure design and maintenance. The GIDG was also updated in FY 2023-24 to provide consistency with the C3RPG, MRP 3.0 and other minor edits. Plans to enhance the library of typical GI details, incorporate elements of the San Mateo Countywide Sustainable Streets Master Plan (SSMP), and include technical guidance related to regional project elements in the GIDG were put on hold due to budget limitations.

As part of the SSMP team, Paradigm led development of the groundbreaking GI Tracking Tool. Paradigm worked closely with EOA, who has years of experience supporting C/CAG and jurisdictions with annual reporting, to develop a system that provides web-based visualization and tracking of implemented GI projects. Paradigm leveraged their experience developing the countywide Reasonable Assurance Analysis (RAA) model to enable the GI Tracking Tool to provide modeling and quantification of the benefits of individual projects, including metrics directly related to stormwater volume management goals reported by the RAA and countywide GI Plans. Presently, Paradigm and EOA are supporting C/CAG by continuing to gather data, upload new GI projects, and maintaining the functionality of the GI Tracking Tool. We will continue supporting the GI Tracking Tool with these efforts, which provides an important tool for communication to stakeholders and the community regarding the progress and benefits of GI implementation, and satisfies MRP requirements for making this information available to the public.

The EOA project team also includes the lead developers of C/CAG's LSPC/SUSTAIN modeling tools supporting the countywide RAA (Paradigm) and has used the tools to inform various GI implementation planning efforts within the County, including GI Plans, conceptual GI project designs, climate change analysis supporting the SSMP, flood resiliency planning, and methods used by the GI Tracking Tool to quantify stormwater capture and climate resiliency benefits of GI projects. EOA project team members served as principal authors of the Bay Area RAA Guidance Document in collaboration with the Water Board to address provisions of the MRP. With our team's strong understanding of the RAA requirements and models, we can efficiently and effectively support C/CAG with the necessary updates to the modeling system that address emerging requirements of MRP 3.0, while considering countywide GI planning goals and initiatives. For example, Paradigm staff recently updated the GI model for the revised RAA Plan that was submitted to the Water Board in March 2026. Our team can also ensure seamless linkages to the GI

Tracking Tool to provide consistent quantification of metrics (i.e., volumes, greened acres) needed for implementation tracking and reporting.

Another essential component of GI planning is education and outreach to agency staff, elected officials, and the public. The EOA project team (EOA and SGA) will help C/CAG and Permittees increase the visibility of their GI projects, raise awareness of GI, and encourage public engagement and support for GI projects and funding. We will work with C/CAG staff to develop vibrant, easy-to-understand, and engaging presentations, visuals, and materials, up to the available budget for this task, and ensure that technical information in outreach materials and web pages is written and visualized in a comprehensible and appealing manner. Our team members have extensive experience with GI outreach and presentations, have developed C/CAG's award-winning website, and have assisted with public outreach efforts such as the rain barrel rebate program.

For cost-effective and compliant implementation, the GI Planning tasks will need to be closely coordinated with the mercury and PCBs load reduction efforts (Task SMC819), the public information and outreach program (Task SMC815), and the trash load reduction efforts (Task SMC818). The EOA project team has submitted proposed scopes for each of these tasks and is uniquely positioned to accomplish this key integration and coordination.

Regional Collaborative Program Planning

In 2022, C/CAG began development of a Regional Collaborative Program (RCP), building on the Advancing Regional-Scale Stormwater Management in San Mateo County project. Geosyntec developed an RCP framework as part of the project that combines an MOU and market-based approach. The RCP promotes investment in Regional Collaborative Projects to provide multiple benefits that could be translated into units of exchange. For the initial MOU based program, these units of exchange would be cost-shared by MOU participants established through program agreements. As the market-based program is rolled out, units of exchange could also be purchased by other buyers.

The RCP MOU-based program and report were completed in FY 2022-23, but due to budget limitations, efforts on the market-based program have been on hold and will not be funded through the EOA project team contract in FY 2026-27. However, discussion of regional projects and programs continues as part of the C/CAG Workgroup Advancing Regional Projects (WARP) and the regional Long Term GI Implementation Technical Working Group (TWG). The TWG brings permittees and Water Board staff together to develop a framework for long term GI implementation in the Bay Region, which will be used to guide GI numeric retrofit requirements for future permit terms.

PROJECT TEAM ROLES AND EXPERTISE

Effective GI planning requires an in-depth knowledge of planning practices, project design and implementation, prioritization analysis and mapping, pollutant load reduction, financing, and outreach. As demonstrated in the SOQ, EOA has assembled a highly qualified team to meet C/CAG's needs for GI and Regional Collaborative Program Planning, which includes Paradigm, Geosyntec, SGA, and SCI. The EOA project team has the interdisciplinary staff that understands and can provide competent cost-effective assistance with the tasks for C.3 compliance in San Mateo County.

Jill Bicknell, P.E. of EOA will serve as the task leader. Jill has nearly 30 years of experience in the field of stormwater quality management for land development projects and is a leader for LID/GI planning and implementation in the Bay Area. She has assisted SMCWPPP with C.3 compliance and LID/GI planning and design guidance for over 15 years. Peter Schultze-Allen, Vishakha Atre, Renee Crawford, and other EOA staff will assist with this task as appropriate. Paradigm will lead the maintenance and update of the GI Tracking Tool and LSPC/SUSTAIN modeling tools (if needed) using their expertise described above. SGA (Michelle Dissel) will assist EOA with GI outreach efforts and ensure consistency in outreach products and website design. Geosyntec (Lisa Austin) will take the lead on the Regional Collaborative Planning subtasks, building on their work to develop the Regional Collaborative Program Framework White Paper and related efforts, with technical and workgroup coordination support from EOA. SCI (Chris

Coulter) can bring expertise in municipal finance to assist with the evaluation of innovative funding and finance mechanisms for regional scale stormwater management, if needed and budget is available.

SCOPE OF WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for this task are described in Table 4.1. Table 4.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and member agency needs. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 4.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA staff labor hours and expenses, including estimated subcontractor costs.

During FYs 2022-23 and 2023-24, significant progress was made on development of the initial MOU-based RCP and analysis of its application to a case study (the Orange Memorial Park Stormwater Capture Facility). However, due to budget constraints and the need to prioritize MRP compliance tasks, the work on the market-based RCP was put on hold for FY 2024-25 and remains on hold through FY 2026-27. The focus of the work for this task in FY 2026-27 will be: 1) maintaining and making specific updates to the GI Tracking Tool; 2) continued outreach to the public on GI; and 3) participation in countywide and regional workgroups and meetings with Water Board staff on topics related to implementation of GI and regional stormwater capture projects.

Table 4.1 Descriptions, deliverables, and cost estimates by fiscal year for GI and Regional Collaborative Program Planning subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	COST ESTIMATE
SUBTASK SMC814.01: GI PLANNING – UPDATES TO GI DESIGN GUIDE AND C3 REGULATED PROJECTS GUIDE			
FY 2026-27	No tasks planned for FY 2026-27 due to budget limitations and since updates to the GIDG and C3RPG were completed in recent fiscal years.	NA	\$0
SUBTASK SMC814.02: GI PLANNING – MAINTAIN/UPDATE GI TRACKING TOOL			
FY 2026-27	<ul style="list-style-type: none"> • Data Updates - EOA will continue to work with C/CAG member agencies to collect information on LID treatment measures on regulated projects constructed during the previous fiscal year as well as constructed GI projects, for entry into the GI Tracking Tool. The EOA Team will draw constructed project boundaries/drainage areas in GIS and ensure new data are accurately incorporated into the GI Tracking Tool data template. EOA will also initiate data collection for project constructed during the current fiscal year. • Tool Maintenance – Paradigm will continue to maintain the GI Tracking Tool, and will upload the new data provided in the GI Tracking Tool data template. 	<ul style="list-style-type: none"> • Complete data entry and QA for FY 2025-26 constructed projects into the GI Tracking Tool data template. • Initiate data collection for FY 2026-27 GI projects. • Continued maintenance of the GI Tracking Tool. 	\$27,154
SUBTASK SMC814.03: GI PLANNING – UPDATE LSPC/SUSTAIN TOOLS FOR GI PLANNING AND RAA			
FY 2026-27	The RAA was updated and submitted to the Water Board FY 2025-26, there is no remaining work under this subtask for FY 2026-27.	NA	\$0
SUBTASK SMC814.04: GI PLANNING – GI EDUCATION AND OUTREACH			
FY 2026-27	<p>SGA and EOA will help C/CAG agencies encourage the public to become more engaged and supportive of GI projects and funding. We will work with C/CAG staff to develop vibrant, easy-to-understand, and engaging materials and ensure that technical information is presented in a comprehensible and appealing manner. Specifically, SGA will conduct tasks such as the following, in coordination with EOA, up to the available budget:</p> <ul style="list-style-type: none"> • Develop outreach to support local projects within budget; • Continue to promote the benefit and function of GI to the public on online platforms, such as the website, social media channels, e-newsletters, and other collateral SGA produces; • Develop as-needed supplementary materials, such as handouts and creative leave-behinds including accessible versions of materials (e.g., tagged PDFs, captioned videos, screen-reader compatible formats) as feasible within budget; • Provide staff support for public events related to GI; and/or • Develop paid or earned promotional campaigns or materials to support GI. 	<ul style="list-style-type: none"> • Green infrastructure content for online platforms and e-newsletters; • Graphics and content for collateral materials incorporating accessibility features consistent with WCAG Level AA where feasible; • Staff support for public engagement events; and/or • Media buy and management. 	\$9,767

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	COST ESTIMATE
SUBTASK SMC814.05: PARTICIPATE IN REGIONAL WORKGROUPS			
FY 2026-27	EOA and Geosyntec will participate in regional workgroups and meetings with permittees and/or Water Board staff on topics related to advancement of the Regional Compliance Program (RCP) and implementation of GI and regional stormwater capture projects in general. These meetings will include continued meetings of the WARP to discuss the RCP and specific regional projects in San Mateo County, and participation in the Long-Term GI Implementation Technical Working Group meetings with Water Board staff and permittees to discuss long term goals for GI retrofits that will inform requirements in future permits. Additional meetings with Water Board staff may be held to discuss the role of regional projects in attaining numeric retrofit targets for MRP 3.0, Participation in specific workgroup and meetings on behalf of C/CAG will be approved in advance by the C/CAG Program Director. This task will also include assistance to C/CAG and permittees with guidance on complying with MRP 3.0 GI numeric retrofit targets.	<ul style="list-style-type: none"> • Participation in up to six regional workgroup meetings (including one Long Term GI TWG meeting as part of the BAMSC regional project) and additional meetings with Water Board staff and other agencies as needed in FY 2026-27, up to the available budget. • Preparation of agendas, presentations, and brief post-meeting summaries for reporting back to the Program Director and other SMCWPPP groups as needed (e.g., NDS and Stormwater Committee). • Provide additional on-call assistance to the C/CAG Program Director and permittees with guidance on complying with GI numeric retrofit targets. 	\$36,210

Table 4.2. Schedule for completing GI & Regional Collaborative Program Planning subtasks and deliverables (white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC814.01	Updates to GIDG and RPG													
SMC814.02	Maintain/Update GI Tracking Tool			•										•
SMC814.03	Update LSPC/SUSTAIN Tools													
SMC814.04	GI Education and Outreach					•								
SMC814.05	Participate in Regional Work Groups		•		•		•		•		•		•	

Table 4.3. Estimated costs for completion of GI & Regional Collaborative Program Planning subtasks and deliverables.

FY 2026-27	Subtask	EOA Staff Position													Subconsultants (including EOA markup)					Budget					
		Hourly Rate	Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager	Clerical / Computer Data Entry	EOA Expenses		Urban Rain Design	Paradigm	Geosyntec	SGA	SCI
SMC814.01	Updates to GIDG and RPG	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	\$0
SMC814.02	Maintain/Update GI Tracking Tool	-	-	2	-	8	-	-	-	-	-	80	-	-	-	-	-	\$0	\$0	\$11,000	\$0	\$0	\$0	\$0	\$27,154
SMC814.03	Update LSPC/SUSTAIN Modeling Tools	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$0	\$0	\$0	\$0	\$0	\$0	
SMC814.04	GI Education and Outreach	-	-	-	-	5	-	-	-	-	-	-	-	-	-	-	-	\$0	\$0	\$0	\$0	\$8,537	\$0	\$9,767	
SMC814.05	Participate in Regional Work Groups	-	26	-	-	-	-	25	55	-	-	-	-	-	-	-	-	\$200	\$0	\$0	\$11,000	\$0	\$0	\$36,210	
Total		-	26	2	-	13	-	25	55	-	-	80	-	-	-	-	-	\$200	\$0	\$11,000	\$11,000	\$8,537	\$0	\$73,131	

TASK SMC815 - PUBLIC INFORMATION AND OUTREACH

SGA will lead the Public Information and Outreach task. The following sections describe SGA's understanding of the task and approach, our project team member roles and expertise, and the scope of work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

The public education and outreach minimum control measure is one of six measures an operator of an MS4 is required to include in its stormwater management program to meet the conditions of its National Pollutant Discharge Elimination System (NPDES) stormwater permit. To assist C/CAG with managing its stormwater strategic outreach plan, SGA will continue to focus its efforts on increasing the knowledge among the target communities of the impacts of urban runoff on receiving waters, and the potential BMP and GI solutions for mitigating them, while at the same time raising the profile of the agency and the relationship of the agency to other water-related agencies and projects. The goals are to:

- Increase the knowledge among the target communities regarding MS4s, impacts of urban runoff on receiving waters, and potential BMP solutions for the target audience;
- Change the behavior of target communities to reduce pollutant releases to MS4s and the environment; and
- Decrease the discharge of pollutants to the MS4 by engaging the public.

SGA will continue to work with C/CAG to manage and implement outreach tactics that satisfy NPDES requirements, increase pro-environmental behavior changes and promote potential investment in green infrastructure projects. Its approach will continue to include the following:

- Community-Based Social Marketing (CBSM) as a model to increase environmental stewardship;
- Specific stormwater pollution prevention messages targeting barriers and motivators;
- Tactics and tasks coordinating outreach and education activities for diverse public communities;
- Strategies to maximize website visits, email address capture, and community involvement;
- Inclusion of creative art services, content direction, and strategy when developing outreach materials;
- Social media strategy and maintenance to increase presence and build followers;
- Youth outreach with stormwater pollution prevention targeting;
- Paid media strategies;
- Evaluation to measure the efficacy of outreach campaigns and to prepare a detailed media report describing the results;
- Coordination with other countywide programs regarding outreach; and
- Specialty marketing and promotional items to support community events and other projects;
- Incorporation of Rain Ready California communications toolkit elements, where applicable, to reinforce consistent statewide stormwater messaging and maximize use of existing resources; and
- Integration of accessibility and ADA considerations into outreach strategies, messaging, and material development, including evaluation of barriers to access for target audiences.

PROJECT TEAM ROLES AND EXPERTISE

Stephen Groner, P.E., will be the overall Project Director for SGA. Michelle Dissel will serve as the task leader. Michelle will be assisted by Paige Rosenberg. Paige has been assisting with managing the public education and outreach program for SMCWPPP since 2018.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables, and budgets for Public Information and Outreach are described in Table 5.1. Table 5.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0

requirements and C/CAG member agencies' needs. SGA will work closely with EOA's Project Manager and the Program Director to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 5.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and SGA staff labor hours and expenses.

Table 5.1 Descriptions, deliverables, and cost estimates for Public Information and Outreach subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC815.01: STRATEGIC OUTREACH PLAN			
FY 2026-27	<p>SGA will provide a review of the five-year Strategic Outreach Plan and associated tactics and periodically update as needed. SGA will also revise its annual scope of work accordingly in coordination with other EOA Team members. Updates shall consider integration of Rain Ready California messaging and resources, where appropriate, to align with statewide initiatives and improve program efficiency.</p>	<ul style="list-style-type: none"> • Report on FY 2026-27 strategy and tactics including campaigns, milestones, and measurable outcomes and evaluation points. • Revised and updated annual scope of work. 	\$2,053
SUBTASK SMC815.02: WEBSITE AND SOCIAL MEDIA			
FY 2026-27	<p>SGA will continue managing and updating the Countywide Program’s website including:</p> <ul style="list-style-type: none"> • Create, develop, and manage content for C/CAG’s web presence, incorporating Rain Ready California messaging, campaigns, or resources where appropriate. • Maintain a consistent look and feel. • Draft topical, educational blog posts as needed. • Copyedit and proofread all web content. • Research and update events calendar. • Keep current with emerging web technologies and apply best practices. • Ensure ongoing updates and new content meet WCAG 2.1/2.2 Level AA criteria to the extent feasible within budget; • Provide technical support and functionality fixes when needed. • Respond to community members’ questions, concerns, and comments via submitted online forms. • Support permittees by updating the PCB data submission database. • Track and report on all site metrics. <p>SGA will conduct a website audit in progressive 100-page cycles to provide:</p> <ul style="list-style-type: none"> • Comprehensive manual accessibility audit • Identification of WCAG 2.1 / 2.2 compliance issues • Developer-ready remediation guidance <p>SGA will continue managing the Countywide Program’s social media program:</p> <ul style="list-style-type: none"> • Establish a consistent, trustworthy presence on all online channels. • Develop and run Facebook and Instagram regularly with local stormwater-related content, watershed partner information, and images, and PIP member content. • Run Facebook/Instagram ads to generate greater engagement and reach. • Research, write, and post content to social media channels and track performance. 	<ul style="list-style-type: none"> • Consistent, trustworthy presence for the Countywide Program on all channels. • Editorial calendar for social media platforms with updated stormwater-related content and images with posting twice weekly on Facebook and Instagram which may include Rain Ready California-aligned content where relevant. • Continued sustained growth in Facebook and Instagram followers. • Continued sustained growth in email subscribers. • 4-6 promotional newsletters or e-blasts. • Approximately 80K pageviews of the website. • Ongoing website updates. • Support the CLIENT’s Zoom account and pay for expenses. • Promotional ad campaigns to promote events. • Maintenance and processing of expenses from providers, plugins, hosts, and subscriptions. <p>ADA maintenance deliverables include:</p> <ul style="list-style-type: none"> • Accessibility Audit Report <ul style="list-style-type: none"> ○ Issue description ○ WCAG mapping ○ Severity & priority ○ Reproducible steps • Developer-Ready Fix Recommendations <ul style="list-style-type: none"> ○ Code-level guidance ○ Suggested patterns for reusable fixes ○ Alternatives and best practices • Remediation Support <ul style="list-style-type: none"> ○ Collaboration with developers ○ Clarifications and technical assistance 	\$70,176

Table 5.1 Descriptions, deliverables, and cost estimates for Public Information and Outreach subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC815.03: OUTREACH MATERIALS			
FY 2026-27	<p>SGA will continue with the following tasks in relation to outreach materials:</p> <ul style="list-style-type: none"> • Coordinate tasks and create creative briefs. • Design and copywriting material and collateral to support outreach campaigns and events consistent with accessible design standards (e.g., color contrast, font readability, plain language, alt text, and accessible document structure). • Incorporate or adapt Rain Ready California toolkit materials where appropriate and cost-effective. • Present initial concepts and first drafts to C/CAG for review. • Revise and edit material based on feedback from C/CAG. • Produce approved materials and distribute to appropriate stakeholders. • Maintain storage unit, research, order, and keep inventory of outreach materials and distribute 2X a year in a cost-effective manner. 	<ul style="list-style-type: none"> • Develop digital and print assets including: ads, brochures, fact sheets, flyers, newsletters, surveys, door hangers, and direct mail including use or adaptation of Rain Ready California graphics, templates, or messaging where feasible. • Maintain storage unit, update inventory, and process and ship PIP orders. • Coordinate OWOW orders and expenses and ship to contractors. • Develop, design or re-order community events giveaway and swag merchandise. 	\$35,174
SUBTASK SMC815.04: EVENTS			
FY 2026-27	<p>SGA will continue to develop and implement a community engagement plan in collaboration with other organizations that includes the following:</p> <ul style="list-style-type: none"> • Bulk Rain Barrel Promotion program and Rain Barrel Rebate Support. • OWOW IPM outreach. • School-aged outreach that includes: <ul style="list-style-type: none"> ○ Schoolyard Greening installations of tactical GI with hands-on community workshops. ○ Support of COE Community Grant projects. ○ Support of COE Environmental Literacy Program. ○ Support of San Carlos Schoolyard Greening project. • Outreach to pest control operators <p>SGA will continue to review existing stakeholder database and identify new stakeholders who can help promote C/CAG objectives.</p> <p>SGA will continue to distribute outreach materials and collateral.</p>	<ul style="list-style-type: none"> • 10 in-person/virtual community events/workshops including: <ul style="list-style-type: none"> ○ Conduct 2 Rain Barrel/Rebate Distribution events ○ Conduct 2 Rain Garden/Rebate promotion tabling events at county hardware stores ○ Conduct 2 IPM/Pollution run-off related tabling events ○ Conduct 2 Hands-on community-involved rain barrel/cistern installation workshop with supplies and materials for installation at the school ○ Coordinate or Support 1-2 BAWSCA workshop collabs ○ Coordination and support for Senior Program Specialist at 1-3 COE or Clean up Events • Point-of-Purchase (POP) IPM outreach, mentoring, and maintenance in stores in San Mateo County, including training support. • Reporting metrics and evaluation of Rain Barrel promotion and rebate redemptions. • Event collateral materials and promotion with accessible formats and considerations included where feasible. • Updates and Tracking of Event database. 	\$72,317

Table 5.2. Schedule for completing Public Education and Outreach subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27											
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027
SMC815.01	Strategic Plan Review							•					
SMC815.02	Website and Social Media	•	•	•	•	•	•	•	•	•	•	•	•
SMC815.03	Outreach Materials	•	•	•	•	•	•	•	•	•	•	•	•
SMC815.04	Outreach Events	•	•	•	•	•	•	•	•	•	•	•	•

Table 5.3. Estimated costs for completion of Public Education and Outreach subtasks and deliverables.

		SGA Subcontractor														
		Hourly Rate	\$246	\$214	\$194	\$214	\$194	\$214	\$194	\$168	\$153	\$145	\$146	\$135	SGA Expenses	Budget (with EOA markup)
FY 2026-27	Subtask		Project Director	Project Manager	Asst. Project Manager	Technical Expert	Sr. Graphic Designer	Public Relations Mngnr	Multi Media Specialist	Project Coordinator	Sr. Project Associate	Project Associate	Copywriter	Outreach Specialist		
SMC815.01	Strategic Outreach Plan	1	6	-	-	-	-	-	-	2	-	-	-	-	\$0	\$2,053
SMC815.02	Website and Social Media	-	30	38	-	8	-	-	-	7	160	-	-	-	\$4,400	\$49,940
	- Website ADA Audit	-	12	12	-	-	-	-	-	-	-	-	-	100	\$0	\$20,236
SMC815.03	Outreach Materials	2	14	35	-	12	-	-	-	18	48	-	-	-	\$9,002	\$35,174
SMC815.04	Outreach Events	-	55	60	-	5	-	-	-	8	140	-	-	-	\$18,599	\$72,317
	Total	3	117	145	-	25	-	-	-	35	348	-	-	100	\$32,001	\$179,719

TASK SMC816 – ANNUAL REPORTING

For Annual Reporting, the following sections describe EOA's understanding of the task and approach, the proposed roles of our project team members, and our proposed scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

A key service that EOA has provided to SMCWPPP and other Bay Area municipal stormwater programs over the past two decades is assistance with annual compliance reporting. This has included the preparation of countywide program annual reports and, for individual municipal annual reports, developing guidance and templates, conducting preparation workshops, reviewing agency draft reports, and compiling and submitting reports to the Regional Water Board in compliance with the MRP. EOA's various training and guidance efforts have been instrumental in helping Permittees reduce their exposure to Notice of Violations issued by the Regional Water Board. Our annual process of reviewing and commenting on individual draft municipal annual reports has been particularly successful.

Member agencies are also required to annually report on progress towards achieving or maintaining the MRP trash load reduction benchmarks. EOA's technical support to member agencies on trash reporting is scoped and budgeted under Subtask SMC818.05 (Assist with Trash Annual Reporting and Load Reduction Calculations). Review of the trash control sections of member agency annual reports is also covered under Subtask SMC818.05.

PROJECT TEAM ROLES AND EXPERTISE

Bonnie de Berry will serve as the task leader for Annual Reporting, as part of her overall role as EOA's Project Manager for providing municipal stormwater permit compliance support to C/CAG. Bonnie has extensive experience assisting the Countywide Program and San Francisco Bay Area municipal agencies with many facets of stormwater permit compliance and will be assisted by other EOA staff with relevant expertise as appropriate, including Kristin Kerr, John Fusco, and Vishakha Atre. SGA will be EOA's subcontractor to help with public outreach aspects of Subtasks SMC816.01 (Program Annual Report) and SMC816.03 (Review Draft Permittee Annual Reports).

It should be noted that providing the services in SMC816.02 (Annual Report Guidance) and SMC816.03 (Review Draft Permittee Annual Reports) requires a thorough understanding of the various "core" permit requirements including municipal operations, new and redevelopment, industrial and commercial site controls, illicit discharge detection and elimination, construction site control, pesticide toxicity control, copper control, and conditionally exempted discharges. EOA has extensive experience and broad expertise in all municipal stormwater permit compliance areas and thorough familiarity with the MRP.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Proposed subtask descriptions, deliverables, and budgets for Task SMC816 Annual Reporting are described in Table 6.1. Table 6.2 provides the proposed subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and C/CAG member agency needs. EOA will work closely with the C/CAG Program Director to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 6.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

Table 6.1 Descriptions, deliverables, and cost estimates by fiscal year for Annual Reporting subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	COST ESTIMATE
SUBTASK SMC816.01: COUNTYWIDE PROGRAM ANNUAL REPORT			
FY 2026-27	EOA will prepare the Countywide Program’s Annual Report which documents all activities performed by the Countywide Program on behalf of San Mateo County Permittees during the prior fiscal year. EOA will coordinate with other C/CAG contractors, as needed, in compiling the relevant reporting information. EOA will develop a draft Annual Report for C/CAG staff and member agency review and comment and a final report for submittal by September 30th, the due date in the MRP. The budget for this task assumes that much of the content for the Annual Report will be prepared under Task SMC812 (Subcommittee Support) and Task SMC819 (PCBs and Mercury Load Reductions), and that this subtask will mainly consist of obtaining, compiling, and formatting that information, preparing standard report features such as a table of contents and executive summary, and facilitating the review process.	<ul style="list-style-type: none"> • Draft of the Countywide Program’s FY 2025-26 Annual Report by September 1, 2026, and final report for submittal to Water Board by September 30, 2026. 	\$30,906
SUBTASK SMC816.02: ANNUAL REPORT GUIDANCE			
FY 2026-27	<p>EOA will participate in a regional BAMSC project to update the annual reporting format for FY 2026-27, transmit the updated format to Regional Water Board, and address any comments from Regional Water Board staff. The in-kind contribution is \$1,723.</p> <p>Following Regional Water Board approval of the regional Annual Report form, EOA will develop an annual report guidance package for SMCWPPP member agencies to use in preparing their own annual reports. The package will include a version of the regional Annual Report form customized and annotated with guidance for San Mateo County municipalities, a model certification statement and cover letter, and a memorandum that explains all facets of the annual reporting process and summarizes essential dates and milestones.</p>	<ul style="list-style-type: none"> • Participate in BAMSC Regional Project to develop annual reporting forms. • Annual report guidance package to member agencies and posting on Countywide Program website by June 30, 2027. 	\$12,344
SUBTASK SMC816.03: REVIEW DRAFT PERMITTEE ANNUAL REPORTS			
FY 2026-27	EOA will review and comment on draft member agency annual reports prior to submittal of final reports to the Regional Water Board. Member agencies will be required to submit a draft of their annual report to EOA by a certain date (TBD) in order to be guaranteed of the review, but as in previous years, EOA will make every effort to review and comment on draft reports that are submitted outside of the agreed upon timeframe. We assume that the planned review period will be approximately the first two weeks of September each year. SGA, as EOA’s subcontractor, will review and comment on the public outreach sections of each member agency’s annual report.	<ul style="list-style-type: none"> • Comments on Permittee draft Annual Reports. 	\$21,880

Table 6.2. Proposed schedule for completing Task 4 Annual Reporting subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC816.01	Countywide Program Annual Report	•	•	•										
SMC816.02	Annual Report Guidance (BAMSC & SMCWPPP)							•	•	•			•	•
SMC816.03	Review Draft Permittee Annual Reports			•										

Table 6.3. Estimated costs for completion of Task 4 Annual Reporting subtasks and deliverables.

Hourly Rate	Subtask	EOA Staff Position															Subs	Budget			
		Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager			Clerical / Computer Data Entry	Total EOA Expenses	SGA (with EOA markup)
	FY 2026-27																				
\$268	Countywide Program Annual Report	-	16	32	-	-	-	-	-	-	-	-	40	-	-	-	-	\$0	\$11,970	\$30,906	
\$260	Annual Report Guidance	-	12	16	-	12	-	-	-	-	-	-	12	-	-	2	-	\$0	\$0	\$12,344	
\$253	Review Draft Permittee Annual Reports	-	20	8	-	12	16	-	-	-	-	-	36	-	-	-	-	\$0	\$1,884	\$21,880	
\$249	Total	-	48	56	-	24	16	-	-	-	-	-	88	-	-	2	-	\$0	\$13,855	\$65,131	

TASK SMC817 – WATER QUALITY MONITORING

This section describes EOA's understanding of Water Quality Monitoring and describes our project team's approach to accomplishing all identified subtasks. The roles of our project team members and their expertise, and our scope-of-work (including subtask deliverables, schedules, and budgets) are also included. We will implement all aspects of the required Water Quality Monitoring activities in MRP 3.0 Provision C.8. It is important to note that Water Quality Monitoring is conducted on a water year basis. Monitoring is conducted between October 1 and September 30 of the named water year and reports presenting the foregoing water year data are submitted to the Water Board the following March. For example, for Water Year 2027 (i.e., October 2026 – September 2027) the final report is submitted March 2028. Because the fiscal year ends in the middle of the water year, field sampling associated with a particular water year may be split between two fiscal years.

UNDERSTANDING AND APPROACH

EOA has a deep understanding of the specific subtasks associated with MPR Provision C.8 compliance in San Mateo County. This understanding has been acquired through our leadership of the Workgroup that helped negotiate MRP 3.0 Provision C.8 requirements and through our 25+ years of experience managing and implementing all elements of SMCWPPP's municipal NPDES monitoring requirements with a perfect record of compliance. Although many of the monitoring requirements changed with the adoption of MRP 3.0, EOA's continuous efforts to improve monitoring efficiency and effectiveness at addressing management questions both in the short and long-term horizons set us apart. Additionally, our role in managing nearly all aspects of the MRP on behalf of SMCWPPP has allowed us to integrate water quality monitoring results with other compliance needs. For example, Pollutants of Concern (POC) Monitoring has been tailored to inform the siting of Green Infrastructure and Mercury/PCBs controls, address Provision C.11/12 requirements for investigating 1,411 acres of old industrial land uses, and implement elements of the Old Industrial Control Measures Plan (revised and re-submitted July 2024). In addition, Pesticides and Toxicity Monitoring informs Provision C.9 reporting. Over the years, EOA has built solid relationships with the municipal staff who help direct monitoring through participation in the WAM Subcommittee (see Subtask SMC812.05), provide local institutional knowledge about land use and the municipal stormwater conveyance system, and use monitoring data to inform the adaptation and evolution of stormwater management programs.

EOA's relationships outside of C/CAG and its member agencies also support Provision C.8 compliance, efficiency, and effectiveness for San Mateo municipalities. EOA manages all aspects of MRP compliance for the Santa Clara Valley Program and assists the Alameda, Contra Costa and Solano countywide programs with technical, logistical, and planning aspects of their water quality monitoring programs. The BAMSC regional partners look to EOA as the Bay Area leader in providing insightful and cutting-edge approaches to water quality monitoring. The SMCWPPP water quality monitoring program benefits from the knowledge gained from these ongoing experiences and efficiencies realized.

EOA also works closely with the San Francisco Estuary Institute (SFEI) which manages the San Francisco Bay Regional Monitoring Program (RMP), and EOA staff participates in the RMP's Technical Review Committee (TRC) and RMP Workgroups on behalf of SMCWPPP and SCVURPPP. This participation helps to ensure that RMP monitoring effectively addresses the management questions of interest to SMCWPPP and all of the BAMSC regional partners. EOA staff relationships with experts on trash monitoring (e.g., 5 Gyres) and Low Impact Development (LID) effectiveness monitoring (e.g., Southern California Coastal Water Research Project, SFEI) help inform the development and implementation of monitoring approaches for SMCWPPP that meet the requirements of MRP 3.0.

EOA staff is intimately familiar with the environments where water quality monitoring is conducted in San Mateo County. From the rugged and wild coastal streams draining the west side of the Santa Cruz Mountains, to the steelhead trout habitats in urban residential areas, and the engineered storm drain systems of the industrial landscape, EOA has successfully conducted monitoring in these diverse landscapes. For over 25 years, EOA staff has observed how these environments behave during storm events, respond to long-term climatic conditions, and improve as a result of stormwater management actions implemented over the years. This knowledge is leveraged to increase efficiencies in evaluating and selecting monitoring sites and to

improve the utility of water quality monitoring data. An EOA-directed monitoring program will provide multiple benefits to C/CAG member agencies beyond Provision C.8 and overall MRP 3.0 compliance.

PROJECT TEAM ROLES AND EXPERTISE

Bonnie de Berry, EOA's project manager for C/CAG work and current water quality monitoring Task Leader for SMCWPPP, will continue in this role. Bonnie is supported by a number of highly experienced senior and associate level staff at EOA, including Paul Randall, Chris Sommers, and Lisa Sabin, all with invaluable knowledge of SMCWPPP member agency needs and experience in designing and implementing water quality monitoring programs in San Mateo County. Similar to recent years, Integral Consulting (formerly KEI) will serve as technical field work support, and Caltest, Pacific EcoRisk, ALS, Eurofins, and Enthalpy (or equivalent) are proposed as the analytical laboratories for this task.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for Water Quality Monitoring are described below and in Table 7.1. Table 7.2 provides the subtask schedules and Table 7.3 provides a detailed cost estimate for each subtask. The scope, schedule, and costs are based on our current understanding of MRP 3.0 requirements. EOA will work closely with the C/CAG Program Director to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved.

SUBTASK SMC817.01: REGIONAL COORDINATION

Regional collaboration has been an essential part of SMCWPPP's water quality monitoring approach, is encouraged by MRP 3.0 Provision C.8.a.i, and creates opportunities for cost sharing, information exchange, and more effective planning. As we have done since before the first iteration of the MRP was adopted in 2009, EOA will assist SMCWPPP to collaborate and coordinate with other Bay Area stormwater programs on all water quality monitoring tasks during MRP 3.0 permit term. This will include representing SMCWPPP on the BAMSC Monitoring/Pollutants of Concern (MPC) Subcommittee and the Regional Monitoring Coalition (RMC), including participating in related email and telephone communications, and reviewing and developing pertinent regional documents. A major focus of these groups during FY 2026-27 will be implementation of the regionally consistent LID and Trash Monitoring Plans that were developed in FY 2022-23 and initiated in FY 2023-24. Regionally coordinated tasks anticipated in FY 2026-27 include the development of regionally consistent Annual Trash, and LID Monitoring Progress Reports, as well as continued facilitation and participating in the Trash and LID Monitoring Technical Advisory Groups (TAGs).

In accordance with Provision C.8.b, all monitoring data must be SWAMP comparable, data quality must be consistent with the SWAMP Quality Assurance Program Plan (QAPrP), and data collection and analytical methods must follow the SWAMP Standard Operating Procedures (SOPs). These requirements are included in the LID Quality Assurance Project Plan (QAPP) and Trash QAPP that were developed by BAMSC in FYs 2022-23 and 2023-24. For some monitoring approaches, EOA will continue to implement the Bay Area Stormwater Management Agencies Association (BAMSAA; now BAMSC) QAPP and SOPs that were developed during MRP 1.0 and have subsequently been maintained, and the Clean Watersheds for a Clean Bay (CW4CB) QAPP. It is assumed that BAMSC RMC participants will work together in FY 2026-27 to maintain these documents throughout the term of MRP 3.0. EOA will assist with the updates on behalf of C/CAG and its member agencies. In addition, EOA will keep abreast of SWAMP procedures which are continually reviewed and updated at the State level. We will confirm that all analytical laboratories participating in the contract are using the most current requirements.

Through this task, EOA will participate in bimonthly meetings of the BAMSC MPC Subcommittee and the RMC on behalf of C/CAG and its member agencies. EOA will also work with regional partners to review pertinent policy documents and participate in related meetings. Additionally, EOA will participate in Trash and LID Effectiveness TAG meetings and contribute (via SMCWPPP in-kind consultant services), towards necessary updates to the BASMAA/BAMSC QAPPs and SOPs, the USEPA Water Quality Improvement Fund (WQIF) grant-funded Watching Our Watersheds (WOW) project, and other regional tasks needed to comply with MRP 3.0. Coordination with BAMSC regional partners on behalf of C/CAG and its member agencies for implementation of the recently awarded USEPA San Francisco Bay Program grant-funded PCBs Special Studies project is also included in this subtask. In addition, EOA may occasionally attend relevant policy

meetings (e.g., CASQA Bacteria Summit Workgroup, SWRCB Biointegrity Objectives Development, Wetland/Riparian Policy, Caltrans Workplans) and/or commenting on related policy and/or technical documents.

SUBTASK SMC817.02: PARTICIPATE IN THE SF BAY REGIONAL MONITORING PROGRAM

Provision C.8.c requires that Permittees “participate in implementing an Estuary receiving water monitoring program, at a minimum equivalent to the San Francisco Estuary Regional Monitoring Program by contributing their fair-share financially on an annual basis.” The budget for this subtask does not include financial contributions to the RMP but does include participation by EOA on behalf of C/CAG and its member agencies in various RMP Workgroups and Strategy Teams to provide input and leadership to the RMP with the goal of identifying opportunities to direct RMP funds and monitoring activities towards meeting both short- and long-term MRP 3.0 requirements.

In recent years this subtask has included assisting with the selection, mapping, and logistical facilitation of wet weather monitoring stations where pollutants of concern (e.g., PCBs, mercury, emerging contaminants) data are collected by the RMP. The data are being used to identify watersheds where PCBs and mercury control actions are likely to have the highest load reduction benefit, and to inform regional pollutant loading and transport models (e.g., Watershed Dynamic Model).

SUBTASK SMC817.03: LOW IMPACT DEVELOPMENT (LID) MONITORING

The EOA project team will perform all aspects of LID Monitoring in accordance with MRP Provision C.8.d. The primary objectives of LID Monitoring are to measure the effectiveness of LID controls on pollutant removal and hydromodification, as well as to understand the minimum levels of Operation and Maintenance (O&M) necessary to maintain performance. The EOA project team has experience designing and implementing the types of monitoring approaches required for this new monitoring requirement.

In FY 2022-23, EOA developed a LID Monitoring Plan for SMCWPPP that meets MRP 3.0 requirements, including LID TAG recommendations. The LID Monitoring Plan was submitted to the Water Board on May 1, 2023, and was conditionally approved by the Executive Officer (EO) on August 23, 2023. A revised LID Monitoring Plan was submitted to the Water Board on October 31, 2024. Monitoring is conducted on a water year basis (October 1 through September 30 of the named water year) and began in WY 2024. LID Monitoring Status Reports must be submitted annually with the annual Urban Creeks Monitoring Reports (UCMRs) on March 31st, which was replaced with a comprehensive Integrated Monitoring Report (IMR) for the March 31, 2026 submittal. LID reporting deliverables are included in Subtask SMC817.07.

LID monitoring methods, the minimum number of water quality sample events, and analytical parameters are listed in MRP 3.0 and were clarified through LID TAG discussions and the EO conditional approval process. Flow-weighted (or time-weighted) composite samples of the LID influent and effluent must be collected using automated samplers, and continuous flow must be recorded throughout the wet season. All samples must be analyzed for total and dissolved mercury, total PCBs, total suspended solids (TSS), total petroleum hydrocarbons (TPH), total and dissolved copper, total and dissolved zinc, total hardness, pH, and per and poly-fluoroalkyl substances (PFAS). Continuous in-basin water depth and local rainfall measurements will be collected to help develop a water balance for monitored LID facilities. To assess O&M, observations of LID facility integrity and function will be recorded. In San Mateo County, a total of 25 water quality sample events are required during the permit term with an annual minimum of three events. In order to meet these ambitious goals, an average of six sample events must be achieved each year. Two LID facilities in the City of Brisbane were instrumented in FY 2023-24 and will each be monitored an average of three events each year to meet the goal. EOA recommends that SMCWPPP is prepared to monitor each facility during four events each year (if rainfall conditions allow) to “bank” successful sampling events in case a future year does not produce three sampleable storm events.

In accordance with Provision C.8.b, all LID monitoring data will be SWAMP comparable and data quality will be consistent with the SWAMP QAPrP and the BAMSC LID QAPP. Data collection and analytical methods will follow the SOPs described in the SMCWPPP LID Monitoring Plan. EOA, on behalf of C/CAG and its member agencies, will coordinate with the BAMSC RMC partners for collection and analysis of field

equipment rinsate blanks and field duplicates to capture cost savings on these quality assurance and quality control (QA/QC) samples. Validation (i.e., QA/QC review) of LID Monitoring data will be conducted according to the BAMSC Regional LID QAPP which specifies quantitative and qualitative data quality objectives (DQOs) for accuracy, precision, and completeness. Data not meeting the defined DQOs will be corrected if possible and flagged as necessary. The data validation process takes several months to complete and includes entry of field data, processing of continuous flow/rainfall/soil moisture data, detailed review of laboratory reports, and use of online SWAMP and California Environmental Data Exchange Network (CEDEN) data checkers. The resulting validated spreadsheets tabulating all LID Monitoring data will be submitted with the UCMR and uploaded to CEDEN.

SUBTASK SMC817.04: TRASH MONITORING

The EOA project team will perform all aspects of Trash Monitoring in accordance with MRP Provision C.8.e. The primary objectives of Trash Monitoring are 1) to verify whether trash control actions have effectively prevented trash from discharging to receiving waters and 2) to evaluate whether discharges of trash where full trash capture equivalency has been achieved are causing or contributing to adverse trash impacts in receiving waters. EOA is the recognized leader in trash assessment in California and will assist C/CAG and its member agencies in the development and implementation of a trash monitoring program that complies with this new MRP requirement.

In FYs 2022-23 and 2023-24, EOA worked with BAMSC to develop a Regional Trash Outfall Monitoring Plan and QAPP that meets the permit requirements, including Trash Monitoring TAG recommendations. The Trash Outfall Monitoring Plan was submitted to the Water Board on July 31, 2023, and conditionally approved by the Executive Officer (EO) on August 31, 2023. An updated Outfall Monitoring Plan addressing the conditional approval was submitted on July 31, 2024. Monitoring is conducted on a water year (WY) basis and began in WY 2024. Trash Monitoring Progress Reports must be submitted annually with the UCMR or IMR on March 31st. Trash reporting deliverables are included in Subtask SMC817.07.

Trash Monitoring methods, site selection criteria, the minimum number of sample sites and events, and types of wet weather events to be targeted are specified in MRP 3.0. Two types of sampling sites are required: 1) MS4 outfalls and 2) receiving waters. Catchments draining to both types of sites must be controlled to the “low” trash generation level.

- Outfalls must be monitored using netting devices attached to the end of the outfall pipe, and receiving waters must be monitored using trawls, nets, or equivalent devices that capture as much of the width and depth of the cross section as is feasible and safe. In both cases, trash must be collected during storm events followed by characterization of the material collected. In San Mateo County, a total of two outfalls must be monitored during a minimum of three wet weather events per year, beginning in WY 2024. These outfalls are located in the Cities of San Carlos and Half Moon Bay and were instrumented with trash net devices in FY 2022-23 and successfully monitored in FYs 2023-24 and 2024-25 with the help of subconsultant Revel Environmental Manufacturing, Inc. (REM) to retrieve nets full of trash.
- One San Mateo County receiving water station must be monitored during a minimum of three wet weather events per year, beginning in WY 2025. This station is located on Colma Creek in the City of South San Francisco and was successfully monitored in WY 2025 as part of a WQIF grant funded WOW project.

Targeted wet weather events for both types of sites must be large enough to trigger trash discharge through the MS4 (e.g., 0.25 inches over 24 hours). Ideally, each year, the first sufficient storm event should be targeted, along with at least one storm event that is forecast to be greater than the one-year, one-hour event. In addition, at all trash monitoring stations, flow must be measured continuously throughout the wet season to support calculation of trash loading estimates.

MRP 3.0 describes the receiving water monitoring element as a “pilot program.” In FY 2022-23 the BAMSC regional partners (with C/CAG as the applicant) received funding for trash receiving water monitoring through

a USEPA WQIF grant. The Watching Our Watersheds project began in December 2023. In FY 2023-24 EOA assisted SMCWPPP in participating in the WOW project by helping the WOW project team identify receiving water monitoring sites, and by reviewing project deliverables, such as the methods review report, and the Regional Trash Receiving Water Monitoring Plan and QAPP, which WAS submitted on July 31, 2024. In FY 2024-25, EOA assisted the WOW project team by facilitating the permitting process for the site on Colma Creek, which was successfully monitored by the WOW project team during two wet weather events. In FY 2026-27, EOA will continue to provide WOW document review and other support tasks as part of the required grant match. All trash receiving water monitoring and trash characterization for outfall and receiving water samples is implemented through the WOW project, which also includes several outreach and information dissemination tasks.

In accordance with Provision C.8.b, all trash monitoring data must be SWAMP comparable and data quality must be consistent with the SWAMP QAPrP and the BAMSC Trash Outfall and Receiving Water QAPPs. Validation of trash monitoring data will be conducted according to the BAMSC Trash QAPPs. Data not meeting the defined DQOs will be corrected if possible and flagged as necessary. The resulting validated spreadsheets tabulating all trash monitoring data will be submitted annually with the UCMRs or IMRs.

SUBTASK SMC817.05: POLLUTANTS OF CONCERN MONITORING

Provision C.8.f requires Pollutants of Concern (POC) Monitoring for PCBs, mercury, copper, and Contaminants of Emerging Concern (CECs). The MRP defines yearly (i.e., water year) and total (i.e., permit term) minimum numbers of samples for each POC. Six priority POC management information needs are identified including Source Identification, Contributions to Bay Impairment, Management Action Effectiveness, Loads and Status, Trends, and Compliance with Receiving Water Limitations (RWL). The MRP specifies the minimum number of samples for each POC that must address each information need. Although an overall POC Monitoring Plan is not required, a RWL Assessment Report describing planned monitoring for this information need (e.g., analytes, sampling locations) is required under Provision C.8.h.iv, was submitted to the Water Board by March 31, 2023, was conditionally approved on June 12, 2023, and was added on March 31, 2024 to address the conditional approval. POC reporting deliverables are included in Subtask SMC817.07.

EOA will perform or assist with all aspects of the required POC Monitoring in FY 2026-27. It is assumed that the WQIF PCBs Special Studies project will address all PCBs monitoring requirements, with mercury monitoring requirements addressed through this subtask. In FY 2025-26, the WQIF PCBs Special Studies generated a five-year PCBs monitoring workplan that focuses on identification of moderate and high source areas of PCBs to the MS4 and San Francisco Bay, an immediate information need that meets requirements of Provision C.8.f and C.11/12. Results of the monitoring will be used to identify watersheds and management areas where PCBs and mercury control measures will be implemented during the permit term. EOA will support the WQIF project as match through review of annual Workplans, assistance with monitoring, and reporting, which is scoped and budgeted in Subtask SMC817.07 and Task SMC819. In FY 2026-27, this will include match towards installation of a fixed monitoring station in San Mateo County.

POC Monitoring during the permit term also needs to address minimum sampling requirements for copper (i.e., five total samples), which were satisfied in FY 2023-24. RWL Assessment monitoring was satisfied in FYs 2023-24 and 2024-25 and included four wet season and one dry season sample for copper, zinc, lead, mercury, hardness, nitrate, nitrite, Total Kjeldahl Nitrogen, total phosphorus, ammonia, PCBs, and fecal indicator bacteria, with PAHs added through the conditional approval process. Requirements for CECs are met through additional financial contributions to the RMP, which are not part of this scope of work.

In accordance with Provision C.8.b, all POC Monitoring data will be SWAMP comparable and data quality will be consistent with the SWAMP QAPrP and other relevant QAPPs (e.g., BAMSC PCBs Special Studies QAPP, BASMAA QAPP, CW4CB QAPP, LID QAPP). Data collection and analytical methods will follow the SWAMP, BASMAA, and BAMSC SOPs. Validation of POC Monitoring data will be conducted according to relevant QAPPs which specify quantitative and qualitative DQOs for accuracy, precision, and completeness. Data not meeting the defined DQOs will be corrected if possible and flagged as necessary. The data validation process takes several months to complete and typically occurs between August and December as field data sheets are entered, laboratory reports are received, and the online SWAMP and CEDEN data

checkers are accessed. The resulting validated spreadsheets tabulating all POC Monitoring data will be submitted annually with the UCMRs or IMRs.

SUBTASK SMC817.06: PESTICIDES AND TOXICITY MONITORING

EOA will perform all aspects of the required Pesticides and Toxicity (P&T) Monitoring specified in Provision C.8.g, which requires that Permittees conduct dry weather and wet weather monitoring of pesticides and toxicity in urban creeks. San Mateo County Permittees are required to sample one dry weather station per year for water column toxicity (five test organisms), sediment toxicity (two test organisms), and sediment chemistry (pesticides, PAHs, metals, total organic carbon, grain size). MRP 3.0 defines wet weather sampling requirements on a regional basis. The RMC must collect a total of 10 wet weather samples over the permit term, with a minimum of six samples collected by the end of the third water year (WY 2025). Wet weather samples must be analyzed for water toxicity (five test organisms) and water chemistry (pesticides). Wet weather monitoring requirements were satisfied in WY 2023. EOA, on behalf of C/CAG and its member agencies, will coordinate dry weather sampling with its RMC partners to capture cost savings on QA/QC samples (e.g., field duplicates, matrix spikes).

Dry weather P&T Monitoring is typically conducted in July. EOA will subcontract with Integral to conduct the sampling and Integral will contract with the analytical laboratories (Pacific EcoRisk, Caltest).

In accordance with Provision C.8.b, all P&T Monitoring data will be SWAMP comparable and data quality will be consistent with the SWAMP QAPrP and the BASMAA QAPP. Data collection and analytical methods will follow the SWAMP and BASMAA SOPs. Validation of P&T Monitoring data will be conducted according to the BASMAA QAPP which specifies quantitative and qualitative DQOs for accuracy, precision, and completeness. Data not meeting the defined DQOs will be corrected if possible and flagged as necessary. The data validation process takes several months to complete and typically occurs between August and December as field data sheets are entered, laboratory reports are received, and the online SWAMP and CEDEN data checkers are accessed. The resulting validated spreadsheets tabulating all P&T Monitoring data will be submitted annually with the UCMRs or IMRs.

SUBTASK SMC817.07: PROVISION C.8 REPORTING

Provision C.8.h requires annual and comprehensive reporting of data collected pursuant to Provision C.8, in SWAMP-comparable format as appropriate for submittal to the Water Board, and submittal of applicable data to CEDEN. In FY 2026-27, EOA will develop all required reporting materials for review and comment by C/CAG member agencies prior to Water Board submittal. Each monitoring deliverable is described below.

Electronic Monitoring Data Reports are submitted annually (March 31) to the Regional Data Center (i.e., Moss Landing) for upload to CEDEN. The Electronic Monitoring Data reports will include all data for the preceding water year that CEDEN can accept, which is generally limited to receiving water data.

Urban Creeks Monitoring Reports (UCMRs) are submitted annually (March 31) to the Water Board. Each annual UCMR will summarize results and provide interpretations of data collected pursuant to LID Monitoring (C.8.d), Trash Monitoring (C.8.e), POC Monitoring (C.8.f), and P&T Monitoring (C.8.g) during the foregoing water year. The bullets below describe the required UCMR reporting element for each of these provisions.

- For each LID facility (or component) targeted, the annual *LID Monitoring Status Report* must summarize methods; study designs; sample locations, dates, and results; data trends; land use and other stormwater management controls in contributing watershed; lessons learned; a statement of data quality; plans for the upcoming water year; and an evaluation of the effectiveness of control measures.
- The *Annual Trash Monitoring Progress Report* must include a narrative description of the number of sites monitored and monitoring events completed, information about the intensity and duration of storm events sampled, where on the storm hydrograph samples were collected, justification used to determine the storm event was of appropriate size, data results, statistical analyses, data QA/QC procedures, description of land use and illegal trash sources within sampling station catchments, and plans for subsequent years. MRP 3.0 requires that the *Annual Trash Monitoring Progress Report* is a

single collective regionwide report. Therefore, EOA will work with the BAMSC RMC to compile SMCWPPP information in a regional format. Reporting of trash receiving water monitoring accomplishments will be conducted separately through the WOW project, with review by EOA on behalf of C/CAG and its member agencies.

- The annual *Pesticides and Toxicity Status Report* must list monitoring site information, results for each sampled parameter, and a statement of data quality. It must also describe monitoring data relative to prior conditions and identify potential sources of impairments and follow-up actions.
- *Pollutants of Concern Monitoring Reports* will describe the allocation of sampling efforts for the forthcoming water year, what was accomplished during the preceding water year, and accounting of progress towards minimum sampling requirements. At a minimum, the reports shall include monitoring locations, purpose of sampling (information need addressed), and data results. Data interpretations will seek to address the management questions and will be used to refine POC Monitoring approaches in subsequent years. EOA will add the data to the existing GIS database which already contains PCBs collected over the past twenty years and is continually updated as new information is obtained from a variety of sources. GIS maps will be developed, and data will be analyzed using GIS tools as well as spreadsheet and statistical software.

In FY 2025-26, in lieu of the annual UCMR, an **Integrated Monitoring Report (IMR)** was submitted by March 31, 2026. The IMR is intended to be submitted as part of the next Report of Waste Discharge (ROWD) for the reissuance of the MRP. In addition to the standard UCMR requirements described above, the IMR includes a comprehensive analysis of all data collected pursuant to Provision C.8 since the previous IMR, which included data from WY 2014 through WY 2019. LID, trash, and RWL monitoring data were assessed on a regional basis through a BAMSC project of regional benefit. The IMR also included a budget summary for each monitoring requirement and recommendations for changes to any of the elements of Provision C.8 in future versions of the MRP.

Table 7.1 Descriptions, deliverables, and cost estimates for Water Quality Monitoring subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC817.01: REGIONAL COORDINATION			
FY 2026-27	<p>EOA will participate in six bimonthly meetings of BAMSC MPC Committee and six bimonthly meetings of BAMSC RMC on behalf of C/CAG and its member agencies. EOA will also work with regional partners to review pertinent policy documents and participate in related meetings.</p> <p>EOA will participate in one Trash TAG and one LID Effectiveness TAG meeting.</p> <p>EOA will contribute (via SMCWPPP in-kind consultant services), on behalf of C/CAG and its member agencies, towards necessary updates to the BASMAA/BAMSC QAPPs and SOPs, USEPA WQIF WOW and PCBs Special Studies grant materials (e.g., budget tracking), and other regional documents needed to comply with MRP 3.0.</p>	<ul style="list-style-type: none"> • Participation in meetings • Updated QAPP and SOPs, if needed • Telephone and email communications and comments on and/or contributions to pertinent regional documents. 	\$35,944
SUBTASK SMC817.02: PARTICIPATE IN THE REGIONAL MONITORING PROGRAM			
FY 2026-27	<p>On behalf of C/CAG and its member agencies, EOA will participate in one two-day meeting of the RMP's Sources Pathways, and Loadings Workgroup (SPLWG), four quarterly meetings of the Small Tributaries Loading Strategy (STLS) Team, two meetings of the PCBs Strategy Team and one two-day meeting of the RMP's Emerging Contaminants Workgroup (ECWG). It is assumed that all of these meetings, with the exception of the SPLWG and ECWG meetings, will be attended via Zoom (or equivalent). EOA will also assist with selection and facilitation of STLS and emerging contaminant monitoring stations and review and comment on RMP-related documents and work products (e.g., modeling reports, monitoring plans, special study proposals, data reports).</p>	<ul style="list-style-type: none"> • Participation in meetings. • Telephone and email communications. • Maps and tables describing recommended sampling stations. • Comments on pertinent RMP documents. 	\$17,792
SUBTASK SMC817.03: LOW IMPACT DEVELOPMENT MONITORING			
FY 2026-27	<p>Monitoring equipment that was procured, utilized, and removed for dry season storage in prior fiscal years, will be re-installed in September 2026 in preparation for LID monitoring to begin by October 1, 2026. A minimum of three (and up to four) storm events will be targeted for monitoring at two Brisbane facilities for a total of five paired samples in WY 2027, which will satisfy the MRP 3.0 requirements. Samples will be submitted to contract laboratories for analysis in FY 2026-27; however, it is likely that some analytical data will not be available for the validation process until FY 2027-28. Monitoring equipment will be removed at the end of the wet season for storage. Validation of WY 2026 data will be completed in FY 2026-27. Reports associated with LID monitoring are described in Subtask SMC817.07.</p>	<ul style="list-style-type: none"> • Re-install monitoring equipment. • Conduct at least five wet weather LID Monitoring events. • WY 2026 LID Monitoring data that has undergone QA/QC review for all required parameters. 	\$291,511

Table 7.1 Descriptions, deliverables, and cost estimates for Water Quality Monitoring subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC817.04: TRASH MONITORING			
FY 2026-27	<p>EOA will continue to maintain necessary regulatory permits for trash monitoring (e.g., Caltrans encroachment permits, CDFW Streambed Alteration Agreement).</p> <p>EOA will maintain the necessary trash outfall monitoring equipment (e.g., net devices, flow gauges). WY 2027 monitoring will begin October 1, 2026 and will target a minimum of three storm events. Flow will be measured throughout the wet season and models will be applied to complete the record. Collected trash will be retrieved, stored (e.g., at regional site). Later characterization of trash will be conducted as part of the WQIF WOW project. Reports associated with Trash Monitoring are described in Subtask SMC817.07.</p> <p>EOA will provide support to the WOW Trash Receiving Water Monitoring Program as part of the SMCWPPP grant match.</p>	<ul style="list-style-type: none"> • Regulatory permits. • Purchase and install monitoring equipment. • Conduct at least three wet weather monitoring events at two outfall sites. • WY 2026 Trash Monitoring data that has undergone QA/QC review for all required parameters. 	\$98,554
SUBTASK SMC817.05: POLLUTANTS OF CONCERN MONITORING			
FY 2026-27	<p>In FY 2026-27, EOA will conduct or assist in annual POC Monitoring in compliance with minimum frequencies described in MRP 3.0 with the goal of achieving the minimum number of samples for each monitoring type by the end of the permit term. Details of where (MS4 vs. receiving water), when (wet vs. dry weather), what (water vs. sediment), how (grab sample vs. composite), and why (which of the six information needs is addressed) will be developed at the beginning of the fiscal year. It is assumed that the WQIF PCBs Special Studies project will provide all required PCBs samples. POC monitoring will support overall needs of C/CAG and its member agencies to meet Provision C.8.f monitoring requirements and address C.11/12 investigation requirements.</p> <p>Reports associated with POC Monitoring are described in Subtask SMC817.07.</p>	<ul style="list-style-type: none"> • Support WQIF PCBs Special Studies project team as part of grant match, including contributions towards a fixed monitoring station. • Collect and analyze mercury samples concurrent with PCBs Special Studies monitoring. • WY 2026 POC Monitoring data that has undergone QA/QC review for all required parameters. 	\$86,228
SUBTASK SMC817.06: PESTICIDES AND TOXICITY MONITORING			
FY 2026-27	<p>EOA will communicate with contractors and regional partners in preparation for P&T sample collection.</p> <p>In July of 2026, EOA will collect one dry weather P&T sample and will conduct QA/QC review of the analytical data.</p> <p>Reports associated with P&T Monitoring are described in Subtask SMC817.07.</p>	<ul style="list-style-type: none"> • Collect and analyze one dry weather P&T sample in July 2026, and one field duplicate sample for sediment chemistry analysis. • WY 2026 P&T Monitoring data that has undergone QA/QC review for all required parameters. 	\$50,511

Table 7.1 Descriptions, deliverables, and cost estimates for Water Quality Monitoring subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC817.07: PROVISION C.8 REPORTING			
FY 2026-27	<p>In FY 2026-27, EOA will develop the Electronic Monitoring Data Report for WY 2026 monitoring data and UCMR which will describe WY 2026 monitoring. The UCMR will include the following elements:</p> <ul style="list-style-type: none"> • LID Monitoring Status Report • Annual Trash Monitoring Progress Report. EOA will work with the BAMSC RMC and the WQIF WOW project team on this regional report. • P&T Status Report • POC Monitoring Report 	<ul style="list-style-type: none"> • WY 2026 Electronic Monitoring Data Report (Mar. 31, 2027) • UCMR for WY 2026 (Mar. 31, 2027) 	\$90,904

Table 7.2. Schedule for completing Water Quality Monitoring subtasks and deliverables (meetings symbolized as white dots).

No.	Task	FY 2026-27											
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027
SMC817.01	Regional Level Coordination												
8.1.a	BAMSC Monitoring and Pollutants of Concern Committee meetings (1st Wed)	•	•	•	•	•	•	•	•	•	•	•	•
8.1.b	BAMSC Regional Monitoring Coalition	•	•	•	•	•	•	•	•	•	•	•	•
8.1.c	Trash Technical Advisory Group (TAG) meetings		•										
8.1.d	Low Impact Development (LID) TAG meetings										•		
8.1.e	Maintain/Update BASMC QAPP and SOPs	•	•	•	•	•	•	•	•	•	•	•	•
SMC817.02	Regional Monitoring Program Participation												
8.2.a	RMP Sources, Pathways and Loadings Workgroup annual meetings (TBD)												•
8.2.b	RMP Small Tributaries Loading Strategy Team quarterly meetings (TBD)			•			•			•		•	•
8.2.c	RMP Emerging Contaminants Workgroup (TBD)										•		
8.2.d	RMP PCBs Strategy Team biannual meetings (TBD)				•				•				
SMC817.03	Low Impact Development Monitoring												
8.3.a	Re-install LID Monitoring Equipment			•									
8.3.b	LID Monitoring Plan Implementation			•	•	•	•	•	•	•	•	•	•
8.3.c	LID Data Validation			•	•	•	•	•	•	•	•	•	•
SMC817.04	Trash Monitoring												
8.4.a	Re-install Flow Monitoring Equipment			•									
8.4.b	Trash Monitoring Plan Implementation			•	•	•	•	•	•	•	•	•	•
8.4.c	Trash Data Validation			•	•	•	•	•	•	•	•	•	•
8.4.c	WOW WQIF Project Support/Match	•	•	•	•	•	•	•	•	•	•	•	•
SMC817.05	Pollutants of Concern (POC) Monitoring												
8.5.a	PCBs WQIF Project Support/Match	•	•	•	•	•	•	•	•	•	•	•	•
8.5.b	POC Data Management & Validation	•	•	•	•	•	•	•	•	•	•	•	•
SMC817.06	Pesticides and Toxicity (P&T) Monitoring												
8.6.a	Dry Weather Sampling (WY 2026)	•											
8.6.b	P&T Data Validation			•	•	•	•	•	•	•	•	•	•
8.6.c	Planning for WY 2027 P&T Monitoring											•	•
SMC817.07	Reporting												
8.7.a	Electronic Monitoring Data Report						•	•	•	•	•	•	•
8.7.b	Executive Summary for Integrated Monitoring Report						•	•	•	•	•	•	•
8.7.c	LID Monitoring Status Report						•	•	•	•	•	•	•
8.7.d	Annual Trash Monitoring Progress Report						•	•	•	•	•	•	•
8.7.e	P&T Status Report						•	•	•	•	•	•	•
8.7.f	POC Monitoring Report						•	•	•	•	•	•	•

Table 7.3. Estimated costs for completion of Water Quality Monitoring subtasks and deliverables.

		EOA Staff Position														Subs				
Hourly Rate		Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager	Clerical / Computer Data Entry	Total EOA Expenses	Subcontractors and Laboratories (with EOA markup)	Budget
	Subtask	\$268	\$260	\$253	\$249	\$246	\$238	\$235	\$225	\$200	\$179	\$171	\$167	\$136	\$124	\$110	\$82			
FY 2026-27	Subtask																			
	SMC817.01 Regional Level Coordination	-	-	88	-	-	-	8	24	32	-	-	-	-	-	-	-	\$0	\$0	\$35,944
	SMC817.02 Regional Monitoring Program Participation	-	-	64	-	-	-	-	-	8	-	-	-	-	-	-	-	\$0	\$0	\$17,792
	SMC817.03 Low Impact Development LID Monitoring	-	-	64	-	-	-	-	-	88	80	-	-	-	-	-	-	\$200	\$243,199	\$291,511
	SMC817.04 Trash Monitoring	6	-	40	-	-	-	60	-	-	16	60	16	60	-	-	-	\$4,000	\$44,770	\$98,554
	SMC817.05 Pollutants of Concern Monitoring	-	-	44	-	-	-	-	-	24	24	-	-	-	-	-	-	\$0	\$66,000	\$86,228
	SMC817.06 Pesticides and Toxicity Monitoring	-	-	12	-	-	-	-	-	-	-	48	-	-	-	-	-	\$0	\$39,267	\$50,511
	SMC817.07 Reporting WY 2026 UCMR	2	-	132	-	30	-	36	-	116	80	-	-	12	-	-	-	\$0	\$1,980	\$90,904
	Total	8	-	444	-	30	-	104	24	268	200	108	16	72	-	-	-	\$4,200	\$395,216	\$671,444

TASK SMC818 – TRASH LOAD REDUCTION

EOA will assist C/CAG on all trash load reduction subtasks described below. Our approach to conducting these tasks in a cost-efficient manner is provided in this section, along with our project team member roles and expertise, scope-of-work (including subtask deliverables and budgets), and cost estimate.

UNDERSTANDING AND APPROACH

The development and implementation of stormwater trash control programs is one of the highest priority components in the reissued MRP (i.e., MRP 3.0). Trash control programs are designed to significantly reduce the levels of trash and litter discharged from municipal separate storm sewer systems (MS4s) and protect local creeks and the San Francisco Bay, and to maintain the reductions achieved to date. Under MRP 3.0, SMCWPPP member agencies were required to achieve challenging trash reduction benchmarks (i.e., 90% and 100%) over aggressive timeframes (i.e., 2023 and 2025). As a result of significant investment by member agencies and the support provided by EOA, the vast majority of C/CAG member agencies have demonstrated the achievement of the 100% benchmark. Consistent with MRP 3.0 requirements, these member agencies will need to continue to demonstrate achievement of the 100% benchmark using the methods described in the MRP. Some C/CAG member agencies, unfortunately, have been unable to achieve the benchmark to date and will need to continue to make progress towards this goal through the timely implementation of additional trash control measures programs under enforcement Orders issued by the Regional Water Board.

The tasks described below are largely focused on assisting C/CAG member agencies in maintaining the trash load reductions achieved to date. In FY 2026-27, EOA will continue to assist C/CAG member agencies with ongoing tasks conducted in previous years under the oversight of the Trash Subcommittee, and conduct new tasks that will assist agencies with maintaining MRP 3.0 Provision C.10 (Trash Load Reduction) compliance. Tasks that will need to be completed during MRP 3.0 include providing ongoing assistance on updating and implementing *Long-term Trash Reduction Plans*, including updating trash generation maps; identifying additional or alternative locations for trash full capture devices; identifying, developing and implementing trash assessment strategies, including the mapping of full capture treatment areas and conducting on-land visual trash assessments for C/CAG member agencies; and calculating and reporting the maintenance of trash load reductions to the Water Board in compliance with MRP 3.0. Additionally, the EOA project team will provide regulatory and technical support for those member agencies that were unable to demonstrate the 100% in FY 2025-26.

The EOA project team's approach to conducting these tasks is to coordinate directly with C/CAG member agencies, adjust our efforts accordingly based on their needs, and provide the technical and regulatory services necessary to allow all member agencies to achieve compliance with MRP 3.0 requirements, including enforceable trash load reduction benchmarks.

PROJECT TEAM ROLES AND EXPERTISE

During MRP 1.0, EOA led the development of baseline trash generation rates for all MRP stormwater Permittees, which led to the development of SMCWPPP member agency specific trash generation maps. Additionally, EOA developed the framework for the trash reduction accounting system that is cited in MRP 2.0 and 3.0 and assisted all C/CAG member agencies in developing and implementing trash management and assessment strategies, including those that use EOA's *On-land Trash Visual Assessment Protocol* as a method to demonstrate trash load reductions. We have also assisted individual municipalities throughout the Bay Area by conducting full capture system cost-benefit analyses and identifying feasible locations for these devices with the greatest trash load reduction benefit and identifying other types of controls that could achieve the MRP trash reduction goal.

Chris Sommers, the current trash load reduction coordinator for SMCWPPP, will continue as the task leader for the trash load reduction task. Chris has over 20 years of consulting and project management experience, with a focus on stormwater management, NPDES permitting, program effectiveness evaluation, water quality monitoring, TMDL implementation, and trash/litter management. Chris is the leader in the State of California on stormwater trash and litter management and assessment and is supported by a number of highly experienced senior and associate level staff at EOA (e.g., John Fusco),

all with invaluable knowledge of SMCWPPP member agency needs and experience in designing and implementing trash management and assessment strategies in San Mateo County.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

EOA will conduct the following subtasks to support member agencies during FY 2026-27:

1. Long-Term Trash Load Reduction Plan Support
2. Trash Load Reduction Assessment Program
3. Full Trash Capture Device Operation and Maintenance Program
4. Assistance with Annual Reporting and Load Reduction Calculations

Subtask descriptions, deliverables, and budgets for Trash Load Reduction are described below and in Table 8.1. The subtask schedules are included in Table 8.2. Table 8.3 provides a cost estimate for subtasks included in the scope-of-work.

SUBTASK SMC818.01: LONG-TERM TRASH LOAD REDUCTION PLAN SUPPORT

Since 2010, EOA has successfully provided cost-effective technical guidance on long-term trash load reduction planning, including the identification of high trash generation areas and trash management strategies. The project team has provided mapping services to C/CAG member agencies to illustrate and calculate trash baseline generation, the extent of trash management areas, creek and shoreline hot spots, and full capture device treatment areas. EOA has efficiently constructed and managed the SMCWPPP Trash Geographical Information System (GIS) on behalf of all member agencies.

In FY 2026-27, EOA will continue providing these services to member agencies that achieved the 100% trash load reduction benchmark by conducting a series of tasks designed to maintain this benchmark, as required by MRP 3.0. Additionally, EOA will also provide technical and regulatory support to those member agencies unable to demonstrate achievement of the benchmark. The following subtasks will be completed by EOA during FY 2026-27 in support of C/CAG member agencies efforts to achieve and maintain the 100% trash load reduction benchmark:

- Full Capture System GIS Data Management – Receive and manage GIS data for new and replaced full capture systems installed by member agencies or private entities, as needed, to update delineated trash capture areas and calculate trash load reductions;
- Control Program for Private Land Drainage Areas (PLDAs) – Continue to train member agency staff and manage data generated by member agencies during inspections conducted on PLDAs; and
- Trash Source and Control Measure Evaluation – Using existing OVTA data and guidance developed through the Watching Our Watersheds (WOW) regional grant project, identify trash sources to trash generating areas that may be diverging away from the low trash generation level and may require further trash control measure evaluation by member agencies.

These tasks will provide the information needed by member agencies to continue to implement their Long-term Trash Reductions Plans as required by MRP 3.0 and identify additional actions or modifications that are needed to maintain the 100% benchmark.

Importantly, this task assumes that all reporting by member agencies on the achievement of the 100% benchmark (or lack thereof) will occur in FY 2025-26 (i.e., September 2025), with the exceptions of the City of Daly City and San Mateo County. For those two member agencies, assistance towards achieving the 100% benchmark will be provided on an as needed basis within the available budget.

Additional details on these subtasks and associated deliverables are described in Table 8.1.

SUBTASK SMC818.02: TRASH LOAD REDUCTION ASSESSMENT PROGRAM

In FY 2026-27, EOA will assist C/CAG member agencies by continuing to implement and manage the SMCWPPP Trash Load Reduction Assessment Program initially developed by EOA in FY 2013-14. The Assessment Program is consistent with MRP 3.0 requirements and includes the use of the *On-land Visual Trash Assessment (OVTA) Protocol* developed by EOA and designed to assess the levels of trash that are generated onto streets that may enter the stormwater conveyance system. The OVTA method provides a method by which C/CAG member agencies can demonstrate progress towards trash load reduction goals included in MRP 3.0. Member agencies embraced the protocol in its 2014 *Pilot Trash Load Reduction Assessment Strategy* submitted to the Water Board with member agency Long-term Trash Load Reduction Plans.

Through implementation of this subtask, EOA will continue coordinating the countywide trash load reduction assessment program, which entails annually selecting OVTA sites, conducting trash assessments at the frequencies described in MRP 3.0 (or equivalent), implementing appropriate quality assurance and control procedures, and managing assessment data via EOA's OVTA on-line database.

Additionally, if needed, EOA will conduct one training for member agency staff through the implementation of this subtask. The training will focus on conducting OVTAs as part of Private Land Drainage Area (PLDA) Trash Inspection Programs (TIPs) being implemented by member agencies.

Subtask descriptions and associated deliverables are further described in Table 8.1 below.

SUBTASK SMC818.03: FULL TRASH CAPTURE DEVICE OPERATION AND MAINTENANCE PROGRAM

In FY 2014-15, EOA developed a Model Full Capture Device Operations and Maintenance Verification Program to assist C/CAG member agencies in implementing permit-compliant operations and maintenance (O&M) programs for trash full capture devices. The Model O&M program also included Standard Operation Procedures (SOPs) for maintaining both large and small full capture devices.

Through this subtask, in FY 2026-27 EOA will support member agencies in the development of agency specific O&M verification programs. Additionally, if needed, EOA will conduct one training workshop for member agency staff to coordinate MRP 3.0-required inspection and maintenance frequencies and provide a forum for discussing issues and perspectives of member agency staff. Subtask descriptions and associated deliverables are further described in Table 8.1.

SUBTASK SMC818.04: ASSIST WITH ANNUAL REPORTING AND LOAD REDUCTION CALCULATIONS

C/CAG member agencies are required to annually report on progress towards (or maintenance of) the 100% trash load reduction benchmark. During MRP 1.0 and 2.0, EOA assisted all C/CAG member agencies in successfully demonstrating trash load reductions resulting in determinations of compliance for nearly all San Mateo cities and the Unincorporated County. The accounting system previously utilized has been revised for MRP 3.0, so EOA has provided San Mateo County Permittees with further guidance and assistance on load reduction accounting this permit term.

In FY 2026-27, EOA will continue to provide technical support to all C/CAG member agencies on annual reporting. EOA will assist with developing each member agency's trash load reduction section of their Annual Reports by providing guidance to municipalities for completing Annual Report forms and developing load reduction calculations for full capture systems, institutional controls (via on-land assessment results), source control actions, and creek and shoreline cleanup offsets for each member agency. For those municipalities that provide draft Annual Report sections before a certain date (to be determined), EOA will review the forms and provide comments, to the extent feasible within the available budget. Subtask descriptions and associated deliverables by fiscal year are further described in Table 8.1.

Table 8.1 Descriptions, deliverables, and cost estimates for Trash Load Reduction subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC818.01: LONG-TERM TRASH LOAD REDUCTION PLAN SUPPORT			
FY 2026-27	EOA will provide additional guidance on long-term plan implementation and perspectives on optimization of control actions for trash management via conference calls and meetings with C/CAG member agencies. These services will be provided to those member agencies that were able to achieve the 100% trash load reduction benchmark with the goal of maintaining this benchmark, as required by MRP 3.0, in FY 2026-27. EOA will also provide these technical and regulatory support services, as the budget allows, to those member agencies unable to demonstrate achievement of the benchmark. Additionally, EOA will update each member agency's trash generation map to include the following information as required by MRP 3.0: trash management areas, private land drainage areas that will be retrofitted with full trash capture devices or equivalent, locations and associated drainage areas of full trash capture systems, and other trash control actions, and highlights of any revisions or changes from the previous map(s).	<ul style="list-style-type: none"> On-call guidance and participation in meetings/calls to discuss long-term plan implementation, provide perspectives on control actions for trash management, and discuss assessment results and other pertinent topics. Draft updated/revised trash generation and trash control measure maps and GIS data layers for FY 2025-26 annual report submittal. 	\$70,540
SUBTASK SMC818.02: TRASH LOAD REDUCTION ASSESSMENT PROGRAM			
FY 2026-27	Coordinate the SMCWPPP trash load reduction assessment program including the selection of on-land assessment sites and implementation of assessments during dry and wet seasons (to the extent possible) at frequencies outlined in the MRP 3.0 Factsheet. Assessment sites will be located in high priority trash management areas identified by member agencies. EOA will annually conduct on-land visual assessments and manage the associated data in the on-land visual assessment database developed by EOA. EOA will use trained interns/associate staff to conduct these assessments to reduce per-assessment costs. Additionally, EOA will coordinate with member agencies on all assessments and compile assessment data collected by member agencies into the OVTA database system. EOA will also conduct one training for member agency staff on the use of OVTAs to address trash on Private Land Drainage Areas (PLDAs) if needed.	<ul style="list-style-type: none"> Completion of approximately 500 on-land visual assessments. Assessment results and populated OVTA Database. On-going technical support on assessments and associated data. One OVTA/PLDA inspection training for member agency staff, if needed. 	\$140,960
SUBTASK SMC818.03: FULL TRASH CAPTURE DEVICE OPERATION AND MAINTENANCE PROGRAM			
FY 2026-27	Support member agencies in the development and implementation of agency specific O&M verification programs.	<ul style="list-style-type: none"> Revised Trash Full Capture O&M Verification Program materials, including descriptions of requirements and tracking and reporting tables/tools. 	\$20,508
SUBTASK SMC818.04: ASSIST WITH ANNUAL REPORTING AND LOAD REDUCTION CALCULATIONS			
FY 2026-27	Provide technical support to all member agencies during development of their FY 2025-26 Annual Reports. EOA will assist with developing each member agency's trash load reduction section of their Annual Reports by providing guidance to municipalities for completing Annual Report forms and developing load reduction calculations for full capture systems, institutional controls (via on-land assessment results), source control actions, and creek and shoreline cleanup offsets. For those municipalities that provide draft Annual Report sections before a certain date (to be determined), EOA will review the forms and provide comments, to the extent feasible within the available budget.	<ul style="list-style-type: none"> Updated guidance to member agencies for completing Trash Load Reduction sections of their FY 2025-26 Annual Reports. Draft and final calculations of trash load reductions for each member agency for FY 2025-26 and associated draft Annual Report sections. Comments on trash control sections of individual municipal FY 2025-26 Annual Reports as applicable and feasible within available budget. 	\$62,500

Table 8.2. Schedule for completion of Trash Load Reduction subtasks and deliverables (meetings symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC818.01	Long-term Trash Load Reduction Plan Support	•												
SMC818.02	Trash Load Reduction Assessment Program	•			•									
SMC818.03	Full Trash Capture Device Operation and Maintenance Program				•									
SMC818.04	Assist with Annual Reporting and Load Reduction Calculations		•	•										

Table 8.3. Estimated costs for completion of Trash Load Reduction subtasks and deliverables.

FY 2026-27	Subtask	Hourly Rate	EOA Staff Position														Total EOA Expenses	Budget	
			\$268 Principal	\$260 Sr Managing Engineer/Scientist I	\$253 Managing Engineer/Scientist III	\$249 Managing Engineer/Scientist II	\$246 Managing Engineer/Scientist I	\$238 Senior Project Manager	\$235 Senior Technical Specialist	\$225 Senior Engineer/Scientist III	\$200 Senior Engineer/Scientist II	\$179 Senior Engineer/Scientist I	\$171 Associate Engineer/Scientist III	\$167 Associate Engineer/Scientist II	\$136 Associate Engineer/Scientist I	\$124 Assistant Engineer/Scientist			\$110 Technician / Admin Manager
SMC818.01	Long-term Trash Load Reduction Plan Support	40	-	-	-	-	120	-	-	-	60	120	-	-	-	-	-	\$0	\$70,540
SMC818.02	Trash Load Reduction Assessment Program	40	-	-	-	-	40	-	-	-	-	-	320	480	-	-	-	\$2,000	\$140,960
SMC818.03	Full Trash Capture Device Operation and Maintenance Program	-	-	-	-	-	40	40	-	-	-	-	-	8	-	-	-	\$500	\$20,508
SMC818.04	Assist with Annual Reporting and Load Reduction Calculations	40	-	-	-	-	100	-	-	-	-	100	-	80	-	-	-	\$0	\$62,500
Total		120	-	-	-	-	300	40	-	-	60	220	320	568	-	-	-	\$2,500	\$294,508

TASK SMC819 – PCBs AND MERCURY CONTROL PROGRAMS

For PCBs and Mercury Load Reduction, the following sections describe EOA's understanding of the task and approach, the roles and expertise of our project team members, and the scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

With the adoption of MRP 3.0, the development and implementation of control programs to achieve mercury and PCBs load reductions has become an increasingly high priority component of municipal stormwater management in the Bay Area. The following sections provide detailed information regarding our team's understanding and approach relative to continue assisting C/CAG and its member agencies in implementing the requirements of the control programs outlined in MRP 3.0 Provisions C.11 and C.12.

We will work with C/CAG's member agencies on the various control programs for mercury and PCBs via the Stormwater Committee and through the PCBs Workgroup, which was formed to address activities related to the program for enhanced control measure implementation in old industrial areas (Subprovisions C.11.c and C.12.c). This workgroup's scope was expanded in FY 2024-25 to address activities related to other control programs for mercury and PCBs (e.g., source identification, PCBs in electrical utility equipment, PCBs in roadway and bridge infrastructure, and building materials management during demolition). Further, coordination of PCBs and mercury control programs at the regional level will occur through the BAMSC MPC Subcommittee and the BAMSC Regional Monitoring Coalition (RMC).

For cost-effective implementation, this PCBs and Mercury Control Programs task will be closely coordinated with the GI Planning efforts (Task SMC814), the Water Quality Monitoring efforts (Task SMC817), and with implementation of the PCBs Special Studies project. The PCBs Special Studies project is an EPA grant project that is supporting MRP Permittees by funding PCBs monitoring and control measure implementation. EOA leads the consultant team providing support to C/CAG member agencies through this grant project. As such, EOA is ideally positioned to coordinate implementation of PCBs controls in old industrial areas by leveraging C/CAG funding of this PCBs and Mercury Control Programs task with the PCBs Special Studies project in San Mateo County.

PROJECT TEAM ROLES AND EXPERTISE

Lisa Sabin will serve as the task leader for Mercury and PCBs Control Programs. Kevin Huniu with EOA and Steve Carter with Paradigm will also play key roles. EOA has extensive experience assisting Bay Area municipalities over the past 20+ years to characterize the urban landscape and identify sources and controls for mercury and PCBs. During that time, we have conducted numerous related projects for SMCWPPP and other countywide stormwater programs. EOA has also taken a lead role coordinating these efforts regionally through the BAMSC MPC Subcommittee. EOA staff also served as key members of the C.11/12 workgroup with Water Board staff that was formed to develop the control programs for mercury and PCBs in MRP 3.0. Lisa Sabin also serves as one of the BAMSC leads for the MRP 4.0 PCBs Workgroup. As such we are intimately familiar with the requirements in MRP 3.0 for mercury and PCBs control programs, and the discussions with Water Board staff on future requirements in MRP 4.0.

Throughout MRP 2.0, EOA provided leadership and guidance on multiple BASMAA (now BAMSC) regional projects focused on mercury/PCBs controls and permit compliance. EOA led a consultant team that developed guidance materials and protocols for Bay Area municipalities implementing new programs required by the MRP to manage PCBs-containing materials and wastes during building demolition. EOA has continued to assist both SCVURPPP and SMCWPPP on implementing these programs and gathering data needed to evaluate their PCBs load reduction effectiveness. EOA also led the team that collected and analyzed infrastructure caulk samples for PCBs as required in MRP 2.0. EOA developed and implemented the work plan for the regional Stressor/Source Identification (SSID) project on PCBs in electrical utilities and prepared the final report for submission to the Water Board on behalf of all MRP permittees.

EOA project team members have continued to assist Bay Area countywide stormwater programs with all aspects of mercury and PCBs TMDL implementation including identifying source areas, updating pollutant control strategies, developing accounting systems for crediting pollutant load reductions, and conducting associated reporting required by the MRP. EOA and Paradigm worked together in developing countywide Reasonable Assurance Analyses (RAAs) for SMCWPPP and SCVURPPP in FYs 2019-20 and 2020-21. The RAAs included development and calibration of hydrologic and water quality models by Paradigm that were used to refine baseline loads of PCBs and mercury discharged to the Bay. The watershed model, based on the Loading Simulation Program in C++ (LSPC), simulated watershed hydrology and water quality processes, in combination with regional methods developed for assigning PCBs and mercury runoff concentrations, to estimate PCBs and mercury loads associated with various land uses. The LSPC model was linked to SUSTAIN for simulation and cost-optimization of GI implementation, which aided in the determination of cost-effective GI Plans that contribute to countywide efforts to address TMDL Wasteload Allocations for mercury and PCBs. This work culminated in EOA's development of the 2020 Control Measure Plans that described the full menu of implementation actions (GI and other actions) and associated potential schedules and costs for achieving the TMDL Wasteload Allocations for San Mateo County and the Santa Clara Valley. EOA and Paradigm once again teamed together to update the SMCWPPP and SCVURPPP RAAs in FY's 2024-25 and 2025-26, as required by MRP 3.0. EOA also co-authored the Source Control Load Reduction Accounting for RAA report (SCLRA) that was approved by the Water Board. The SCLRA presents the assessment methodologies that are used during MRP 3.0 to quantify mercury/PCBs load reductions for pollutant control programs identified in Provisions C.11 and C.12. During FY 2025-26 and continuing in FY 2026-27, EOA is co-authoring the required updates to the SCLRA methodologies that will be used during MRP 4.0 following Water Board approval.

EOA also developed the SMCWPPP Mercury and PCBs Old Industrial Area Control Measures Plan that was approved by the Water Board in July 2024. This Plan serves as the primary planning and guidance document for C/CAG member agencies to implement controls in old industrial areas and achieve the mercury and PCBs load reductions set forth in MRP 3.0.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for PCBs and Mercury Load Reduction are described in Table 9.1. Table 9.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and member agency needs. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 9.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

Table 9.1 Descriptions, deliverables, and cost estimates for PCBs and Mercury Load Reduction subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC819.01: CONTROL MEASURE IMPLEMENTATION TRACKING AND REPORTING			
FY 2026-27	<p>EOA will assist C/CAG member agencies to track, document and report on PCBs and mercury control measure implementation.</p> <p>EOA will help member agencies gather the data needed to track control program implementation during MRP 3.0 and to calculate mercury/PCBs load reductions consistent with the approved methodologies in the Source Control Load Reduction Accounting for RAA (SCLRA) report. For GI implementation, data collection will be coordinated with efforts described under Task SMC414 (GI Tracking Tool). For all other control programs (C.11.b – C.11.d and C.12.b – C.12.e, C.12.g), EOA will develop and maintain tracking and reporting spreadsheets (and associated GIS layers identifying project or control measure locations, as appropriate) designed for each control program that describe the types and locations of controls implemented each year and the level of implementation intensity, and all other supporting data that are required to calculate the mercury/PCBs loads reduced using the accounting methodologies described in the SCLRA report. The control measure tracking spreadsheets will provide the required data to calculate the mercury and PCBs loads reduced during the permit term. In the Program’s 2026 Annual Report, EOA will prepare summaries of the actions conducted during the fiscal year to implement each of the following control programs, listed by sub-provision:</p> <ul style="list-style-type: none"> • Source Property Identification and Abatement • Control Measure Implementation in Old Industrial Areas • Mercury Collection and Recycling Implemented throughout the County • Controlling PCBs from Bridges and Overpasses • Controlling PCBs from Electrical Utilities • Manage PCB-containing Materials and Wastes during Building Demolition <p>EOA will prepare an annual update of the Mercury and PCBs Control Measure Report to include the implementation status, mercury and PCBs loads reduced during the permit, and other permit-required reporting information for each of the control programs listed above (C.11.b – C.11.d, C.12.b – C.12.e, and C.12.g).</p> <p>For C.12.j (Risk Reduction), EOA will compile available data on risk reduction efforts by San Mateo County Environmental Health (CEH), and report in the 2026 Annual Report on CEH risk reduction efforts, identify actions taken, estimate the number of people reached, and why these people are deemed likely to consume Bay fish.</p> <p>EOA will also assist C/CAG staff by participating in the BAMSC Project of Regional Benefit to develop revisions to the SCLRA measurement and estimation methodologies related to PCBs and mercury load reductions, consistent with Provisions C.11/12.a. The revised SCLRA is due to the Water Board with the 2026 Annual Report.</p>	<ul style="list-style-type: none"> • Ongoing tracking of control measure implementation, including updating Control Program Tracking Spreadsheets and associated GIS layers for all C.11 (mercury) and C.12 (PCBs) control programs. • Develop the Program’s Annual Report sections on C.11 and C.12 and the annual update of the Mercury and PCBs Control Measure Report. • Assist C/CAG staff by participating in the BAMSC Project of Regional Benefit “Source Control Load Reduction Accounting Update” 	\$84,128

Table 9.1 Descriptions, deliverables, and cost estimates for PCBs and Mercury Load Reduction subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC819.02: SOURCE PROPERTY IDENTIFICATION AND ABATEMENT			
FY 2026-27	<p>EOA will plan and implement a coordinated Countywide Program for source property identification and abatement to investigate 1,411 acres of likely PCBs source properties during the permit term, consistent with Provisions C.11.b and C.12.b.</p> <p>As part of the Old Industrial Area Control Measure Plan initially developed during FY 2022-23 and revised in FYs 2023-24 and 2024-25 based on Regional Water Board staff comments, EOA developed a source investigation workplan that outlines the source investigation steps and proposed timeline for achieving the MRP 3.0 requirement of investigating 1,411 acres during the permit term. Each year, EOA will conduct the following tasks to implement these source investigations:</p> <ul style="list-style-type: none"> • Review lab results from previous or current fiscal year sampling to identify any high-priority catchments that require additional investigation and identify moderate or high PCBs source properties for follow-up abatement actions. • Conduct new and ongoing targeted investigations in high-priority catchments, including records review, desktop public ROW surveys to identify potential sampling locations, and development of sediment sampling plans in public ROW areas and/or on-site at private properties. Sediment sampling costs (field and lab costs) are partially funded by the EPA WQIF grant for PCBs Special Studies. • Coordinate with C/CAG member agencies to plan and conduct on-site investigations to identify moderate and high PCBs/mercury source properties. • Review outcomes of source investigations conducted during the previous and current fiscal year to develop plans for continued source property investigations, as needed, and other next steps. <p>Each year, EOA will document the acreage of land areas investigated, the catchments that have elevated PCBs or mercury, and the location(s) of any identified moderate or high PCBs source properties. FY 2026-27 stormwater monitoring to identify high priority catchments will consist of the work described in Subtask SMC817.05, Water Quality Monitoring, Pollutants of Concern (POC) Monitoring.</p> <p>As new source properties (moderate or high) are identified, EOA will assist C/CAG's member agencies in determining next steps and provide guidance on referrals or enforcement/abatement actions. As needed, EOA will prepare referral reports and enhanced O&M plans associated with each source property, participate in meetings with Water Board staff to discuss source property referrals, and provide follow-up support on referrals submitted previously to the Water Board.</p>	<ul style="list-style-type: none"> • Conduct source investigations of PCBs source areas. • Prepare for and attend meetings with C/CAG member agency staff to discuss planning and implementation of on-site sampling of private properties. • Prepare for and attend meetings with C/CAG member agency staff to discuss next steps for newly identified moderate or high PCBs source properties, as needed. • Source property referral reports and enhanced O&M plans (as needed). • Prepare for and attend meetings with Water Board staff (as needed) to review source property referral reports and enhanced O&M plans. • Ongoing support to C/CAG member agencies (as needed) for all source property referrals submitted to date. 	\$190,060

Table 9.1 Descriptions, deliverables, and cost estimates for PCBs and Mercury Load Reduction subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC819.03: OLD INDUSTRIAL LAND USE CONTROL MEASURE IMPLEMENTATION			
FY 2026-27	<p>EOA will assist C/CAG member agencies in planning and implementing a program for control measure implementation in old industrial areas or other areas with moderate to high levels of PCBs to achieve the MRP 3.0 requirements for treating 445 acres of old industrial areas or other areas with moderate to high PCBs levels, or reducing PCBs loads by 81 grams/yr from these areas. EOA will conduct the following activities under this subtask:</p> <ul style="list-style-type: none"> Continue to facilitate PCB Workgroup (formerly Old Industrial Workgroup) meetings that focus on implementing the countywide plan and schedule (the Plan) to achieve the required acres treated or PCBs loads reduced during the permit term. Assist C/CAG member agencies to plan and implement PCBs control measures described in the Plan to achieve MRP 3.0 requirements for acres treated or PCBs loads reduced from these areas. It is anticipated that the member agencies may need to play a greater role in implementing PCBs controls in these areas than in past years in order to meet the MRP 3.0 requirements. This sub-task will include EOA support to C/CAG member agencies to plan and implement controls in catchments with moderate PCBs, and on moderate PCBs-contributing properties (MPCPs). 	<ul style="list-style-type: none"> Prepare agenda and facilitate one PCBs Workgroup meeting Conduct planning to identify control measure options for old industrial areas. Prepare for and attend meetings with C/CAG member agency staff to discuss options and plan for control measure implementation in old industrial areas. 	\$48,228
SUBTASK SMC819.04: PCBs BRIDGE REPLACEMENT/REHABILITATION			
FY 2026-27	<p>EOA will assist C/CAG's member agencies in planning and implementing activities related to the development of a program for controlling PCBs from bridges and overpasses, pursuant to MRP Provision C.12.d. EOA will conduct the following activities under this subtask:</p> <ul style="list-style-type: none"> Track development of a related Caltrans specification. Participate in regional workgroup discussions with Caltrans on developing a path forward to ensure appropriate controls are used during bridge demolition or major repair. 	<ul style="list-style-type: none"> Participation in regional workgroup discussions with Caltrans. 	\$2,952
SUBTASK SMC819.05: PCBs IN ELECTRICAL UTILITIES			
FY 2026-27	<p>EOA will assist C/CAG and its member agencies in planning and implementing a program for controlling PCBs from electric utilities. For the purposes of this subtask, we are assuming that there will not be any municipally owned utilities in San Mateo County during the permit term.</p> <p>MRP 3.0 requires that SMCWPPP and other members of the BAMSC MPC Subcommittee collaborate with the Water Board to request information from non-municipally owned electrical utilities (PG&E) and develop a report that evaluates the information (if received) to determine (a) locations of PCBs-containing OFEE, (b) improve estimates of the total baseline mass of PCBs in OFEE in the permit area, (c) evaluate the actions taken by non-municipally owned electrical utilities to reduce/prevent release of PCBs from their equipment and respond to potential releases, and (d) identify opportunities to improve the response and cleanup protocols.</p> <p>Based on discussions with Water Board staff in spring 2024, EOA anticipates that no information will be received in FY 2026-27. Therefore, no budget is allocated to this subtask.</p>		\$0

Table 9.1 Descriptions, deliverables, and cost estimates for PCBs and Mercury Load Reduction subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC819.06: PCBs/BUILDING DEMOLITION			
FY 2026-27	<p>EOA will assist C/CAG’s member agencies in activities associated with implementing an updated program to manage PCBs-containing materials and wastes during building demolition, per updated requirements in MRP 3.0 C.12.g</p> <p>In FY 2026-27, EOA will continue to conduct the following activities to assist C/CAG and its member agencies with the ongoing and updated programs:</p> <ul style="list-style-type: none"> • Assist C/CAG staff with providing ongoing administrative and technical support to member agencies for their ongoing efforts to comply with data collection and reporting requirements under MRP Provision C.12.g. • Answer questions from member agencies as they incorporate, implement, and report on their updated MRP 3.0 protocols for PCBs management during demolition. • Assist C/CAG staff to collect data from member agencies on a quarterly basis as needed for annual reporting on the updated protocols. • Assist C/CAG staff to participate in two BAMSC Projects of Regional Benefit, including: <ul style="list-style-type: none"> • PCBs in Building Demo Program Updates and Guidance • PCBs in Building Demo Effectiveness Evaluation 	<ul style="list-style-type: none"> • Assistance to C/CAG staff with providing ongoing administrative and technical support to member agencies for their ongoing efforts to comply with data collection and reporting requirements under MRP Provision C.12.g. • Assistance to C/CAG staff by participating in the two BAMSC Projects of Regional Benefit: “PCBs in Building Demo Program Updates and Guidance” and “PCBs in Building Demo Effectiveness Evaluation.” 	\$7,968
SUBTASK SMC819.01: RMP FATE AND TRANSPORT			
FY 2026-27	<p>EOA will participate in the Regional Monitoring Program PCBs Fate and Transport Workgroup (PCBs Workgroup) on behalf of C/CAG and its member agencies. This Workgroup facilitates studies concerning the fate, transport, and biological uptake of PCBs discharged from urban runoff to San Francisco Bay margin areas. These studies are intended to fulfill the requirements of MRP Provision C.12.i. EOA will continue to attend PCBs Workgroup meetings during FY 2026-27 and update C/CAG and its member agencies on the PCBs Workgroup’s projects.</p>	<ul style="list-style-type: none"> • Participation in two meetings of the RMP’s PCBs workgroup. 	\$3,936

Table 9.2. Schedule for completing PCBs and Mercury Load Reduction subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27											
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027
SMC819.01	Control Measure Implementation Tracking and Reporting	•	•	•	•	•	•	•	•	•	•	•	•
SMC819.02	Source Property Identification and Abatement	•	•	•	•	•	•	•	•	•	•	•	•
SMC819.03	Old Industrial Land Use Control Measure Plan	•	•	•	•	•	•	•	•	•	•	•	•
SMC819.04	PCBs Bridge Replacement/Rehabilitation			•									
SMC819.05	PCBs in Electrical Utilities												
SMC819.06	PCBs/Building Demolition	•		•	•				•			•	
SMC819.07	RMP Fate and Transport								•				•

Table 9.3. Estimated costs for completion of PCBs and Mercury Load Reduction subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	\$268 Principal	\$260 Sr Managing Engineer/Scientist I	\$253 Managing Engineer/Scientist III	\$249 Managing Engineer/Scientist II	\$246 Managing Engineer/Scientist I	\$238 Senior Project Manager	\$235 Senior Technical Specialist	\$225 Senior Engineer/Scientist III	\$200 Senior Engineer/Scientist II	\$179 Senior Engineer/Scientist I	\$171 Associate Engineer/Scientist III	\$167 Associate Engineer/Scientist II	\$136 Associate Engineer/Scientist I	\$124 Assistant Engineer/Scientist	\$110 Technician / Admin Manager	\$82 Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask																		
SMC819.01	Control Measure Implementation Tracking and Reporting	-	-	16	-	100	-	-	-	100	160	40	-	-	-	-	-	\$0	\$ 84,128
SMC819.02	Source Property Identification and Abatement	-	-	-	-	80	-	-	-	340	400	180	-	-	-	-	-	\$0	\$ 190,060
SMC819.03	Old Industrial Land Use Control Measure Plan	-	-	-	-	68	-	-	-	68	100	-	-	-	-	-	-	\$0	\$ 48,228
SMC819.04	PCBs Bridge Replacement/Rehabilitation	-	-	-	-	12	-	-	-	-	-	-	-	-	-	-	-	\$0	\$ 2,952
SMC819.05	PCBs in Electrical Utilities	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	\$0	\$ -
SMC819.06	PCBs/Building Demolition	-	-	-	-	8	-	-	-	30	-	-	-	-	-	-	-	\$0	\$ 7,968
SMC819.07	RMP Fate and Transport	-	-	-	-	16	-	-	-	-	-	-	-	-	-	-	-	\$0	\$ 3,936
	Total	-	-	16	-	284	-	-	-	538	660	220	-	-	-	-	-	\$0	\$ 337,272

TASK SMC820 – EXEMPTED AND CONDITIONALLY EXEMPTED DISCHARGES

For Exempted and Conditionally Exempted Discharges, the following sections describe EOA’s understanding of the task and approach, the roles of our project team and their expertise, and our scope-of-work (including subtask deliverables and budgets).

UNDERSTANDING AND APPROACH

MRP 3.0 Provision C.15 Exempted and Conditionally Exempted Discharges has requirements related to groundwater discharges, air conditioning condensate, residential car washing, swimming pool/hot tub/spa/fountain water discharges, irrigation water/landscape irrigation/lawn watering and emergency fire fighting discharges. With the exception of emergency fire fighting discharges, there were no significant changes to these conditionally exempt discharge requirements in MRP 3.0 compared to MRP 2.0. Therefore, with the exception of fire fighting discharges, other types of conditionally exempt discharges will be addressed by the CII Subcommittee (Subtask SMC812.03) or the Public Information and Participation Subcommittee (Subtask SMC812.07).

Requirements in Provision C.15.b.iii Emergency Discharges of Firefighting Water and Foam were substantially revised in MRP 3.0. This subprovision requires the formation of a regionwide Firefighting Discharges Workgroup that addresses the new requirements in C.15.b.iii. This Workgroup, including representatives from the Regional Water Board and U.S. EPA Region 9, began meeting during FY 2022-23 with EOA staff representing SMCWPPP. Beginning in FY 2025-26, the Work group must meet annually for the remaining years of the permit term. EOA staff will continue to participate in the Workgroup during FY 2026-27 on behalf of SMCWPPP and C/CAG’s member agencies.

There are a number of requirements that must be addressed by the regional workgroup including:

- Assess adequacy of existing BMPs and standard operating procedures (SOPs);
- Assess adequacy of existing resources;
- Investigate which firefighting foams are the least environmentally harmful;
- Develop outreach materials on containment and cleanup for contractors and distribute by September 2025; and
- Discuss reporting on emergency discharges of firefighting water and foam.

A regional Firefighting Discharge Report, reporting on the items above, was submitted September 30, 2025. This report was developed through BAMSC. A BAMSC Task Force, or working group, was also formed to work on the regional deliverables, including coordinating outside organization participation in the Regional Workgroup. There is a possibility that Permittees must respond to Regional Water Board staff comments on the Regional Report. These responses would be coordinated through the BAMSC Workgroup.

EOA assisted the CII Subcommittee to develop and distribute outreach material on containment and cleanup for contractors by September 30, 2025. EOA assisted the CII Subcommittee to develop outreach material for sites prone to fires by September 30, 2025.

In their annual reports, Permittees must report on the activities listed under ongoing implementation. These activities include implementing recommendations of the Regional Report, ensure proper BMPs and SOPs are included in contracts for containment and cleanup, evaluate adequacy of large industrial site’s BMPs and SOPs for containment and cleanup of emergency firefighting discharges and train municipal staff and contractors hired by Permittees on BMPs and SOPs for containment and cleanup. These activities will be coordinated, as budget allows, through the Municipal Maintenance Subcommittee (Subtask SMC812.01), the CII Subcommittee (Subtask SMC812.03) and the Training Task (SMC813). The focus of the work under this task will be to assist Permittees with implementation of the recommendations in the Regional Report. The EOA task leader will also provide

updates to the C/CAG Stormwater Committee as needed (via Subtask SMC811.02, Stormwater Committee Support).

PROJECT TEAM ROLES AND EXPERTISE

Kristin Kerr, P.E. will serve as the task leader. Kristin has extensive experience assisting SMCWPPP, ACCWP and SCVURPPP with Provision C.5 illicit discharge detection and elimination activities, and the Countywide Program and SCVURPPP Municipal Maintenance subcommittees. Kristin also has experience with documenting and providing guidance on BMPs related to the Statewide Potable Drinking Water System Discharges General Permit. Kristin will be assisted by other EOA staff as appropriate. EOA does not plan to use subcontractors for this task.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables, and budgets for Exempted and Conditionally Exempted Discharges are described in Table 10.1. Table 10.2 provides the subtask schedules. The schedules are based on our current understanding of MRP 3.0 requirements and member agency needs. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 10.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA and subcontractor staff labor hours and expenses.

Table 10.1 Descriptions, deliverables, and cost estimates for Firefighting Discharges subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC820.01: FIREFIGHTING DISCHARGES			
FY 2026-27	EOA staff will participate in regionwide Firefighting Discharges Working Group and Task Force meetings on behalf of SMCWPPP and San Mateo County Permittees. The BAMSC FY 2026-27 in-kind contribution is \$1,719. EOA will assist C/CAG member agencies with ongoing implementation practices and annual reporting for Provisions C.15.b.iii.(3)(a)-(c). This includes providing status updates and working with the Steering Committee, CII Subcommittee and Municipal Maintenance Subcommittee, as needed, to provide comments on regional deliverables, recommendations and implementation guidance. This subtask includes on-call assistance to municipal staff members by responding to their emails and telephone calls, as possible within the available budget.	<ul style="list-style-type: none"> • Participation in one meeting of the regional Firefighting Discharges Working Group and assist with responding to Regional Water Board comments on the Regional Report. • Assist Permittees with implementation of the Regional Report recommendations. • Countywide Annual Report content addressing MRP Provision C.15. • Annually updated scope/budget. • On-call assistance to municipal staff members as possible within the available budget 	\$15,676

Table 10.2. Schedule for completing Firefighting Discharges subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27														
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027			
SMC820.01	Firefighting Discharges															
	Participate in one regionwide Firefighting Discharges Working Group meeting annually and regionwide Task Force meeting, as needed															
	Assist member agencies with implementation, as budget allows															
	Develop and update reporting guidance															

Table 10.3. Estimated costs for completion of Firefighting Discharges subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	\$268 Principal	\$260 Sr Managing Engineer/Scientist I	\$253 Managing Engineer/Scientist III	\$249 Managing Engineer/Scientist II	\$246 Managing Engineer/Scientist I	\$238 Senior Project Manager	\$235 Senior Technical Specialist	\$225 Senior Engineer/Scientist III	\$200 Senior Engineer/Scientist II	\$179 Senior Engineer/Scientist I	\$171 Associate Engineer/Scientist III	\$167 Associate Engineer/Scientist II	\$136 Associate Engineer/Scientist I	\$124 Assistant Engineer/Scientist	\$110 Technician / Admin Manager	\$82 Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask																		
SMC820.01	Firefighting Discharges	-	24	-	-	-	-	-	36	-	-	-	8	-	-	-	-	\$0	\$15,676
	Total	-	24	-	-	-	-	-	36	-	-	-	8	-	-	-	-	\$0	\$15,676

TASK SMC821 – UNSHELTERED POPULATIONS

For Unsheltered Populations the following sections describe EOA’s understanding of the task and approach, the roles of our project team and their expertise, and our scope-of-work (including subtask deliverables and budgets).

UNDERSTANDING AND APPROACH

Provision C.17, Discharges Associated with Unsheltered Homeless Populations, is a provision new to MRP 3.0. There are two main areas of implementation and reporting for this provision:

- Mapping of approximate locations of unsheltered homeless populations; and
- Identifying, implementing, and reporting on Best Management Practices (BMPs) to address MS4 discharges associated with homelessness that impact water quality.

Provision C.17 requires that a regional BMP report be developed and submitted by Permittees with their September 2023 Annual Report. This report was developed through BAMSC. EOA assisted C/CAG to provide in-kind support to the BAMSC regional project developing the report. In FY 2026-27, EOA will assist with a response to Regional Water Board staff comments on the Regional Report, as needed. This task includes participation on behalf of C/CAG’s member agencies in one meeting of the BAMSC Unsheltered Population Workgroup formed to help address Provision C.17 requirements, if needed.

In their FY 2022-23 and FY 2024-25 Annual Reports, each C/CAG member agency reported on BMPs being implemented, including effectiveness evaluation. Individual member agencies also submitted maps of approximate locations of unsheltered homeless populations within their jurisdictions with the FY 2022-23 and FY 2024-25 Annual Reports. The maps identified the locations of encampments in relation to storm drain inlets, creeks, flood control channels or other surface water bodies. EOA supported C/CAG member agencies in developing/updating the maps of unsheltered populations. No reporting was required for FY 2025-26 and is not anticipated to be required for FY 2026-27.

The EOA task leader will also coordinate with the SMCWPPP Municipal Maintenance, Trash, and CII Subcommittees as needed. EOA will work with the BAMSC Unsheltered Population Workgroup to respond to Regional Water Board comments on the Regional Report

PROJECT TEAM ROLES AND EXPERTISE

Kristin Kerr will serve as the task leader. Kristin has extensive experience assisting the Countywide Program and ACCWP and SCVURPPP with Provision C.5 illicit discharge detection and elimination activities, as well as numerous other subcommittees and workgroups. Kristin will be assisted by other EOA staff as appropriate (e.g., GIS technicians). EOA is not using subcontractors for this task.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables, and budgets for Unsheltered Populations are described in Table 11.1. Table 11.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and member agency needs. EOA will work closely with C/CAG staff to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 11.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA staff labor hours and expenses.

Table 11.1 Descriptions, deliverables, and cost estimates for Unsheltered Populations subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC821.01: UNSHELTERED REPORTING			
FY 2026-27	<p>EOA will support the countywide and regional efforts to respond to Regional Water Board comments on the Regional Report documenting BMPs and programmatic efforts to address non-stormwater discharges associated with unsheltered populations, as budget allows.</p> <p>EOA staff will continue providing updates on regional work.</p>	<ul style="list-style-type: none"> • Support for development of a response to comments on the regional BMP report. • Countywide Annual Report content addressing MRP Provision C.17. • On-call communications with municipal staff on Annual Reporting for tasks related to unsheltered populations. 	\$11,936

Table 11.2. Schedule for completing Unsheltered Populations subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC821.01	Unsheltered Reporting													
	Support development of a response to Regional Water Board comments on Regional BMP Report and/or Permittee Annual Reports													
	Provide Countywide Annual Report content			•										

Table 11.3. Estimated costs for completion of Unsheltered Populations subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	Principal	Sr Managing Engineer/Scientist I	Managing Engineer/Scientist III	Managing Engineer/Scientist II	Managing Engineer/Scientist I	Senior Project Manager	Senior Technical Specialist	Senior Engineer/Scientist III	Senior Engineer/Scientist II	Senior Engineer/Scientist I	Associate Engineer/Scientist III	Associate Engineer/Scientist II	Associate Engineer/Scientist I	Assistant Engineer/Scientist	Technician / Admin Manager	Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask	\$268	\$260	\$253	\$249	\$246	\$238	\$235	\$225	\$200	\$179	\$171	\$167	\$136	\$124	\$110	\$82		
SMC821.01	Unsheltered Reporting	-	20	-	-	-	-	-	24	-	-	-	8	-	-	-	-	\$0	\$11,936
	Total	-	20	-	-	-	-	-	24	-	-	-	8	-	-	-	-	\$0	\$11,936

TASK SMC822 – COST REPORTING

For Cost Reporting, the following sections describe EOA's understanding of the task and approach, the roles of our project team members and their expertise, and the scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

Federal NPDES regulations require descriptions of the financial resources available to municipalities and their budgets for existing stormwater programs, including an overview of a municipality's financial resources and budget, overall indebtedness and assets, and sources of funds for stormwater programs. The regulations also require an analysis of the capital and operation and maintenance expenditures necessary to accomplish the activities of the programs, including a description of the source of funds that are proposed to meet the necessary expenditures and legal restrictions on the use of such funds. Such fiscal analysis and cost reporting can provide a useful tool for evaluating program implementation and effectiveness. Standardization of the cost reporting is essential. Consistent and reliable cost information can help Permittees to manage their assets, programs, funding strategies, and potential future credit programs and stormwater utility fees.

Provision C.20 is a new provision in MRP 3.0, requiring each Permittee to submit an annual fiscal analysis of the capital and operation and maintenance costs incurred to comply with MRP 3.0's requirements (listed in Provision C.20.b.(iii)). The analysis is required to include a description of the source of funds for necessary expenditures, including legal restrictions on the use of such funds, and identify any funding resources shared on a regional or countywide basis. During FY 2022-23, EOA assisted C/CAG to participate in a regional collaboration to develop a cost reporting framework and fiscal analysis methodology, in collaboration with San Mateo County Permittees, other Bay Area countywide stormwater programs, and Water Board staff. The project team is also tracking statewide efforts currently underway to develop a cost reporting framework. The Bay Area Regional Cost Reporting Framework and Guidance Manual were submitted to the Water Board by the June 30, 2023 deadline in MRP 3.0. During FY 2023-24, EOA assisted with responses to Water Board staff comments, made corresponding revisions to the Framework and Guidance Manual, and resubmitted them to the Water Board at the end of March. During FY 2024-25, EOA provided a customized Framework for San Mateo County Permittees, conducted a training to Permittees on the use of the Framework and how to prepare their fiscal analyses, and continued to provide on-call support to permittees.

During FY 2026-27, as feasible within available budget, EOA will assist Permittees to submit their fiscal analyses for FY 2025-26 with their Annual Reports (per MRP 3.0 requirements) using the customized version of the Bay Area Cost Reporting Framework. With the completion of the BAMSC regional project for updating the Bay Area Cost Reporting Framework and Guidance Manual to provide cost reports consistent with the State Water Board's Municipal Cost Reporting Policy, which will be required for the FY 2026-27 fiscal analysis, EOA will provide training and support to Permittees for use of the updated Framework to submit cost data to the State.

PROJECT TEAM ROLES AND EXPERTISE

Jill Bicknell, P.E., will serve as the task leader for this task, assisted by Wendy Edde and other EOA staff as appropriate. Jill led the development of the Bay Area Regional Cost Reporting Framework and Guidance Manual and has been the point person for communication with Regional and State Water Board staff during its development. She also facilitated the BAMSC Regional Cost Reporting Workgroup, in which the Program Director and some San Mateo County Permittees participated. Ileana developed the Excel-based Framework Tool and is well qualified to provide technical assistance with use of the Tool.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for Cost Reporting are described in Table 12.1. Table 12.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and C/CAG member agency needs. EOA will work closely with the Program Director to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 12.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA labor hours and expenses.

Table 12.1 Descriptions, deliverables, and cost estimates for Cost Reporting subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC822.01: UPDATE COST REPORTING FRAMEWORK AND PROVIDE ON-CALL SUPPORT			
FY 2026-27	EOA will support San Mateo County Permittees to develop their second annual fiscal analysis due with the FY 2025-26 Annual Reports by answering Permittee questions, as possible within the available budget. With the completion of the BAMSC regional project for updating the Bay Area Cost Reporting Framework and Guidance Manual to provide cost reports consistent with the State Water Board's Municipal Cost Reporting Policy, EOA will provide training and support to Permittees for use of the updated Framework to submit cost data to the State.	<ul style="list-style-type: none"> • On-call support to San Mateo County Permittees during development of their second annual fiscal analysis due with the FY 2025-26 Annual Report and development of their FY 2026-27 fiscal analysis, as possible within available budget. • Conduct one training, via one Cost Reporting Workgroup meeting, on the updated Bay Area Cost Reporting Framework and Guidance Manual and the procedure for submitting cost data to the State. 	\$11,360

Table 12.2. Schedule for completing Cost Reporting subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC822.01	Provide On-call Support and Training for Cost Reporting													

Table 12.3. Estimated costs for completion of Cost Reporting subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	\$268 Principal	\$260 Sr Managing Engineer/Scientist I	\$253 Managing Engineer/Scientist III	\$249 Managing Engineer/Scientist II	\$246 Managing Engineer/Scientist I	\$238 Senior Project Manager	\$235 Senior Technical Specialist	\$225 Senior Engineer/Scientist III	\$200 Senior Engineer/Scientist II	\$179 Senior Engineer/Scientist I	\$171 Associate Engineer/Scientist III	\$167 Associate Engineer/Scientist II	\$136 Associate Engineer/Scientist I	\$124 Assistant Engineer/Scientist	\$110 Technician / Admin Manager	\$82 Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask																		
SMC822.01	Provide On-Call Support and Training for Cost Reporting	-	16	-	-	-	-	-	32	-	-	-	-	-	-	-	-	\$0	\$11,360
	Total	-	16	-	-	-	-	-	32	-	-	-	-	-	-	-	-	\$0	\$11,360

TASK SMC823 – ASSET MANAGEMENT

For Asset Management, the following sections describe EOA's understanding of the task and approach, the roles of our project team members and their expertise, and scope-of-work (including subtask deliverables, schedules, and budgets).

UNDERSTANDING AND APPROACH

MRP 3.0 Provision C.21 requires each Permittee to develop and implement an Asset Management (AM) Plan by June 30, 2025. Requirements in C.21 are focused on managing water quality-related hard assets, primarily stormwater treatment measures and trash capture devices. The AM Plan must include: a description and inventory of assets; an Operations, Maintenance, Rehabilitation and Replacement Plan (AM O&M Plan); evaluation of implementation costs for the permit term and comparison with funding sources; and a tracking and reporting strategy. The AM O&M Plan must include a process for prioritizing and scheduling maintenance and a process for evaluating current condition and completing rehabilitation or replacement of assets as needed, based on periodic condition assessments.

The EOA project team will support C/CAG member agencies with the implementation of jurisdictional AM Plans and AM O&M Plans per Provisions C.21.a. and C.21.b. Our approach is to help agencies build on existing data management systems and O&M guidance and procedures to the extent possible to minimize costs of this new provision. During FY 2023-24, EOA helped form an AM Workgroup with representatives from the New Development, Trash, and Municipal Maintenance Subcommittees, and other interested agency staff, to discuss agency needs and best approach(es) for building on existing systems in an efficient manner. During FY 2024-25, EOA assisted C/CAG with development of an Asset Management Plan template and related documents for developing San Mateo County municipality AM Plans, asset inventories, AM O&M Plans, and guidance on reporting requirements for each fiscal year. Work during FY 2026-27 will continue the Workgroup meetings as needed and provide on-call support to permittees for implementation of AM Plans and guidance on conducting condition assessments of assets. EOA will also provide in-kind services on behalf of C/CAG to the BAMSC regional project for completion of a Climate Change Adaptation Report (CCAR) that will identify potential climate change-related threats to Permittee's stormwater quality-related hard assets and appropriate adaptation strategies.

EOA has significant expertise in development of facility management and inspection data systems, from tracking spreadsheets to cloud-based data storage, mapping, and analysis, such as the Access ACCWP Facility Stormwater Inspection database and the web-based SCVURPPP Stormwater Treatment Measure Data Portal. EOA has also developed guidance and conducted training on stormwater treatment measure and trash capture device maintenance which was incorporated into the AM Plan template.

PROJECT TEAM ROLES AND EXPERTISE

Jeff Sinclair will serve as the task leader for Asset Management, bringing experience with LID/GI and O&M and workgroup facilitation. Jill Bicknell, Peter Schultze-Allen, Lisa Sabin, and EOA staff with data management experience will assist with this task as appropriate.

SCOPE-OF-WORK, SCHEDULE, AND DETAILED COST ESTIMATE

Subtask descriptions, deliverables and budgets for Asset Management are described in Table 13.1. Table 13.2 provides the subtask schedules. The schedule is based on our current understanding of MRP 3.0 requirements and C/CAG member agency needs. EOA will work closely with the Program Director to review and (as necessary) modify the schedule prior to initiating subtasks, to ensure that both compliance and internal schedules are achieved. Table 13.3 provides a detailed cost estimate for each subtask including a breakdown of estimated EOA staff labor hours and expenses.

Table 13.1 Descriptions, deliverables, and cost estimates for Asset Management subtasks.

FISCAL YEAR	SUBTASK DESCRIPTION	DELIVERABLES	BUDGET
SUBTASK SMC823.01: PROVIDE ASSET MANAGEMENT PLAN SUPPORT AND DEVELOP CCAR			
FY 2026-27	EOA will continue to assist C/CAG member agencies with the implementation of Asset Management (AM) Plans, and Operations and Maintenance, Rehabilitation and Replacement Plans (AM O&M Plans) to meet the requirements of Provision C.21. It is assumed that there will be some level of regional collaboration on AM approaches, and EOA will attend regional workgroup meetings on behalf of C/CAG. EOA will also continue to convene, as needed, the San Mateo Countywide Asset Management Workgroup formed during FY 2023-24 to continue discussions of member agency needs and best approach(es) for assistance from the Countywide Program. EOA will support permittees in implementing aspects of their AM Plans such as condition assessments, data management, and risk and cost analyses through development of guidance in FY 2026-27. EOA will also provide in-kind services on behalf of C/CAG to the BAMSC regional project for completion of a Climate Change Adaptation Report (CCAR) that will identify potential climate change-related threats to Permittee's stormwater quality-related hard assets and appropriate adaptation strategies.	<ul style="list-style-type: none"> • Representation of C/CAG at up to two regional collaboration meetings on AM planning. • Facilitation of up to two meetings of a San Mateo AM Workgroup, including agendas, handouts, and meeting notes. • Completion of a guidance memorandum on conducting condition assessments of assets. • Participation in the BAMSC regional project for completion of a Climate Change Adaptation Report (CCAR) 	\$23,260

Table 13.2. Schedule for completing Asset Management subtasks and deliverables (symbolized as white dots).

No.	Task	FY 2026-27												
		Jul 2026	Aug 2026	Sep 2026	Oct 2026	Nov 2026	Dec 2026	Jan 2027	Feb 2027	Mar 2027	Apr 2027	May 2027	Jun 2027	
SMC823.01	Provide Asset Management Plan Support and Develop CCAR			•										

Table 13.3. Estimated costs for completion of Asset Management subtasks and deliverables.

		EOA Staff Position																	
	Hourly Rate	\$268 Principal	\$260 Sr Managing Engineer/Scientist I	\$253 Managing Engineer/Scientist III	\$249 Managing Engineer/Scientist II	\$246 Managing Engineer/Scientist I	\$238 Senior Project Manager	\$235 Senior Technical Specialist	\$225 Senior Engineer/Scientist III	\$200 Senior Engineer/Scientist II	\$179 Senior Engineer/Scientist I	\$171 Associate Engineer/Scientist III	\$167 Associate Engineer/Scientist II	\$136 Associate Engineer/Scientist I	\$124 Assistant Engineer/Scientist	\$110 Technician / Admin Manager	\$82 Clerical / Computer Data Entry	Total EOA Expenses	Budget
FY 2026-27	Subtask																		
SMC823.01	Asset Management Plan Support and CCAR	-	35.5	-	-	-	-	8	54	-	-	-	-	-	-	-	-	\$0	\$23,260
	Total	-	36	-	-	-	-	8	54	-	-	-	-	-	-	-	-	\$0	\$23,260

TASK SMC824 – OVERALL CONTINGENCY

A Contingency is included to allow for quick response to shifting project needs and MRP requirements. During MRP 3.0, Regional Water Board staff and the Executive Officer (EO) have added requirements for monitoring, investigations, and reporting through the EO approval process and via comment letters on various SMCWPPP and regional reports. Example subtasks that may be included in Task SMC824 include, but are not limited to:

- The BAMSC Steering Committee may recommend authorization of regional collaborative projects that exceed the budget included in Subtask SMC811.05. These may allow for timely work plans that support regional grant funding, such as through the USEPA's San Francisco Bay Water Quality Improvement Fund.
- C/CAG staff may request additional trainings in response to Permittee requests or other needs identified through Subcommittee discussions.
- C/CAG staff may request additional technical analyses related to Provision C.3 compliance.
- Task SMC817 Monitoring needs may expand if unexpected climatic conditions are encountered and/or if the novel monitoring methods implemented during MRP 3.0 require modification.

This Contingency provides C/CAG staff with the option to approve, on an as-needed basis, such in-kind participation in any countywide or regional collaborative projects related to MRP compliance that may arise, up to the overall task budget of \$46,769. Staffing, scope, and budget details under this task will be developed as part of any authorization from C/CAG staff. For the purpose of this scope of work, it is assumed this budget would be expended during the 12-month FY 2026-27 time period.